



Medicaid Oversight & Advisory Committee

Anthem Report

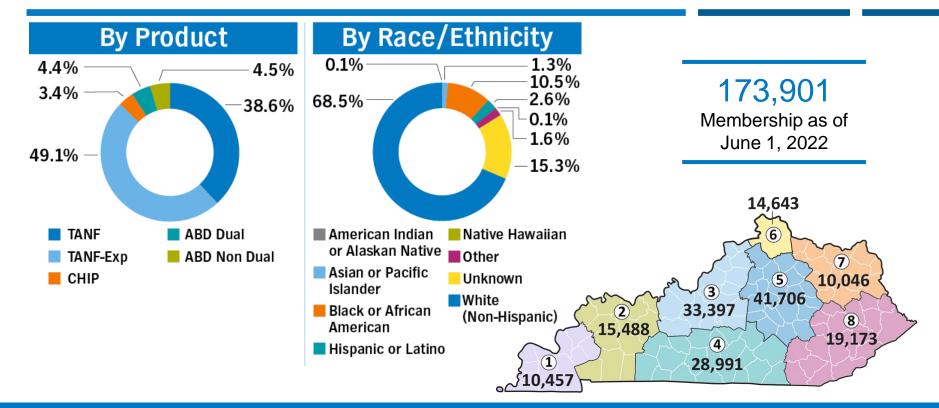
June 22, 2022



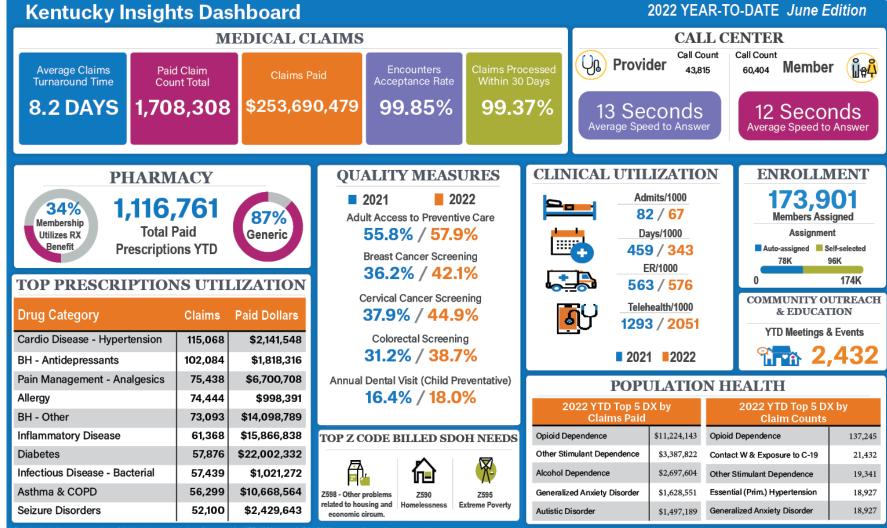
Requested Agenda

- 1) Initiatives to improve the health of the Medicaid population
- 2) Strategies to ensure healthcare equity
- 3) Ensuring network adequacy
- 4) Tools to measure effectiveness and efficacy of SUD
- 5) Addressing the critical financial position of rural healthcare providers

Addressing Diverse Health Needs Across the Commonwealth

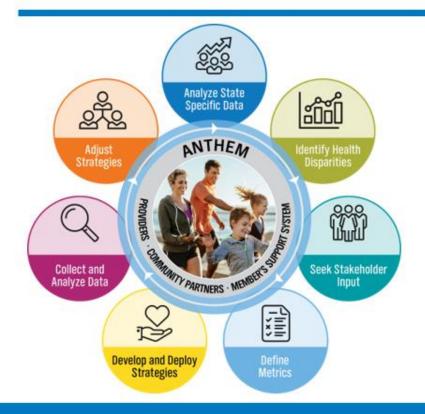






Data included is representative of Anthem's operational performance for YTD 2022 through 5/31/2022, except where otherwise noted

Elevate | Elevating beyond Whole Health & Advancing beyond Healthcare



DRIVING HEALTH EQUITY

- > Data focused
- ➢ Whole-person care
- > Accountable, collaborative
- Multi-disciplinary
- > Results oriented



Addressing Member Needs

Anthem Domain of Focus



Behavioral Health

- **GE** Cancer Screenings and Treatment
- COVID Testing and Vaccinations
- Chronic Conditions (ക)



Dental Visits and Oral Health

- പ്റ Maternal / Child Health
 - Health Related Social Needs (SDoH)
- Substance Use Disorder

Key Performance Metrics



Reduce Suicide Attempts & Increase BH Utilization for Anxiety & Depressive Disorders Ì



- (3) Increase Colorectal & Lung Cancer Screening
- 🐏 Increase COVID Vaccination Rates
 - Decrease Diabetes & Hypertension Dx
 - **Increase Annual Dental Visits**
- Increase Childhood Immunizations & Increase ୶୳ Prenatal Care



Decrease Food Insecurity & Homelessness

SUD-Reduce Overdose Rates in Kentucky



Anthem. 🗟 🕅

Kentucky Population Health Strategy

| | Condition | Kentucky Population | S.M.A.R.T Objective | Top Intervention | Outcomes | KPI Impact |
|--------------------------|-------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|
| Chronic Conditions | Diabetes/Pre-diabetes | The number of members with diabetes are growing: there are 9,315 members identified as being in the diabetes HEDIS measure denominator in MY22 versus 8113 members in MY21 Baseline of members having HbA1c test in all of MY2020: 81.6% | Increase the number of members completing HbA1c tests 5% YOY Decrease the number of members per 1000 using ED for diabetes events by 5% YOY | Prediabetes: 721 members engaged with digital diabetes prevention program Diabetes: case management program to engage members in diabetes care and avoid ER usage DSMES classes for member education on diabetes management and healthy eating | HbA1c test- Overall, members are trending up slightly 0.93% in Q122 vs Q121 (MY21: 52.2%, MY22: 53.2%). Denominator has increased by 1200 members from 2021 to 2022 indicating that the trend, is accounting for the newly identified members ER Utilization trending downward based on claims received so far in 2022 (Q4 21: 9.6/1000, Q1 22: 3.5/1000) | ER Utilization HEDIS A1C goals |
| Maternal Child Health | Prenatal Care | The number of pregnant women in the HEDIS denominator increased about 300 members YOY in first quarter 2022 (2021=1417, 2022=1715) | Increase the percentage of members with established prenatal care prior to 14 weeks gestation by 5% by end of year 2022 | Doula agency funding Offering focus groups to learn more about members' birth experience in KY Targeted member outreach to educate members on prenatal care and introduce them to benefits available from Anthem | Doula Outcomes 28 births- 15 African American, 13 Caucasian pre-term - 1 (26 term births), 1 still birth at 34 weeks C-section- 7 low birth weight- 2 breast feeding- 27 post-partum depression- 0 NICU- 2 | HEDIS Prenatal Care (PPC1) Preterm/Low Birthweight Rate |
| Dental | Dental visits | Baseline for dental visits in 2020: Child ADV: 35.42% Adult: 12.11% | Increase dental visits for adults by 2% by the end of 2022 | Mobile dental clinics to complete basic dental screenings and assist members in scheduling follow up appointments for ongoing issues. Educate members about new annual dental visit healthy reward for adults Dental home initiative | Dental visits have slightly increased YOY with 5,394 claims for annual dental visits received in the first quarter | Members Engaged through Mobile Clinics/ Network Adequacy Healthy Rewards redemptions |
| Cancer | Colorectal cancer screenings | Overall, colorectal cancer screening occurs about 30-35% of the time for members aged 45 and older Baseline: MY20=35% | Increase the number members who have a colorectal cancer screening 5% by the end of the year | Home-based test kits sent to targeted members to complete non-invasive screening in their homes Public health consultants offering education about cancer screenings in the community | Overall, COL screening for all members is trending up 7.54% (MY21: 31.2%, MY22: 38.7%); Denominator has increased 4,477 in 2022 from 2021 | HEDIS (COL) Prevalence of disease (per 1000) |
| BH/SUD | Critical events- opioid overdose and suicide attempts | Suicide Attempts 2020 Avg: 33.5 members per 100K; Peak in Oct 2020: 46.4 per 100K KY Overdose rate 441.9 per 100K Q1 2021 | Decrease critical events such as overdose and suicide attempts by 5% by end of 2022 | Collaboration with CBOs and schools to increase intervention with potentially suicidal individuals Digital apps to engage members using peer support to assist with recovery 24/7 | Suicide attempts are decreasing (Nov 21=46.9/K March 22=35.2/K) Opioid Overdoses are decreasing (Q4 2020=457.8/100K vs. Q4 2021=352.3/100K) | BH critical events Inpatient and outpatient utilization |
| COVID Vaccine | Increase COVID Vaccinations | Vaccination rate (Q3 2021) • 30.7% • 34,783 two doses • 8,573 single dose | Increase COVID vaccination rate by 2-5% | \$100 member incentive promoted by a marketing campaign Two provider incentive programs Member and provider education COVID Vaccine events | At the end of Q1 2022, rates increased for COVID vaccination across the state Total: 35.01%: (†4.59%) | COVID vaccination rate |



Health Disparity Strategy

| | Condition | Identified Disparity | S.M.A.R.T Objective | Top Intervention | Outcomes | KPI Impact |
|--------------------------|-------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|
| Chronic Conditions | Diabetes/Pre-diabetes | Black members are less likely to have annual HbA1c test than White peers Baseline Nov MY21: Black members : 77.0% White members 80.9% | Increase the number of members completing HbA1c tests 5% YOY Decrease the number of members per 1000 using ED for diabetes events by 5% YOY | Increase rural access to medical services through Live Health Online free of charge to members Prediabetes: 721 members engaged with digital DPP program to learn about diabetes prevention activities Diabetes: case management program to engage members in diabetes care and avoiding ER usage | HbA1c test- Black members are trending up 3.5% in Q122 vs Q121 (MY21: 33.8%, MY22: 37.4%) ER Utilization trending downward based on claims received so far in 2022 (Q4 21: 9.6/1000, Q1 22: 3.5/1000) | ER Utilization HEDIS A1C goals |
| Maternal Child Health | Prenatal Care | Black women obtain prenatal care 4% less often than White peers Baseline Nov MY21: Prenatal care- Black members: 68.5% White members: 72.5% | Increase the percentage of members with established prenatal care prior to 14 weeks gestation by 5% by end of year 2022 | \$300,000 in Doula Grants with 3 CBOs to tailor their outreach and education efforts to reach and better serve women of color and women in rural areas with social and economic barriers to improve the quality and cultural competence of services they currently deliver. | 24 Doulas hired (10 African American, 14 Caucasian, 2 Spanish speaking, 1 American Sign Language certified, and 6 rural) which allow more options for prenatal/postpartum support YOY comparison for Q1 PPC1 HEDIS rate increase of 4.14% in Black members attending prenatal appt (MY21: 70.5%, MY22: 74.7%) | HEDIS Prenatal Care (PPC1) Preterm/Low Birthweight Rate |
| Dental | Dental visits | Adults in rural areas had lower rate of annual dental visits Baseline dental visits Nov MY21: Region 1: 25 adults Region 2: 86 adults | Increase dental visits for adults by 2% in rural areas by the end of 2022 | Offer mobile dental clinics in rural counties to complete basic dental screenings and assist members in scheduling follow up appointments for ongoing issues. Educate members about new annual dental visit healthy reward for adults | In quarter 1 the number of adult dental visits has grown month over month for each region, with significant gains in March R1: Jan=28, Feb=27, March=44, TOTAL:99 R2: Jan=49, Feb=86, March=113. TOTAL: 248 | Members Engaged through Mobile Clinics/ Network Adequacy Healthy Rewards redemptions |
| Cancer | Colorectal cancer screenings | Black members are less likely to have colorectal cancer screening than White peers Baseline Nov MY21: Black members: 30.5% White members: 35.1% | Increase the number of Black members in Jefferson County who have a colorectal cancer screening 5% by the end of the year | Partnership with UK Center for Health Equity Transformation to develop framework for using trusted faith leaders in predominately Black congregations to advise about COL screening | For Black members in same time frame, COL is trending up 8.43% (MY21: 29.9%, MY22: 38.3%) | HEDIS (COL) Prevalence of disease (per 1000) |
| BH/SUD | Critical events- opioid overdose and suicide attempts | Difference in critical events based on age Baseline Nov MY21: Suicide Under 26: 28 members/Over 26: 49 members Overdose rate: 42 members | Decrease critical events such as overdose and suicide attempts by 5% by end of 2022 | Collaboration w/ CBOs and schools to design activities that support increasing intervention with potentially suicidal individuals and harm reduction UK CE Center: Teaching PCPs about offering MAT therapy from their office to increase access in rural communities | Suicide attempts for members under 26 are trending upward (19 in Dec21, 24 in Jan22, 36in Feb22) and downward for members over 26 (42 in Dec21, 38 in Jan22, 31 in Feb22) Overdoses trending down (44 in Jan, 33 in Feb and 22 in March) 31 PCP practices trained on MAT | BH critical events Inpatient and outpatient utilization |
| COVID Vaccine | Increase COVID Vaccinations | People in rural counties have lower vaccination rate than other parts of KY Baseline Nov MY21: Region 2: 23.76% Region 4: 26.58% Region 8: 30.15% | Increase COVID vaccination rate in 5 identified rural counties across 3 regions (2 in region 2, 1 in region 4 and 2 in region 8) by 2-5% | Partner with churches and other CBOs to offer multigenerational fun activities to encourage overall health education, along with COVID vaccinations, to help improve vaccination rate; Local member outreach to overcome transportation barriers | At the end of Q1, rates increased for COVID vaccination in the designated disparity counties: Region 2: 27.95% (†4.19%) Region 4: 30.05% (†3.47%) Region 8: 33.99% (†3.84%) | COVID vaccination rate |

Anthem significantly exceeds contract requirement of 95% for all key provider types

| Provider Category | Accessibility Standard(s) | Unique Count of Providers | Percent of Members with Access | Average Distance to One Provider |
|-----------------------|----------------------------|---------------------------|--------------------------------|----------------------------------|
| General Hospital | 1 Drevider within 20 Miles | 111 | 99.72% | 6.9 |
| Primary Care | 1 Provider within 30 Miles | 5586 | 100.00% | 2.45 |
| Allergy | | 75 | 97.76% | 10.38 |
| Cardiology | | 556 | 100.00% | 5.15 |
| Dental Services | | 745 | 99.99% | 4.53 |
| General Surgery | | 433 | 100.00% | 5.39 |
| Hematology / Oncology | 1 Provider within 30 Miles | 378 | 100.00% | 6.75 |
| Neurology | (Urban Members) or | 394 | 100.00% | 7.31 |
| Obstetrics | 1 Provider with 50 Miles | 716 | 100.00% | 5.73 |
| Orthopedics | (Rural Members) | 428 | 100.00% | 6.39 |
| Otolaryngology | | 140 | 100.00% | 7.28 |
| Psychiatry | | 461 | 100.00% | 3.84 |
| Urology | | 168 | 100.00% | 7.53 |
| Vision Services | | 701 | 100.00% | 4.46 |

Source: Access Dashboard, March 2022 - Based on NPI number and does NOT count multiple locations



Provider Access by the Numbers

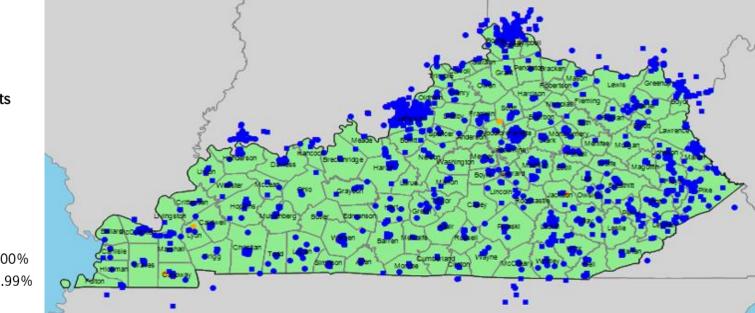
| Practitioner Group Type Practitioner Geo | | Assella billitas Chanada anda | 2010 Doto | | 0001 0.4 | 1 1/01/ | 0 | |
|--------------------------------------------------------------------|--------------------------------------|-------------------------------|----------------------------------------|-----------|-----------|-----------|---------|-----------|
| | | Geo | Availability Standards | 2019 Rate | 2020 Rate | 2021 Rate | +/- YOY | Goal Met? |
| | Family Practice/ General Practice | All | Ratio: PCP to members 1:1500 | 1:12 | 1:12 | 1:11 | -1.00 | Yes |
| | | Urban | Geo: 1 provider within 30 miles | 100.00% | 100.00% | 100.00% | 0.00 | Yes |
| | | Rural | Geo: 1 provider within 30 miles | 100.00% | 100.00% | 100.00% | 0.00 | Yes |
| | | All | Ratio: PCP to members 1:1500 | 1:63 | 1:14 | 1:13 | -1.00 | Yes |
| Primary Care Practitioner | Internal Medicine | Urban | Geo: 1 provider within 30 miles | 100.00% | 100.00% | 100.00% | 0.00 | Yes |
| Flactitudiei | | Rural | Geo: 1 provider within 30 miles | 100.00% | 100.00% | 100.00% | 0.00 | Yes |
| | Pediatrician | All | Ratio: PCP to members 1:1500 | 1:19 | 1:40 | 1:39 | -1.00 | Yes |
| | | Urban | Geo: 1 provider within 30 miles | 100.00% | 100.00% | 100.00% | 0.00 | Yes |
| | | Rural | Geo: 1 provider within 30 miles | 99.99% | 100.00% | 99.50% | -0.5 | Yes |
| | OB/GYNs | All | Ratio: Specialist to members 1:1500 | 1:29 | 1:51 | 1:73 | -22.00 | Yes |
| High-Volume Specialist | | Urban | 1 provider within 30 miles | 100.00% | 100.00% | 99.90% | 0.00 | Yes |
| Specialist | | Rural | 1 provider within 50 miles | 100.00% | 100.00% | 100.00% | 0.00 | Yes |
| | Uncologist | All | Ratio: Specialist to members 1:2500 | 1:72 | 1:26 | 1:23 | -3.00 | Yes |
| High-Impact Specialist | | Urban | 1 provider within 30 miles | 100.00% | 100.00% | 100.00% | 0.00 | Yes |
| Specialist | | Rural | 1 provider within 50 miles | 100.00% | 100.00% | 100.00% | 0.00 | Yes |

*2021 YOY cannot be trended due to change in standards



92% Providers Accept New Patients

Unique Providers 3,422 Locations 2,610 Accepting New Patients Single Providers Multiple Providers **Existing Patients Only** Single Providers Multiple Providers Keys Between 95% and 100% Between 0% and 94.99% Default





Access percentage is very high and the biggest challenge is with BH Prescriber

Percentage of Providers passing contract requirements

(% does not include Return AH Calls)

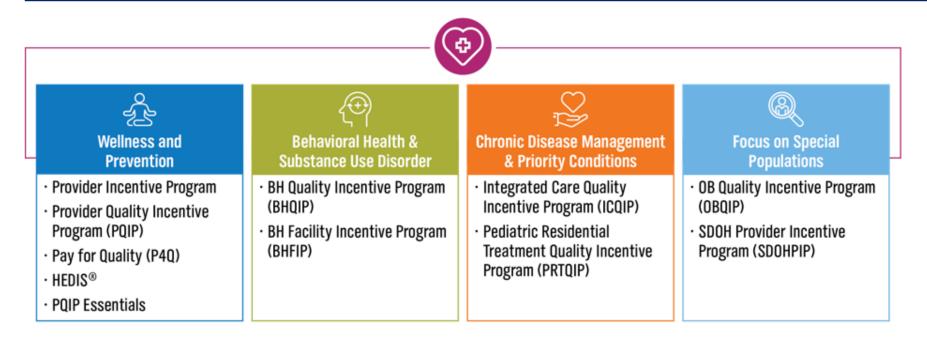
| Provider Type | 2021Q1 | 2021Q2 | 2021Q3 | 2021Q4 | 2022Q1 |
|-------------------|--------|--------|--------|--------|--------|
| PCP | 99% | 97% | 96% | 97% | 96% |
| OBGYN | 95% | 85% | 92% | 100% | 98% |
| Oncology | 98% | 97% | 99% | 100% | 97% |
| Other Specialist | 81% | 80% | 86% | 91% | 87% |
| BH Prescriber | 79% | 84% | 83% | 73% | 75% |
| BH Non-Prescriber | 90% | 90% | 89% | 89% | 86% |
| PED | 100% | 100% | 100% | 100% | 98% |

Source: Timely Access Report (PSN-09) 4/30/2022



Advancing Quality Care

66% of Anthem Members have a PCP who participates in a Value-based Payment Program





HEDIS Overview



Performance insights and analytics of quality measure performance, barriers and mitigation strategies For MY2018 through MY2021* (Reporting Years 2019 – 2022)

Major Findings

- Overall, the best performing quality domain is Maternal Infant Child
- Biggest improvement in rates were seen in Maternal Infant Child domain followed by Chronic Conditions domain
- Majority of the quality measures have trended upwards from MY2018 MY2021*
- Covid-19 Impact affected final reporting and use of services for MY2019- MY2021*
- Increase in use of Telehealth services helped to boost performance in applicable measures, mainly BH
- Performance in substance abuse related BH measures varies
 - FUA and HDO/UOD have trended upwards from MY2018 MY2020
 - FUI has trended downward from MY2019 MY2021*
 - POD increased MY2019-MY2020 with a decrease in MY2021*
 - IET increased from MY2018-MY2019 and steadily decreased from MY2019-MY2021*

Recommendations

- · Access to supplemental data and EMR has a big impact to Quality measures performance
- Address members SDOH needs to improve utilization
- Continue with Member and Provider education, incentives and care coordination

*MY2021 HEDIS rates are preliminary as of April '22 Run. 2022 HEDIS project in progress



NCQA Health Insurance Plan Rating: Anthem Kentucky Managed Care Plan, Inc.

| Measurement Year | Star Rating | Consumer Satisfaction |
|------------------|-------------|-----------------------|
| 2019/2020 | 3.5 | 4.5 |
| 2018 | 3.5 | 3 |



Substance Use Disorder Strategies

A three-prong approach

High intensity and timely case manager engagement for post-discharge management

- Dedicated post-discharge management clinicians conduct member engagement prior to discharge and 24/48/72 hours post-discharge
- Individualized case plans using motivational interviewing and harm reduction techniques

Provider enhancements to increase access to quality care

- BHQIP and BHFIP to focus and incentivize providers for meeting key outcome measures
- University of KY CE Central partnership to increase LAN MAT awareness and access
- Virtual clinical supervision increasing access to rural MAT

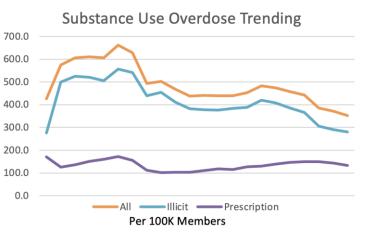
Innovative solutions to best meet member needs

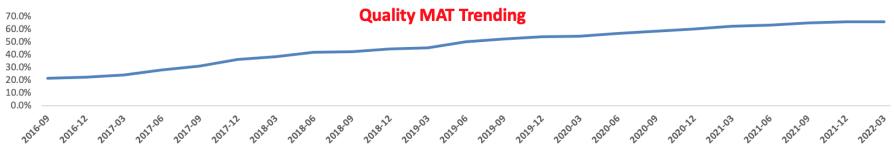
- Virtual web application providing 24/7 virtual SUD peer support
- Interpersonal Violence Reduction Program providing boots on the ground interventions for individuals with history of interpersonal violence (60% SUD) trauma



Substance Use Clinical Outcomes

- Reduced overdose rates 47% Q4 2017 to Q4 2021
- Reduced 30-day readmissions from 21% in 2020 to 15% current
 - Focused provider level detail SUD readmission rates varying from 11.9% to 35.7%
- Increase percent of detox incidents receiving residential SUD within 0-14 days and 0-60 days
 - Current rates indicate 60.7% of patients meet 60-day mark
- Increase quality Medication Assisted Treatment (MAT)
 - 24.3% March 2017 to 66.3% March 2022







Filling the Gaps in Rural Health Care

Filling the Gaps in Rural Health Care

Goal: Expanding the pipeline of health care professionals to areas that need them the most.

There is currently a 10-40% vacancy rate of nursing positions across Kentucky hospitals with rates highest in rural areas.

Improving Health Outcomes for Mothers and Pregnant Women

Goal: Ensure pregnant women and mothers. particularly those who have experienced substance abuse, have the resources needed to support their children and lead healthy lives.

Anthem donated \$50,000 to Volunteers of America's Freedom House

Anthem 🖾 🕅

The Anthem Rural Medicine Scholarships will provide:

- \$196,000 initial investment for EKU and HCTC scholarships
- 7.500 Kentuckians with better primary care access

Improving Oral Health Hygiene in **Rural Areas**

Goal: To equip and educate students on better oral health practices by providing them with free toothbrushes and proper brushing technique guides.

 2,500 dental care kits delivered to six eastern Kentucky public schools

DIGITAL TECHNOLOGIES IMPLEMENTED TO INCREASE ACCESS TO CARE AND BENEFITS

LiveHealth Online (access a doctor from (Anthem Member anywhere via mobile device) account access) LARK (diabetes prevention) CHESS Online Redemption Health of Healthy Rewards (substance use disorder Learn to Live and most value-(mental health) added benefits treatment)



Sydney App

Streamlining Access to Vaccines and Information

Goal: Increase access to vaccines and reliable information about vaccinations. Anthem Kentucky Medicaid teamed up with mobile health care provider Wild Health to bring COVID-19 vaccinations to Kentuckians living in rural areas.

Hosted eight vaccine clinics in hesitant counties throughout the state



Provider programs

- Hospital at Home
 - Currently working with two hospitals for future implementation
 - Patients receive real time care and monitoring from hospitals at home through iPad/tablet w/ nursing staff visiting the home
- Directed and Supplemental payments FY21 \$124 M
- Collaborating w/ DMS to ensure wrap payments are being made to CMHCs, RHCs, and FQHCs





Thank you



Anthem Blue Cross and Blue Shield Medicaid is the trade name of Anthem Kentucky Managed Care Plan, Inc. independent licensee of the Blue Cross and Blue Shield Association. Anthem is a registered trademark of Anthem Insurance Companies, Inc.