Kentucky Infrastructure Authority Projects for December 2018 Capital Projects Meeting

• Fund A Loan

	Loan #	Borrower	Loa	n Amount	County
	A16-084	Farmdale Sanitation District (Director Increase)	\$	321,753	Franklin
•	Fund F Loan				
	Loan #	Borrower	Loa	n Amount	County
	F18-017	City of Lancaster	\$	4,000,000	Garrard

EXECUTIVE SUMMARY
KENTUCKY INFRASTRUCTURE AUTHORITY
FUND A, FEDERALLY ASSISTED WASTEWATER
REVOLVING LOAN FLIND

Reviewer Date KIA Loan Number WRIS Number Meili Sun December 11, 2018 A16-084 (Increase) SX21073082

BORROWER FARMDALE SANITATION DISTRICT FRANKLIN COUNTY

BRIEF DESCRIPTION

This is an increase in the amount of \$21,753 to a previously approved loan in the amount of \$300,000. The new total loan amount is \$321,753. The increase is needed to address the emergency conditions at the Coolbrook plant. Recent and progressive failing structural integrity affecting the main metal tank of the wastewater treatment plant severely threatens the ability of Farmdale Sanitation District to provide safe treatment of wastewater serving approximately 200 of its customers in the Coolbrook Subdivision.

The Farmdale Sanitation District received a \$300,000 Fund A loan commitment for the Ridgelea Investments Inc. Package Treatment Plant Abandonment project on June 2, 2016. The original scope involved improvements to three package treatment plants: Edgewood, Meadowbrook, and Farmgate, but has been expanded to include Evergreen, Farmdale Subdivision, and Coolbrook systems. This project will provide improvements to a total of six package treatment plants along with collection system repairs to mitigate excessive infiltration and inflow (I/I) which cause sanitary sewer overflows and treatment plant violations.

PROJECT FINANCING		PROJECT BUDGET	RD Fee %	Actual %	
Fund A Loan	\$321,753	Administrative Expens	ses		\$8,000
		Eng - Design / Const	12.2%	10.5%	21,000
		Eng - Insp	10.4%	9.1%	18,300
		Construction			138,903
		Contingency			61,490
TOTAL	\$321,753	TOTAL			\$321,753
REPAYMENT	Rate	1.75%	Est. Annual Payme	ent	\$16,332
	Term	1 Years	1st Payment	6 Mo. after first	
PROFESSIONAL SERVICES Engineer		HMB Professional En	gineers		
	Bond Counsel	Dinsmore & Shohl, LL	P		
PROJECT SCHEDULE	Bid Opening	Sep-17			
	Construction Start	Oct-17			
	Construction Stop	Apr-19			
DEBT PER CUSTOMER	Existing	\$0			
	Proposed	\$46			
OTHER DEBT		See Attached			
RESIDENTIAL RATES		<u>Users</u>	Avg. Bill		
	Current	349	\$34.50	(for 4,000 gallor	ns)

REGIONAL COORDINATION This project is consistent with regional planning recommendations.

CASHFLOW	Cash Flow Before Debt Service	Debt Service	Cash Flow After Debt Service	Coverage Ratio
PSC Report 2015	14,714	0	14,714	n/a
PSC Report 2016	(4,059)	0	(4,059)	n/a
PSC Report 2017	(2,570)	0	(2,570)	n/a
Projected 2018	(4,790)	0	(4,790)	n/a
Projected 2019	12,946	8,166	4,780	1.6
Projected 2020	10,637	8,166	2,471	1.3
Projected 2021	8,281	0	8,281	n/a
Projected 2022	5,878	0	5,878	n/a

Reviewer: Meili Sun

Date: December 11, 2018 Loan Number: A16-084 (Increase)

KENTUCKY INFRASTRUCTURE AUTHORITY WASTEWATER REVOLVING LOAN FUND (FUND A) FARMDALE SANITATION DISTRICT, FRANKLIN COUNTY PROJECT REVIEW SX21073082

I. PROJECT DESCRIPTION

This is an increase in the amount of \$21,753 to a previously approved loan in the amount of \$300,000. The new loan amount is \$321,753. The increase is needed to address the emergency conditions at the Coolbrook plant. Recent and progressive failing structural integrity of the main tank at the wastewater treatment plant severely threatens the ability of Farmdale Sanitation District to provide safe treatment of wastewater serving approximately 200 of its customers in the Coolbrook Subdivision.

The Farmdale Sanitation District received a \$300,000 Fund A loan commitment for the Ridgelea Investments Inc. Package Treatment Plant Abandonment project on June 2, 2016. The original scope involved improvements to three package treatment plants: Edgewood, Meadowbrook, and Farmgate, but has been expanded to include Evergreen, Farmdale Subdivision, and Coolbrook systems. This project will provide improvements to a total of six package treatment plants along with collection system repairs to mitigate excessive infiltration and inflow (I/I) which cause sanitary sewer overflows and treatment plant violations.

This project is being funded out of an Emergency Project CWSRF account. This account allows projects that do not appear on the Project Priority List but require assistance as a result of unanticipated failures of wastewater infrastructure that have a direct adverse effect on public health and the quality of surface and groundwater, to receive funding and potential loan principal forgiveness.

II. PROJECT BUDGET

	Total	
Administrative Expenses	\$	8,000
Legal Expenses		4,250
Land, Easements		1,000
Planning		68,810
Engineering Fees - Design / Const		21,000
Engineering Fees - Inspection		18,300
Construction		138,903
Contingency		61,490
Total	\$	321,753

III. PROJECT FUNDING

	Amount	%	
Fund A Loan	\$ 321,753	100%	
Total	\$ 321,753	100%	

IV. KIA DEBT SERVICE

Construction Loan	\$ 321,753
Less: Principal Forgiveness	305,665
Amortized Loan Amount	\$ 16,088
Interest Rate	1.75%
Loan Term (Years)	1
Estimated Annual Debt Service	\$ 16,299
Administrative Fee (0.20%)	32
Total Estimated Annual Debt Service	\$ 16,332

V. PROJECT SCHEDULE

Bid Opening September 2017
Construction Start October 2017
Construction Stop April 2019

VI. CUSTOMER COMPOSITION AND RATE STRUCTURE

A) Customers

Customers	Current
Residential	349
Commercial	0
Industrial	0
Total	349

B) Rates

Date of Last Rate Increase	Current 04/08/11		
Flat Rate	\$ 34.50		
Increase % Affordability Index (Rate/MHI)	0.9%		

VII. DEMOGRAPHICS

Based on current Census data from the American Community Survey 5-Year Estimate 2012-2016, the Districts service area population was 848 with the City of Frankfort's Median Household Income (MHI) at \$44,256. The median household income for the Commonwealth is \$43,036. The project will qualify for a 1.75% interest rate.

Рор	oulation	%	County Unemployment		
Year	Year County		Date	Rate	
1980	41,830		June 2005	5.0%	
1990	43,781	4.7%	June 2010	8.8%	
2000	47,687	8.9%	June 2015	4.6%	
2010	49,285	3.4%	June 2018	4.3%	
Current	49,982	1.4%			
Cumulative %		19.5%			

VIII. 2015 CAPITALIZATION GRANT EQUIVALENCIES

- 1) Green Project Reserve This project does not qualify for Green Project Reserve (GPR) funding.
- 2) Additional Subsidization This project qualifies for additional subsidization in the amount of \$305,665.

IX. FINANCIAL ANALYSIS

Financial information was obtained from the Public Service Commission annual reports for the years ended December 31, 2015 through December 31, 2017 for Ridgelea Investments, Inc. for the initial three systems (Edgewood, Meadowbrook, and Farmgate) that were acquired in 2017.

Projections for the four additional systems (Farmdale, Coolbrook, Evergreen, and Huntington Woods) that were subsequently acquired are excluded due to insufficient credible historical data. Projections will be updated in conjunction with ongoing credit monitoring once the District has four consecutive quarters of financial experience for all seven locations.

HISTORY

Operating revenues decreased 12.0% from \$123,323 in 2015 to \$108,420 in 2017 while expenses averaged \$118,638 during the same period. The debt coverage ratio was not applicable from 2015 to 2017 due to the absence of any debt service.

The balance sheet reflects a current ratio of 0.1, a debt to equity ratio of (1.3), and 0.9 month of operating expenses in unrestricted cash.

PROJECTIONS

Projections are based on the following assumptions:

- 1) Revenues remain flat for growth and inflation.
- 2) Cash flow will increase approximately \$20,000 by the end of fiscal 2019. Improvements could be attributable to a combination of expense decreases and revenue increases once the District is permitted to adjust rates for the originally acquired locations.
- 3) 2% increase will be applied annually to operating expenses for general inflation.
- 4) Debt service coverage is 1.6 in 2019 when the principal and interest repayments begin.

Based on the pro forma assumptions, the utility shows adequate cash flow to repay the KIA Fund A loan.

REPLACEMENT RESERVE

There is no replacement reserve requirement due to a short loan term.

X. <u>DEBT OBLIGATIONS</u>

None.

XI. CONTACTS

Legal Applicant					
Entity Name	Farmdale Sanitation District				
Authorized Official	Allan Alsip (Chairman)				
County	Franklin				
Email	afalsip@gmail.com				
Phone	(502) 227-7630				
Address	161 Travis Circle				
	Frankfort, KY 40601				

Project Contact - Applicant

Name Ann Northcutt

Organization Franklin County Fiscal Court

Email anorthcutt@franklincountyky.com

Phone (502) 875-8751 Address 313 W Main St

Frankfort, KY 40601

Project Administrator / Consulting Engineer

Name Jeff Reynolds

Organization HMB Professional Engineers

Email jreynolds@hmbpe.com

Phone (502) 695-9800 Address 3 HMB Circle

Frankfort, KY 40601

XII. RECOMMENDATIONS

KIA staff recommends approval of the loan with the standard conditions.

FARMDALE SANITATION DISTRICT FINANCIAL SUMMARY (DECEMBER YEAR END)

THANGIAL SOMMANT (DECEMBEN TEAN END	PSC Report	PSC Report	PSC Report	Projected	Projected	Projected	Projected	Projected
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	2020	<u>2021</u>	<u>2022</u>
Balance Sheet								
Assets								
Current Assets	3,744	6,849	6,776	1,986	6,766	9,237	17,518	23,396
Other Assets	39,125	34,359	17,752	15,364	324,004	310,891	297,778	284,665
Total	42,869	41,208	24,528	17,350	330,770	320,128	315,296	308,061
Liabilities & Equity								
Current Liabilities	91,330	100,890	100,890	102,850	104,850	106,950	109,050	111,150
Long Term Liabilities	0	0	0	0	16,088	0	0	0
Total Liabilities	91,330	100,890	100,890	102,850	120,938	106,950	109,050	111,150
Net Assets	(48,461)	(59,682)	(76,362)	(85,500)	209,832	213,178	206,246	196,911
Cash Flow								
Revenues	123,323	132,256	108,420	108,420	128,420	128,420	128,420	128,420
Operating Expenses	108,609	136,315	110,990	113,210	115,474	117,783	120,139	122,542
Cash Flow Before Debt Service	14,714	(4,059)	(2,570)	(4,790)	12,946	10,637	8,281	5,878
Debt Service								
Proposed KIA Loan	0	0	0	0	8,166	8,166	0	0
Total Debt Service	0	0	0	0	8,166	8,166	0	0
Cash Flow After Debt Service	14,714	(4,059)	(2,570)	(4,790)	4,780	2,471	8,281	5,878
Ratios								
Current Ratio	0.0	0.1	0.1	0.0	0.1	0.1	0.2	0.2
Debt to Equity	(1.9)	(1.7)	(1.3)	(1.2)	0.6	0.5	0.5	0.6
Days Sales in Accounts Receivable	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Months Operating Expenses in Unrestricted Cash	0.4	0.7	0.7	0.2	0.7	0.9	1.7	2.2
Debt Coverage Ratio	n/a	n/a	n/a	n/a	1.6	1.3	n/a	n/a

EXECUTIVE SUMMARY KENTUCKY INFRASTRUCTURE AUTHORITY FUND F, FEDERALLY ASSISTED DRINKING WATER REVOLVING LOAN FUND

Reviewer Date KIA Loan Number WRIS Number Meili Sun May 8, 2018 F18-017 WX21079015

BORROWER	CITY OF LANCASTER
	GARRARD COLINTY

BRIEF DESCRIPTION

The project will construct a new 3.0 million gallon per day (MGD), conventional water treatment facility. The new treatment facility, with lagoon system to accept wastewater discharge, will be constructed at a site owned by the City near the existing plant. Expansion at the current site was ruled out due to the age of the current water treatment plant components and unavailability of land to expand the footprint. The City will leave two pumps at the abandoned treatment plant site that will have the ability to pump raw water to the new treatment plant site from the Lancaster Reservoir as a backup source water supply.

PROJECT FINANCING		PROJECT BUDGET	RD Fee %	Actual %	
Fund F Loan RD ARC	\$4,000,000 6,000,000 500,000	Administrative Expens Legal Expenses Planning	ses		\$30,000 20,000 20,000
HB 265 State Grant	500,000	Eng - Design / Const Eng - Insp Eng - Other Construction Contingency Other	6.4% 4.2%		569,000 370,000 85,000 8,866,000 887,000
TOTAL	\$11,000,000	TOTAL		_	153,000 \$11,000,000
REPAYMENT	Rate Term	0.50% 30 Years	Est. Annual Paymont	ent 6 Mo. after firs	\$115,312 st draw
PROFESSIONAL SERVICES	Engineer Bond Counsel	Kentucky Engineering Dinsmore & Shohl, LL			
PROJECT SCHEDULE	Bid Opening Construction Start Construction Stop	Sep-18 Dec-18 Jul-20			
DEBT PER CUSTOMER	Existing Proposed	\$2,552 \$6,719			
OTHER DEBT		See Attached			
RESIDENTIAL RATES	Current Additional	<u>Users</u> 1,711 0	<u>Avg. Bill</u> \$35.59 \$35.59	(for 4,000 gall (for 4,000 gall	

REGIONAL COORDINATION This project is consistent with regional planning recommendations.

			-	
CASHFLOW	Cash Flow Before Debt Service	Debt Service	Cash Flow After Debt Service	Coverage Ratio
Audited 2015	431.570	366,484		1,2
Audited 2016	351.970	292,252	/	1.2
Audited 2017	507,930	266,522	,	1.9
Projected 2018	431,996	265,499	166.497	1.6
Projected 2019	523,668	277.086	246,582	1.9
Projected 2020	534,459	289,386	245,073	1.8
Projected 2021	628,303	532,846	95,457	1.2
Projected 2022	641,697	591,027	50,670	1.1
•	•	•	•	

Reviewer: Meili Sun

Date: May 8, 2018

Loan Number: F18-017

KENTUCKY INFRASTRUCTURE AUTHORITY DRINKING WATER STATE REVOLVING FUND (FUND F) CITY OF LANCASTER, GARRARD COUNTY PROJECT REVIEW WX21079015

I. PROJECT DESCRIPTION

The City of Lancaster is requesting \$4,000,000 in loan funding to construct a new 3.0 million gallon per day (MGD), conventional water treatment facility. The current 2.1 MGD plant was constructed in 1951 with the last major improvement occurring in 1994. Many of the plant components have exceeded their life spans and are in need of replacement. In addition, the City currently has no means for sludge holding after a backwash or basin cleaning and has received Notice of Violation (NOV) for high total suspended solids in their discharge to a nearby stream. To address these issues, a new treatment facility, with lagoon system to accept wastewater discharge, will be constructed at a nearby site already owned by the City. Other improvements will include improved coagulation and filtration, maximizing efficiency of the carbon feed system and points of chlorination, and a larger diameter intake pipe and screen on the Kentucky River. Expansion at the current site was ruled out due to the age of the current water treatment plant components and unavailability of land to expand the footprint. The City will leave two pumps at the abandoned treatment plant site that will have the ability to pump raw water to the new treatment plant site from the Lancaster Reservoir as a backup source water supply.

Lancaster Water Works is a regional facility, selling to the Crab Orchard Water Works and the Garrard County Water Association.

II. PROJECT BUDGET

	T	otal
Administrative Expenses	\$	30,000
Legal Expenses		20,000
Planning		20,000
Engineering Fees - Design / Const		569,000
Engineering Fees - Inspection		370,000
Engineering Fees – Other		85,000
Construction	8	3,866,000
Contingency		887,000
Other		153,000
Total	\$ 1 1	,000,000

III. PROJECT FUNDING

_	ı	Amount	%	
Fund A Loan	\$ 4,0	000,000	36%	
RD (\$1.5 million grant & \$4.5 million loan)	6,0	000,000	54%	
ARC Grant	5	500,000	5%	
HB 265 State Grant	5	500,000	5%	
Total	\$ 11.0	000.000	100%	

IV. KIA DEBT SERVICE

Construction Loan	\$ 4,000,000
Principal Forgiveness	1,000,000
Amortized Loan Amount	3,000,000
Interest Rate	0.50%
Loan Term (Years)	30
Estimated Annual Debt Service	\$ 107,812
Administrative Fee (0.25%)	 7,500
Total Estimated Annual Debt Service	\$ 115,312

V. PROJECT SCHEDULE

Bid Opening September, 2018
Construction Start Construction Stop September, 2018
December, 2018
July, 2020

VI. CUSTOMER COMPOSITION AND RATE STRUCTURE

A) Customers

Customers	
Residential	1,495
Commercial	208
Industrial	8
Total	1,711

B) Rates

Water	Cı	Current		Prior
Date of Last Rate Increase	04/01/18		0	4/01/17
Minimum 1,000 Gallons	\$	13.30	\$	13.14
Next 3,000 Gallons		7.43		6.63
Cost for 4,000 gallons	\$	35.59	\$	33.03
Increase %		7.8%		
Affordability Index (Rate/MHI)		1.4%		

Sewer	Current		Prior	
Date of Last Rate Increase	04/01/18		04	4/01/17
Per 1,000 Gallons	\$	7.83	\$	7.52
Cost for 4,000 gallons	\$	31.32	\$	30.08
Increase %		4.1%		
Affordability Index (Rate/MHI)		1.2%		

Wholesale Water

Date	1/10/18	7/10/18	7/10/19	07/10/20	07/10/21
Per 1,000 Gallons	\$2.10	\$2.15	\$2.20	\$ 2.25	\$ 2.49
Increase %		2.4%	2.3%	2.3%	10.7%

VII. DEMOGRAPHICS

Based on current Census data from the American Community Survey 5-Year Estimate 2012-2016, the Utility's service area population was 3,943 with a Median Household Income (MHI) of \$31,032. The median household income for the Commonwealth is \$43,740. The project will qualify for a 0.50% interest rate as its MHI is below 80% of the state MHI.

	F	Population			Coun Unemplo	
Year	City	% Change	County	% Change	Date	Rate
1980	3,365		10,853		June 2005	6.2%
1990	3,421	1.7%	11,579	6.7%	June 2010	11.1%
2000	3,734	9.1%	14,792	27.7%	June 2015	5.2%
2010	3,442	-7.8%	16,912	14.3%	June 2017	5.4%
Current	3,831	11.3%	17,051	0.8%		
Cumulative %		13.8%		57.1%		

VIII. 2017 CAPITALIZATION GRANT EQUIVALENCIES

- 1) Green Project Reserve The Drinking Water capitalization grant does not contain a "green" requirement.
- 2) Additional Subsidization This project qualifies for additional subsidization in the amount of \$1,000,000.

IX. FINANCIAL ANALYSIS

Financial information was obtained from the audited financial statements combining both water and sewer operations for the years ended June 30, 2015 through June 30, 2017. An accounting error applying \$117,082 grant income to water revenues has been deducted from operating revenues. The non-cash impact of GASB 68, Accounting and Financial Reporting for Pensions, has also been removed from fiscal year 2015, 2016, and 2017 operating expenses.

This project is a joint financial effort of multiple funding sources. Other funding sources include commitments of a \$1.5 million RD grant, a \$4.5 million RD loan, and a \$0.5 million HB265 state grant. The City has applied for an ARC grant in the amount of \$0.5 million and is anticipating the award in the near future.

HISTORY

Combined water and sewer revenues went up 10.6% from \$1.85 million in 2015 to \$2.05 million in 2017 due to CPI adjustments and volume increase. Operating expenses increased 8.4% from \$1.43 million in 2015 to \$1.55 million in 2017 due to higher contractual expenses and general inflation. The debt coverage ratio was 1.2, 1.2, and 1.9 for 2015, 2016, and 2017 respectively.

The balance sheet reflects a current ratio of 5.7, debt to equity ratio of 0.8, 57.2 days sales in accounts receivable, and 2.4 months of operating expenses in unrestricted cash.

PROJECTIONS

Projections are based on the following assumptions:

- 1) Total revenues reflect all previously approved rate increases. Retail water revenues will increase approximately 6% equivalent to \$40,000 by April 1, 2019
- 2) Wholesale water will go up annually based on the rate schedule in the water purchase agreements with the Garrard County Water Association and the City of Crab Orchard.
- 3) Expenses will increase 2% annually for general inflation.
- 4) The City will receive a grant in the amount of \$500,000 from ARC in addition to this loan, the RD grant and loan, as well as the HB265 state grant.
- 5) After 2019, the City will continue to automatically adjust retail water and sewer rates based on the Consumer Price Index.
- 6) Debt service coverage is 1.1 in 2022 when full year principal and interest repayments begin.

Based on the pro forma assumptions, the utility shows adequate cash flow to repay the KIA Fund F loan.

REPLACEMENT RESERVE

The replacement reserve will be 5% (\$200,000 total) of the final amount borrowed (prior to principal forgiveness) to be funded annually (\$10,000) each December 1 for 20 years and maintained for the life of the loan.

X. <u>DEBT OBLIGATIONS</u>

_	Outstanding	Maturity
Water and Sewer Revenue Bonds Series 1988	\$ 638,000	2028
Water and Sewer Revenue Bonds Series 2000	467,500	2040
Water and Sewer Revenue Bonds Series 2005A	218,100	2045
Water and Sewer Revenue Bonds Series 2005B	147,300	2045
Water and Sewer Revenue Bonds Series 2009	897,000	2048
Water and Sewer Revenue Bonds Series 2010	1,505,500	2050
KIA Loan B08-002	288,900	2028
KIA Loan B16-013 i/a/o \$406,868		TBD
RD Bonds i/a/o \$4.5 million		TBD
Total	\$4,162,300	

XI. CONTACTS

Legal Applicant	
Name	City of Lancaster
Address	308 W Maple Ave, Suite 1
	Lancaster, KY 40444
County	Garrard
Authorized Official	Chris Davis, Mayor
Phone	(859) 792-2241
Email	cdavis@cityoflancasterky.com

Project Contact - Applicant	
Name	Debbie Carrier, City Clerk
Representing	City of Lancaster
Address	308 W Maple Ave, Suite 1
	Lancaster, KY 40444
Phone	(859) 792-2241
Email	dcarrier@cityoflancasterky.com

Consulting Engineer & Project Administrator

Name Ryan Carr

Firm Kentucky Engineering Group

Address PO Box 1034

Versailles, KY 40383

Phone (859) 251-4127

Email rcarr@kyengr.com

XII. RECOMMENDATIONS

KIA staff recommends approval of the loan with the standard conditions and one special condition to increase retail water revenues by approximately 6% equivalent to \$40,000 on or before April 1, 2019.

CITY OF LANCASTER FINANCIAL SUMMARY (JUNE YEAR END)

FINANCIAL SUMMARY (JUNE YEAR END)								
	Audited	Audited	Audited	Projected	Projected	Projected	Projected	Projected
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Balance Sheet								
Assets								
Current Assets	1,469,534	1,479,526	1,838,847	1,865,111	1,933,928	1,989,642	2,043,234	2,060,668
Other Assets	10,459,985	10,258,586	10,183,626	9,730,712	9,692,534	14,676,170	19,540,114	18,868,228
Total	11,929,519	11,738,112	12,022,473	11,595,823	11,626,462	16,665,813	21,583,348	20,928,896
Liabilities & Equity								
Current Liabilities	207,234	323,961	320,621	328,770	337,918	346,166	355,614	366,685
Long Term Liabilities	4,910,312	4,886,005	5,037,302	4,886,399	4,942,244	8,541,663	12,135,534	11,972,234
Total Liabilities	5,117,546	5,209,966	5,357,923	5,215,169	5,280,162	8,887,829	12,491,148	12,338,919
Net Assets	6,811,973	6,528,146	6,664,550	6,380,654	6,346,300	7,777,984	9,092,200	8,589,977
Cash Flow								
Revenues	1,852,941	1,821,842	2,049,621	2,004,602	2,128,824	2,171,779	2,392,154	2,439,011
Operating Expenses	1,425,693	1,474,044	1,545,746	1,576,661	1,609,211	1,641,375	1,767,906	1,801,369
Other Income	4,322	4,172	4,055	4,055	4,055	4,055	4,055	4,055
Cash Flow Before Debt Service	431,570	351,970	507,930	431,996	523,668	534,459	628,303	641,697
Debt Service								
Existing Debt Service	366,484	292,252	266,522	265,499	277,086	289,386	475,190	475,715
Proposed KIA Loan	0	0	0	0	0	0	57,656	115,312
Total Debt Service	366,484	292,252	266,522	265,499	277,086	289,386	532,846	591,027
Cash Flow After Debt Service	65,086	59,718	241,408	166,497	246,582	245,073	95,457	50,670
Ratios								
Current Ratio	7.1	4.6	5.7	5.7	5.7	5.7	5.7	5.6
Debt to Equity	0.8	0.8	0.8	0.8	0.8	1.1	1.4	1.4
Days Sales in Accounts Receivable	34.8	30.9	57.2	57.2	57.2	57.2	57.2	57.2
Months Operating Expenses in Unrestricted Cash	1.4	1.4	2.4	2.6	2.9	3.2	3.3	3.3
Debt Coverage Ratio	1.2	1.2	1.9	1.6	1.9	1.8	1.2	1.1