UNCLASSIFIED

Kentucky Office of Homeland Security (KOHS)



IJC: Veterans, Military Affairs & Public Protection November 22, 2019

Executive Director
John Holiday
john.holiday@ky.gov



Executive Director: John "Doc" Holiday. Appointed February 2016 as Kentucky's 7th Homeland Security Advisor

- 911 Services Board (Chairman)
- National Governors Homeland Security Advisors Council (Vchair/Chair)
- National Public Service Advisory Council (Board member)
 - National SAFECOM Board (Board member)
- Kentucky Center for School Safety Board (Board member)

Kentucky Commission on Military Affairs (Board member)

Joint Terrorism Task Force Executive Committee

EKU Computer Science Advisory Board (Board member)

Public Water and Wastewater System Infrastructure Task Force (Board member)

Certified Inspector General (Formerly of Labor, Administrative services, Environmental and Public Protection)

Public Protection Director of Law Enforcement)

Department of Defense (DoD):

U.S. Special Operations Forces Advisor to East Africa

Executive Officer in U.S. Special Operations

Intelligence Officer

Counterintelligence Special Agent

DoD Certified Interrogator

Extensive experience in threat/hazard mitigation and intelligence operations

TS/SCI security clearance

Veteran: Desert Storm, GWOT: OIF, OEF, OND, OEF-HOA, OEF-TS



KOHS Mission

- Serve as Kentucky's strategic center of gravity for the accumulation and dissemination of critical information and resources through collaborative efforts with local, state, federal and private sector partners.
- Provide relevant and timely intelligence, executive advisement and resource allocations for the preparation, prevention, response and recovery of all hazards, threats or incidents that affect the safety, security and health of the Commonwealth.



Bottom line objectives

- Increase Kentucky's capabilities to maximize public safety and security.
- Constant, strategic, and more precise engagement with public and private sector partners to improve crisis planning, mitigation and recovery.
- Resource Kentucky communities & first responders.



Scope of KOHS operations

- Kentucky Intelligence Fusion Center
- Grants
- 911 Services Board
- First responder training (NIMS)
- Public outreach
 "Always Building Bridges"



KY Intelligence Fusion Center

International terrorism

Domestic terrorism

Cyber threat analysis

Real-time social media analysis

Critical Infrastructure Sectors: [* = Lifeline sectors]

Chemical

Communication*

Dams

Emergency Services

Financial Services

Government Facilities

Technology

Transportation Systems*

Commercial Facilities

Critical Manufacturing

Defense Industrial Base

Energy*

Food and Agriculture

Healthcare and Public Health Information

Organized crime

School Safety

Geospatial/GIS analysis

Nuclear Reactors Materials, and Waste

Water/Wastewater Systems*



- Increased transparency across all facets of the organization.
- Restructured Kentucky Intelligence Fusion Center to facilitate dynamic approach to gathering, processing and disseminating timely and relevant information and intelligence products.
- Established metrics to gauge effectiveness in reaching, serving and responding to core audience of first responders, government and the public.
- Implemented process of reviewing and prioritizing grant applications to ensure funds allocated based on critical need.
- Created Emerging Threats and Future Trends analytical section.
- Created Cyber Security threat analysis and outreach analytical section.
- Added real-time open source analyst to maximize first responder and public safety efforts.
- Established Organized Crime Working Group comprised of KIFC analysts and local, state and federal partners involved in the prevention of and response to organized criminal activity (such as drug trafficking, human trafficking, street gangs and outlaw motorcycle gangs). The working group meets monthly.
- Developing database of Kentucky's first responders' resources and capabilities.
- Expanded fusion center's scope of mission to include all threats and hazards, whether man-made or naturally occurring.
- Allocated \$2.7 million in federally funded homeland security grants to local municipalities.
- Allocated more than \$500,000 in Law Enforcement Protection Program grants to help police purchase protective equipment.
- Elevated public outreach efforts through social media. Facebook followers increased from 650 to 2800 in last year.
- Created radiation/nuclear working group with state and regional subject matter experts.
- · Provide weekly threat assessment to Gov. Bevin, Lt. Gov. Hampton, key senior staff.
- August 2016: KOHS presentation to VMAPP committee. Provided extensive overview of KOHS operations and reorganization of fusion center.
- · August 2016: Capabilities assessment for Lt. Gov. Hampton, State Auditor Harmon, Secretary Brinkman.
- October 2016: Ransomware presentation to House Committee on Advanced Communications and Information Technology.
- October 2016: Cyber security tabletop exercise attended by Lt. Gov. Hampton and members of the Kentucky Legislature.
- Implemented active shooter training program for state agencies and private sector.
- Increased Fusion Center's capabilities and engagement with all stakeholders.



- In collaboration with KY Emergency Management & IN Homeland Security/EM, secured a \$2.3 million FEMA Complex Coordinated Terrorist Attack (CCTA) grant. The grant focuses on developing a comprehensive response plan by collaborating with community stakeholders to prepare for, prevent, and respond to complex coordinated terrorist attacks.
- Through issuance of Executive Order 2017-298, KOHS absorbed the Kentucky 911 Services Board, including oversight and daily operations of Kentucky's 911 emergency communications system. Red tape reduction initiative lowered board membership from fifteen (15) to five (5).
- Created the Kentucky Cyber Threat Working Group, the sole private and public sector cyber security working group in the Commonwealth collaborating to share information on current threats and best practices in the cyber arena.
- Created Unmanned Aerial Systems (UAS) working group, a consortium of public and private sector entities engaged in the use of drones.
- Increased strategic partnerships in order to improve crises and event planning, mitigation and recovery.
- Developed priority intelligence requirements statewide.
- Partnered with FBI, LG&E and KU in formation of the Energy Sector Working Group.
- Worked with KY Department of Aviation to establish Intelligence Liaison Officer program consisting exclusively of aviation facilities. The KY Intelligence Fusion Center (KIFC) recruited and trained personnel from 60% of Kentucky's publicly owned and operated airports.
- Trained 150 Intelligence Liaison Officers (ILOs) in 2017, including both public and private sectors. Increased private sector ILO representation by 43%.
- Produced and disseminated more than 80 intelligence products in 2017, enhancing investigations and filling information gaps for state and federal law enforcement partners.
- Received 62 Suspicious Activity Reports (SARs) that met NSI criteria for entry into the FBI's eGuardian system.
- Responded to over 472 Requests for Information (RFI) from Kentucky law enforcement agencies, federal law enforcement agencies, other fusion centers, and law enforcement from other states.
- Allocated \$2.9 million in federally funded homeland security grants to local municipalities.
- Allocated more than \$450,000 in Law Enforcement Protection Program grants to help law enforcement officers purchase service weapons, ammunition and protective equipment.
- Submitted more than 100 critical infrastructure facilities to US DHS for the National Critical Infrastructure Prioritization Program to ensure risk mitigation efforts are employed in the most effective manner.
- Awarded \$3.8 million in 911 Services Board grant funds to help certified KY 911 call centers to purchase next generation 911 emergency response call center equipment.
- Elevated public outreach efforts through social media. Facebook followers increased from 2800 to 4959 in last year.



- January 2018: Launched the Hometown Safe Initiative to provide key leaders, decision makers, first responders and citizens more efficient and streamlined access to resources provided by federal, state, and local entities. This direct access program ensures Kentucky communities have an in-depth, systematic method of receiving federal and state homeland security support, resources, and coverage by assigning homeland security professionals specifically to their constituency and areas of operation.
- April 2018: Secured passage of HB 424, codifying in large part Executive Order 2017-298, which abolished and reconstituted the KY 911 Services
 Board. This Red Tape Reduction Initiative reduced membership of the board from 15 members to seven and transitioned responsibility of the dayto-day operations of the board to KOHS, resulting in increased accountability and efficiencies of operations.
- Created a SWAT Working Group (SWG) that provides subject matter experts (SMEs) with the opportunity to collaborate and determine best
 practices to increase SWAT capabilities and effectiveness to elevate the Commonwealth's protection against constantly evolving threats. The SWG
 will also leverage KOHS logistical resources to most effectively cover the Commonwealth with an accepted Tier 1 response capability and ensure
 that requesting entities achieve certification through accepted standards established by SWG SMEs.
- Trained more than 150 ILOs, including both public and private sectors.
- Produced and disseminated more than 20 intelligence products, enhancing investigations and filling information gaps for state and federal law enforcement partners.
- Received 53 Suspicious Activity Reports (SARs) that met NSI criteria for entry into the FBI's eGuardian system.
- Responded to more than 450 requests for Information (RFIs) from Kentucky law enforcement agencies, federal law enforcement agencies, other fusion centers, and law enforcement from other states.
- Allocated more than \$400,000 in Law Enforcement Protection Program grants to help law enforcement officers purchase service weapons, ammunition and protective equipment.
- Elevated public outreach efforts through social media. Facebook followers increased to 5,473, compared with 650 followers in June 2016.
- Developing and implementing Active Shooter/Aggressor "Train the Trainer" program to increase reach of training efforts and increase survivability.



- Inclusion as a key partner in major school safety legislation passed by the 2019 Kentucky General Assembly. Under SB1, the legislature directed responsibility for developing and administering a statewide school threat reporting tip line to KOHS and offered KOHS a seat on the board of directors of the Kentucky Center for School Safety.
- Securing a \$2.3 million federal grant to lay the foundation for Kentucky's statewide Next Generation 911 (NG911) deployment, which will form the first steps of transforming the Commonwealth's antiquated telephonic emergency response system to an IP-based, interoperable network capable of receiving voice, text, photos and videos.
- Being appointed to the NGA Governors Homeland Security Advisors Council (GHSAC) Executive Committee, then being elected vice-president of the organization. This post will provide an opportunity to affect homeland security policy at a national level.
- Facilitating the passage of HB 393, legislation that empowered KOHS to form a work group charged with establishing a quantitative system of identifying and ranking public events to ensure a consistent multi-disciplinary response that will maximize public safety and the protection of public and private property.
- Full engagement of the Hometown Safe Initiative (HSI). The HSI strengthens collaboration and information sharing between local government and KOHS by assigning each fusion center intelligence analyst a section of Kentucky. Analysts are tasked to liaison with local stakeholders across all 16 sectors of critical infrastructure on a regular basis.
- For the first time in history, executing a strategy to meet the statutorily required biannual financial reviews of all 115 Kentucky 911 Services Board-certified 911 call centers. In 2019, the Auditor of Public Accounts performed agreed-upon procedure reviews for half of all public safety answering points (PSAPs) and wireless telecommunications providers. All remaining PSAPs and wireless providers will receive an AUP review in 2020. Under previous Board leadership, no more than ten PSAPs received a financial review biannually, a clear violation of KRS 65.7629(13).
- Trained approximately 80 ILOs in 2019, including both public and private sectors.
- Responded to more approximately 445 Requests for Information (RFIs) from Kentucky law enforcement agencies, federal law enforcement agencies, other fusion centers, and law enforcement from other states.
- Produced and disseminated 10 intelligence products in 2019, enhancing investigations and filling information gaps for state and federal law enforcement partners.
- Received approximately 20 Suspicious Activity Reports (SARs) that met NSI criteria for entry into the FBI's eGuardian system.



2019 Major Accomplishments

SB 1 Key Partner

- Responsible for developing/implementing statewide school threat reporting tip line
 - No funding included
- Executive Director added to Kentucky Center for School Safety Board of Directors



2019 Major Accomplishments

Secured \$2.3 million federal Next Generation 911 grant

- Will form foundation for NG911 deployment
- Begin statewide transformation of emergency response system to IP-based, interoperable network capable of receiving: voice, text, photos, video, data sharing
- To create first-ever statewide GIS-based map
- Requires \$1.5 million local match



2019 Major Accomplishments

Holiday to help set national homeland security agenda

- Named NGA Governors Homeland Security Advisors Council (GHSAC) Executive Committee in 2018
- Elected vice-president in 2019
- Elected to serve as next president.

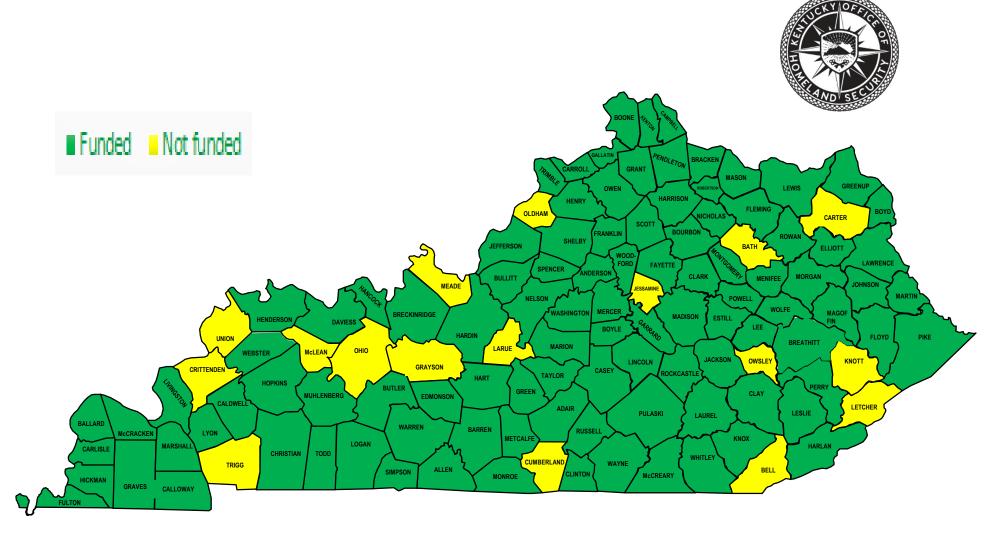


2016-19: Reinventing Homeland Security

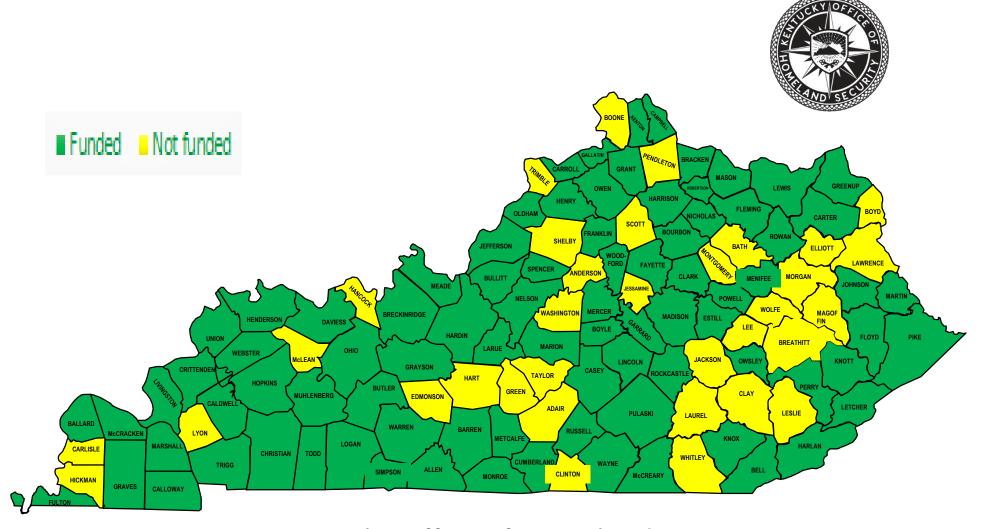
"There is no room for politics in homeland security"

- Political affiliation has never been a consideration in KOHS operations, staffing or grant allocations
- Decisions based on critical need/maximizing impact of scarce resource dollars
- Constant evaluation/assessment of operations

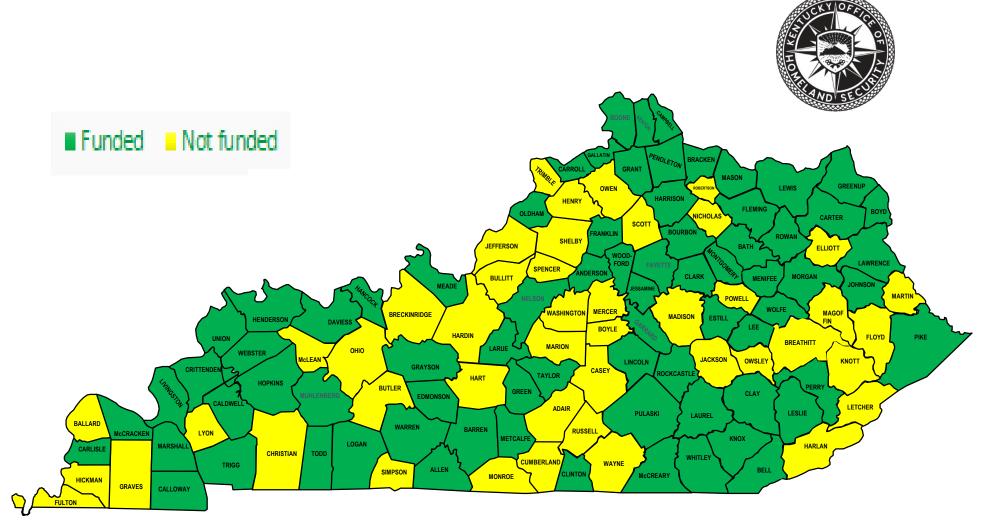




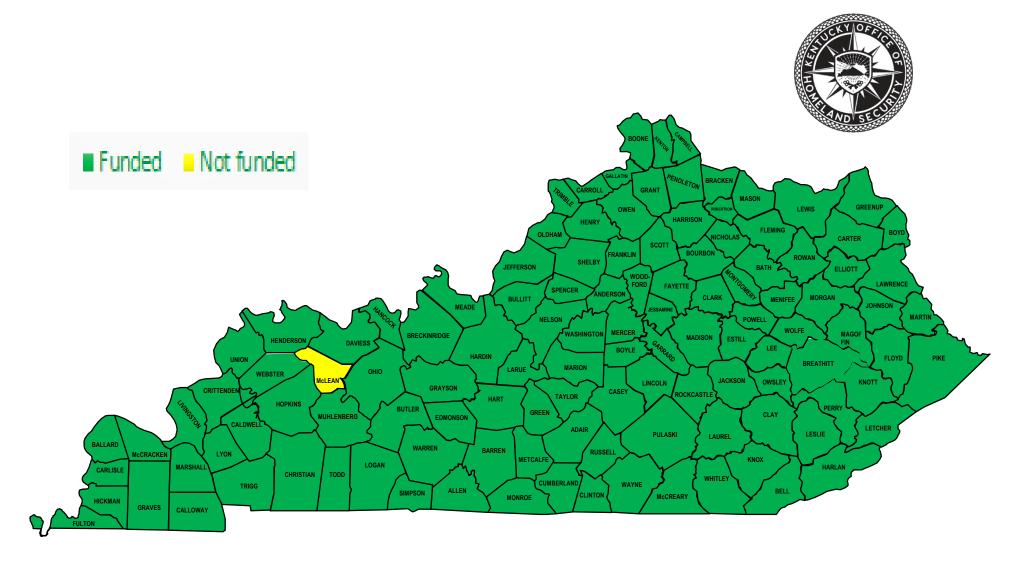
Kentucky Office of Homeland Security
State Homeland Security Grant Program
FY 2016-2019



Kentucky Office of Homeland Security
Law Enforcement Protection Program
FY 2016-2019



Kentucky Office of Homeland Security 911 Services Board Grant Awards FY 2016-2019



Kentucky Office of Homeland Security
Grants Awarded 2016-present (all programs)

What worries me

Uncoordinated lines of effort/competing interests

Lack of critical thinking

Regression to the mean



What Lies Ahead

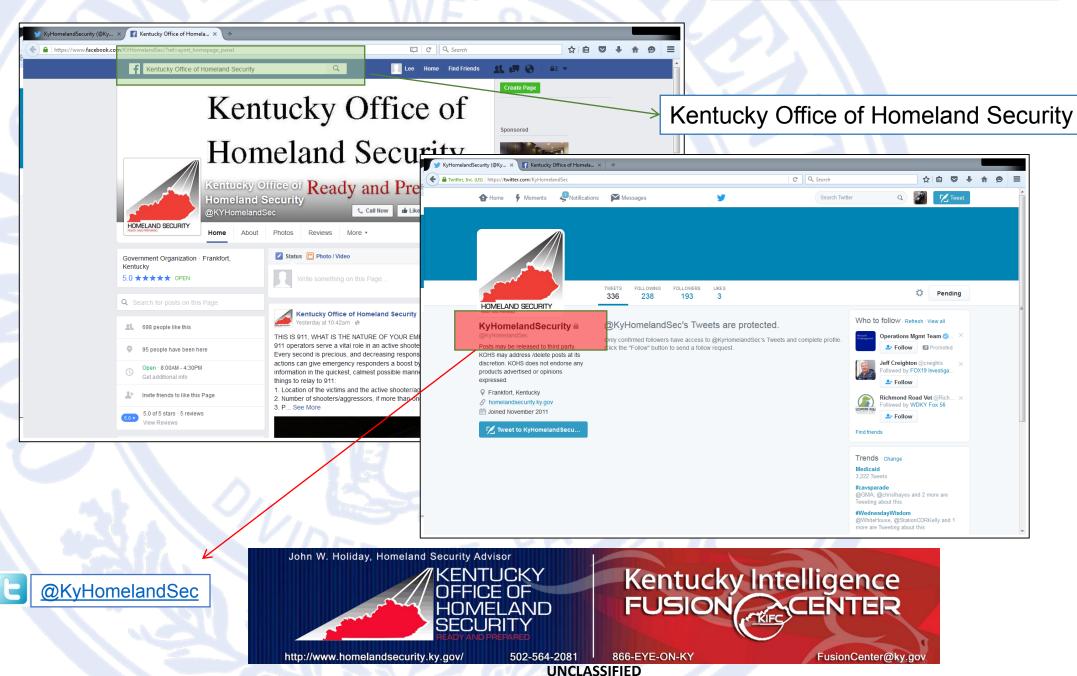
School safety initiatives

Expanding fusion center operations

Next Generation 911



Keep yourself and your organization informed. Please find us on social media



Anonymously report suspicious activity

Call: 1-(866) 393-6659 (EYE ON KY)
Online: https://homelandsecurity.ky.gov/

In an emergency, call 911.

Kentucky Intelligence
FUSION CENTER

FusionCenter@ky.gov

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About ▼	Home / Report Suspicious A	tivity	
Training •	Report Susp	cious Activity	
Fusion Center 🔻		on is optional or you can submit your report anonymously.	
Law Enforcement Protection Program	First Name		
Eye On Kentucky	Last Name		 !!
Grants	City	"If you See Something, Say Somethin	. 9 тм
Community Preparedness	State	(select) V	
National Incident Management System	Zip		
Additional Resources	Phone		
Contact Us	Thore	Example: <u>502-875-3733</u>	
Report Suspicious Activity	Email	Example: example@kentucky.gov	
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http://www.homelandsecurity.ky.gov/

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Discussion and Questions

Kentucky Office of Homeland Security

https://homelandsecurity.ky.gov

911 Services Board

http://911board.ky.gov

