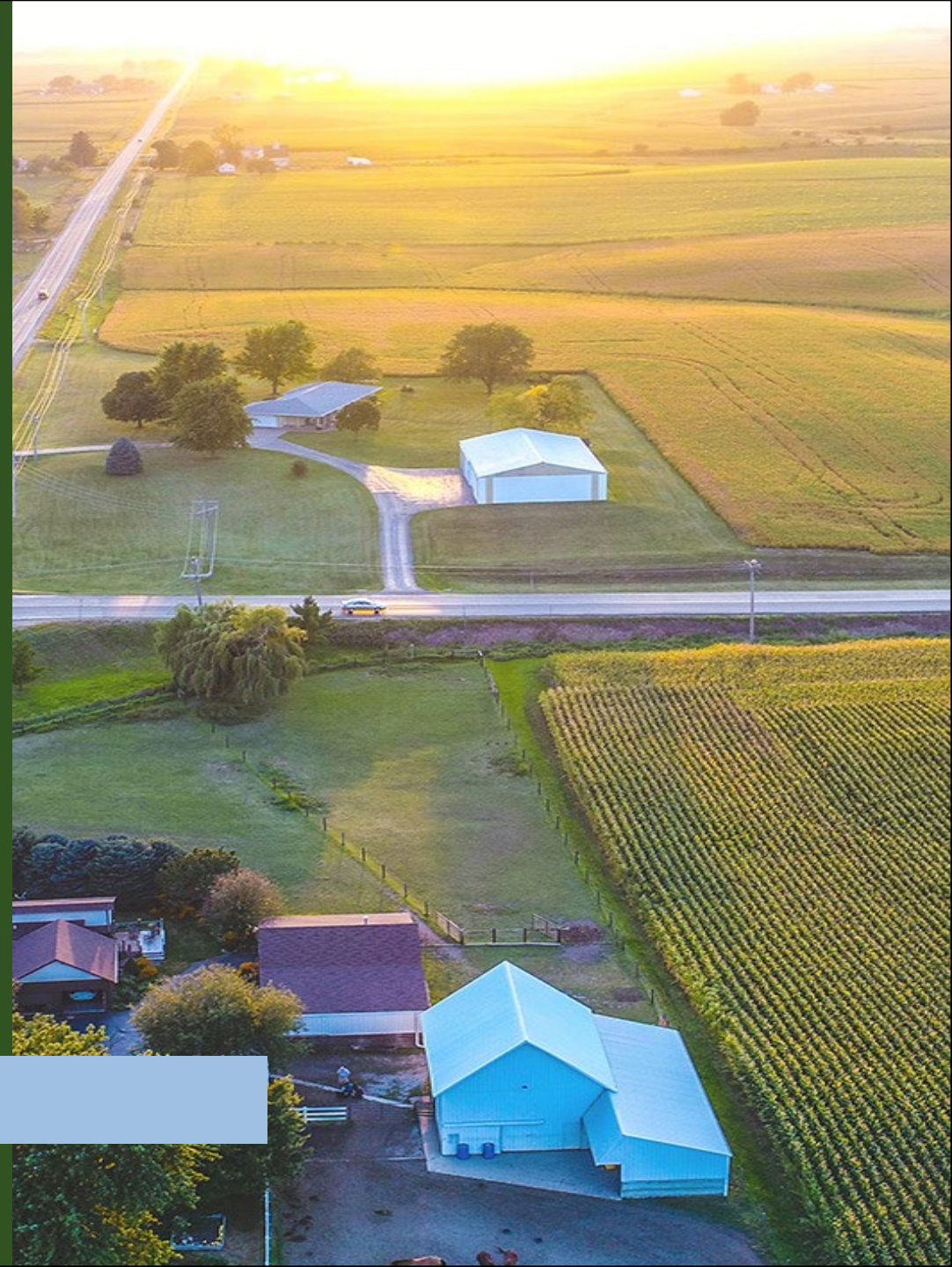


KENTUCKY AGRICULTURE

It starts on a farm It powers Kentucky far beyond it

*From the farm to the entire Kentucky Economy:
The jobs, dollars and businesses modern agriculture
creates across Kentucky — including the ones nobody thinks about*

JBS USA + PILGRIM'S





When people hear “agriculture” they picture this

But the impact extends far beyond the farm

FARM → ECONOMIC GROWTH

TRUCKING • PACKAGING • CONSTRUCTION • ENGINEERS
UTILITIES • RESTAURANTS • RETAIL • SCHOOLS

Agriculture is a supply chain, a customer base,
and an economic-development engine

Kentucky agriculture is already a major economic engine

\$49.6B

Economic Impact

271,700

Jobs Supported

\$10.3B

Labor Income

**Food processing alone employs nearly 30,000 Kentuckians —
connecting rural production to industrial jobs and urban markets**

JBS + Pilgrim's: Big enough to connect markets Local enough to depend on and support communities

79,000+

U.S. Employees

9,154

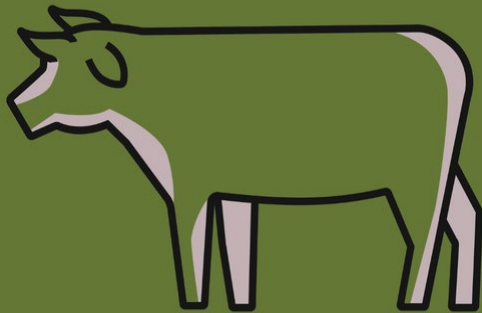
Family-farm partners

\$17.5B

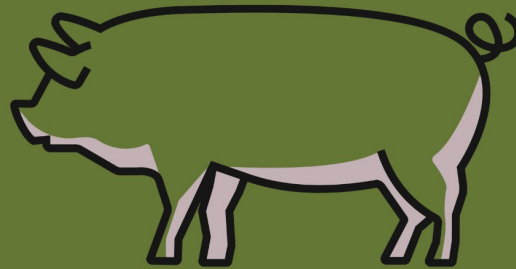
Paid to U.S. Farmers

100+

Countries Served



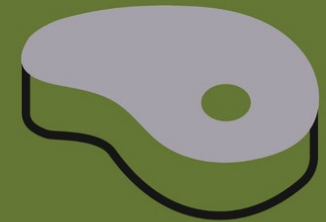
BEEF



PORK



POULTRY



PREPARED FOODS

JBS connects Kentucky's farms, plants, and suppliers to a global platform – turning local strength into worldwide reach and economic impact

JBS USA & Pilgrim's in Kentucky

PILGRIM'S SMALL BIRD DEBONING



1,490+ TEAM MEMBERS



\$71M+ PAYROLL



\$5.8M+ UTILITIES



\$110M+ CAPEX

JBS PORK PLANT



1,080+ TEAM MEMBERS



\$75M+ PAYROLL

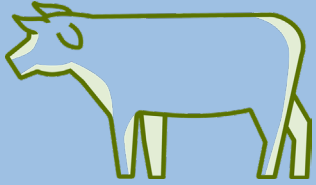


\$9M+ UTILITIES

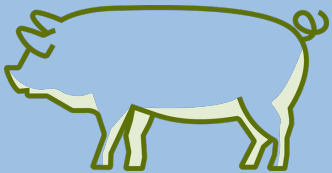


\$68M+ CAPEX

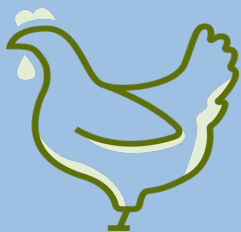
JBS USA & Pilgrim's Production Partners in Kentucky



- 2025 – \$17M paid to 18 cattle producers for approximately 10,000 head
- 2026 YTD – \$10M paid to 16 cattle producers for approximately 5,600 head

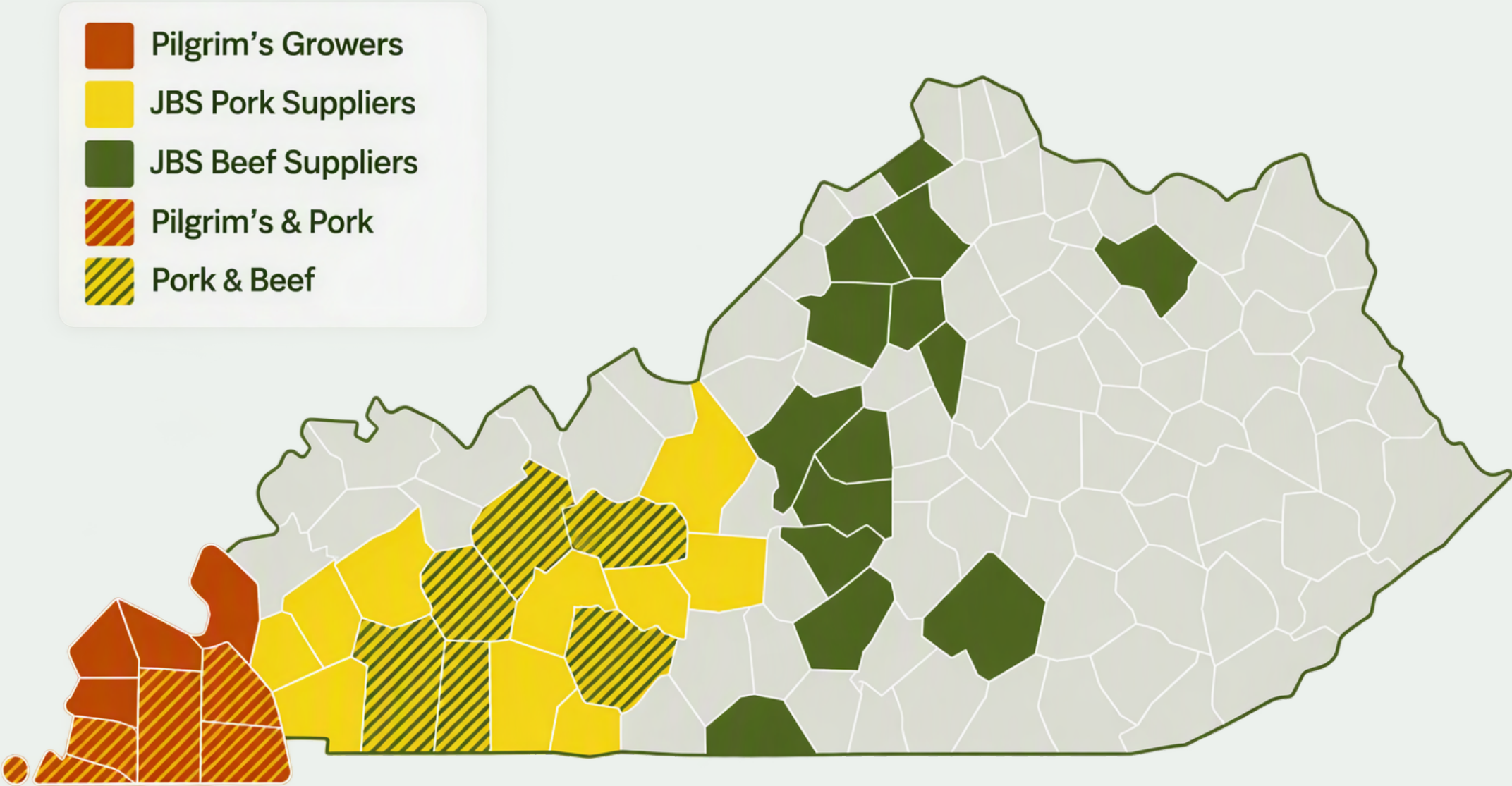


- 6 farms yield 17,000+ sows that produce weaned pigs for JBS suppliers
- Weaned pigs move to 55 contractor sites to produce 750,000+ market hogs
- 5 producers supply market hogs directly to JBS
- \$450M in producer payments



- 200+ contract poultry growers
- 1.93M birds produced per week
- \$50M in grower payments

JBS USA & Pilgrim's Kentucky Producer Partners



JBS processing plants don't stand alone; they support an entire agricultural economy

180

KY Farmers

20.7M

Bushels of corn
delivered

\$95.9M

Paid for corn

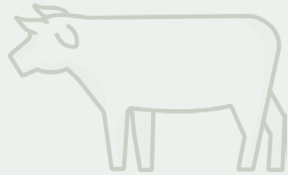
Provided support to Pilgrim's operations since 2024

**A processing plant creates a dependable
local customer for farms**



JBS USA & Pilgrim's Sales and Key Kentucky Customers

Beef



15 customers

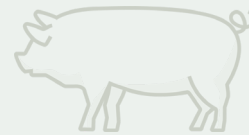
46M lbs average annual volume

\$152M average annual revenue

Notable KY customers:

- Texas Roadhouse
- Kroger
- Gordon Food Service
- BJ Wholesale
- Creation Gardens, Inc.

Pork



31 customers

80–95M lbs average annual volume

\$125 – \$150M average annual revenue

49% of product distributed in Kentucky originates from the Louisville plant

Notable KY customers:

- BJ Wholesale
- Gordon Foodservice
- Hampton Meat Processing
- Kroger
- Little Kentucky Smokehouse
- Preston Street Poultry
- Purnell Sausage
- Sav-a-lot
- Specialty Foods Group
- Sysco

Poultry



53.8M lbs of poultry products sold in the state YTD

350M+ lbs of chicken produced at Mayfield annually

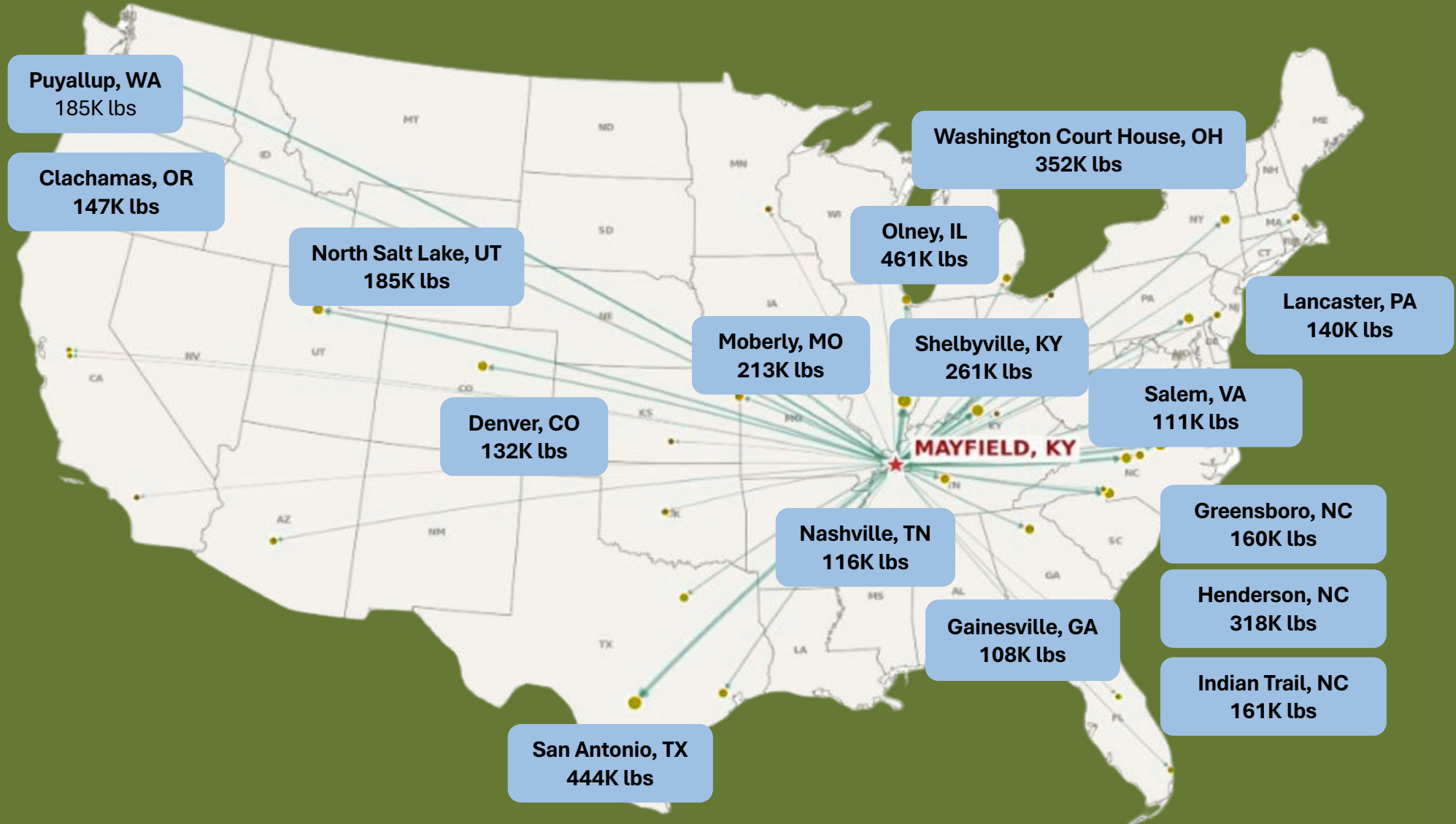
Notable KY customers:

- Clark Restaurant Services
- Critchfield Meats
- PFS
- Kroger
- Walmart

JBS USA & Pilgrim's in Kentucky

Where Mayfield, KY Products Go

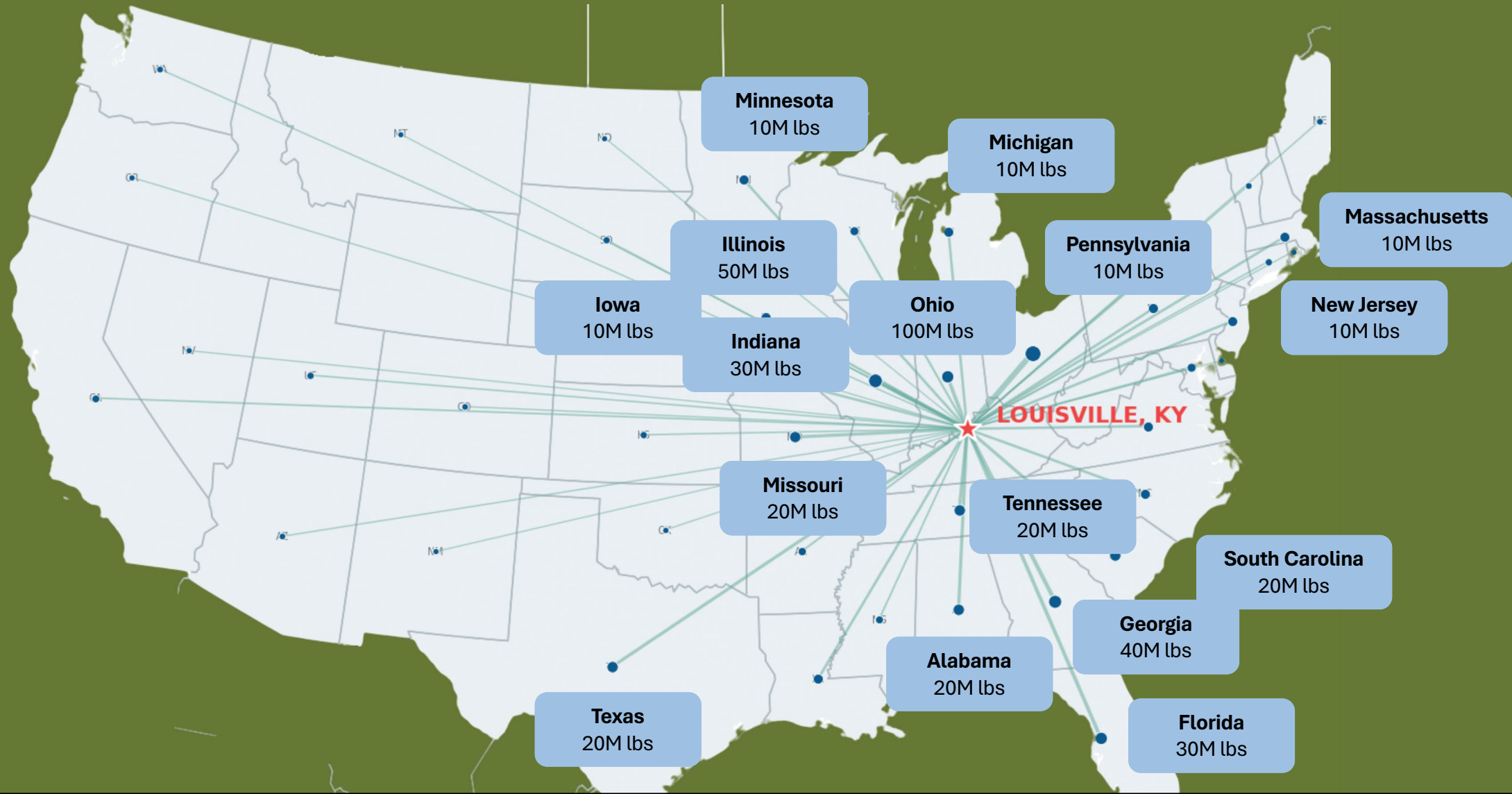
Identifiable U.S. customer and distribution destinations in the Mayfield ship-to report



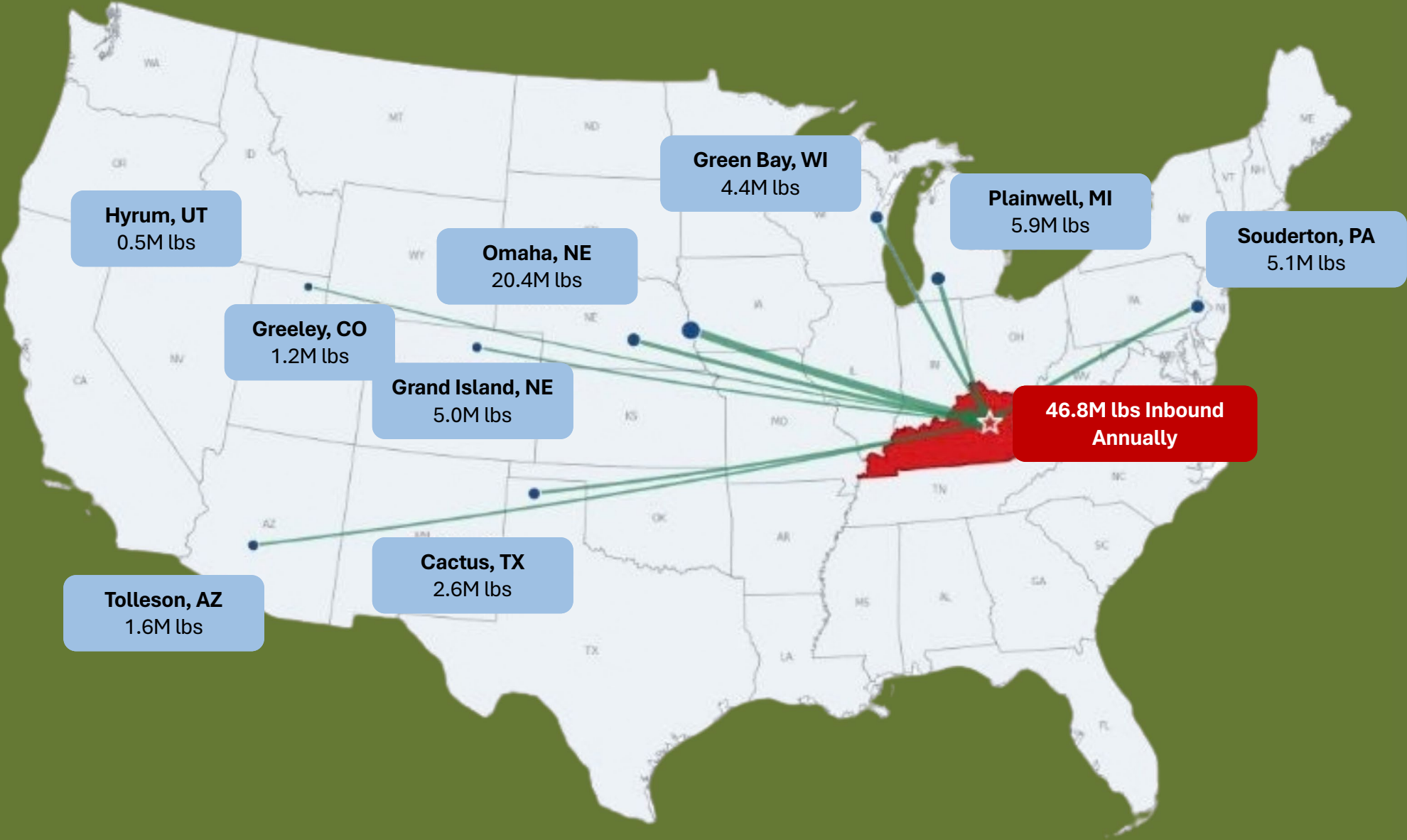
JBS USA & Pilgrim's in Kentucky

Where Louisville, KY Products Go

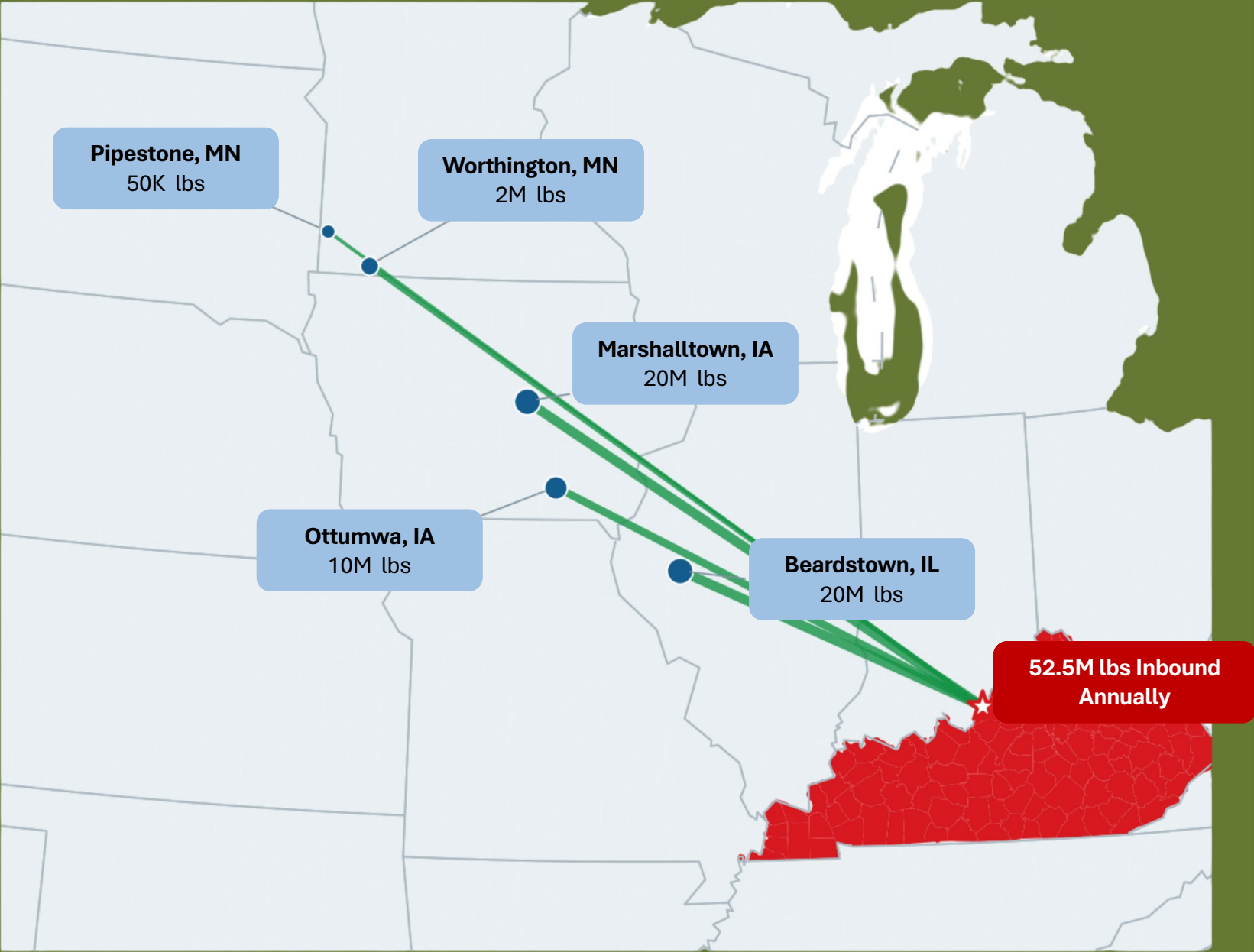
Identifiable U.S. customer and distribution destinations in the Louisville ship-to report



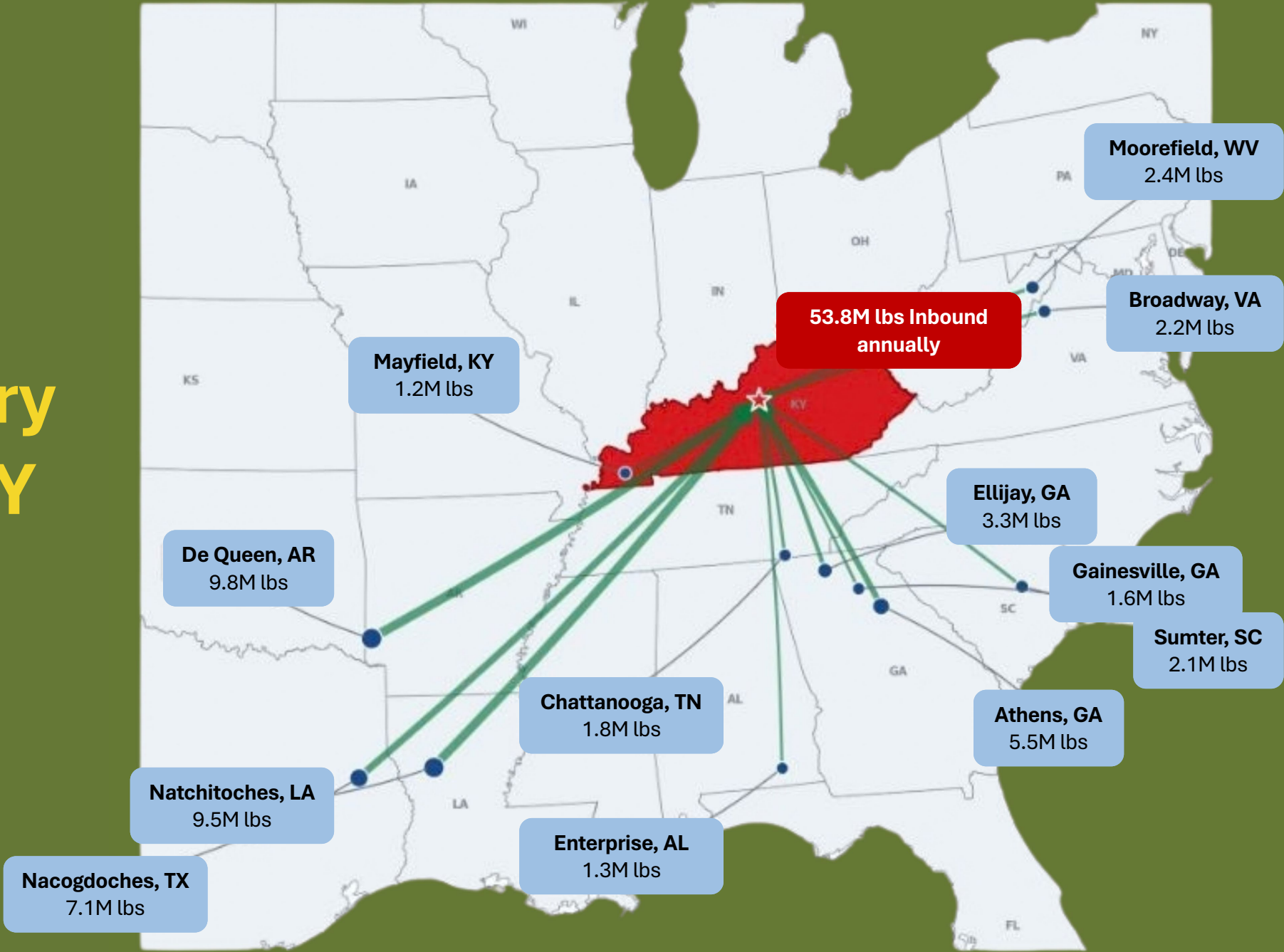
JBS Beef Shipped into KY



JBS Pork Shipped into KY

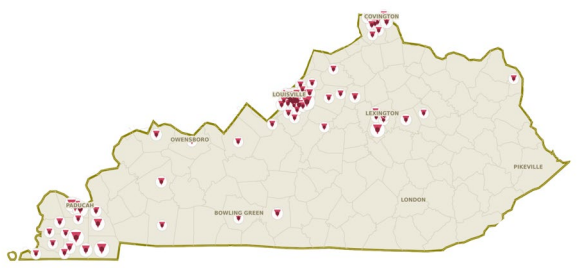


Pilgrim's Poultry Shipped into KY



Now follow the dollar somewhere less obvious

\$287M
spent with
**220 KENTUCKY
VENDORS**
Since 2022



Those vendors support JBS/Pilgrim's
operations in 22 states

\$7M

Rick's Electric
local electrician • Mayfield

\$2.8M

Gary's Pallett Recycle
pallet recycling • Mayfield

\$18.2M

Gray Construction
design + engineering • Lexington

\$12.3M

Hydro Solutions
wastewater treatment • Louisville

Electricians. Pallets. Wastewater. Engineering. Printing Companies.
That is agriculture, too

Source: JBS / Pilgrim's internal Kentucky data unless otherwise noted

Rural investment reaches urban Kentucky



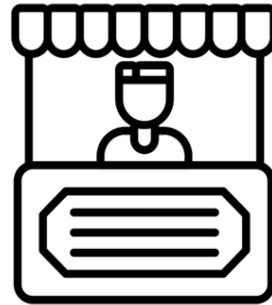
FARM

Producer Income



PLANT

Jobs + CAPEX



KY VENDOR

Contracts



TRUCK / WAREHOUSE

Logistics



URBAN CUSTOMER

Restaurants + Retail

One economic system

Tax dollars are created long before they are appropriated

If we want stronger local tax bases, we need more places where private dollars circulate locally



\$1.1M

PROPERTY TAXES
PAID IN 2025

\$2.7M

SALES TAXES
PAID IN 2025

\$5.3M

OCCUPATIONAL TAXES
PAID IN 2025

JBS Better Futures Program

335+

Better Futures
Participants in
Kentucky

140+

Kentucky Graduates

54

Currently Enrolled
at Jefferson Community
Technical College

\$75K

Annual JCTC Spend
Since 2021

Education is economic infrastructure

Job → Degree → Career → Stronger Household →
Stronger Community → Stronger Economy

Source: JBS / Pilgrim's internal Kentucky data unless otherwise noted



JBS USA partnership with National 4-H

Engaging producers. Inspiring youth. Elevating leadership across agriculture.



National 4-H convenings and partnership visibility

\$750,000

NATIONAL PARTNERSHIP

Expanding hands-on agricultural education, science-based learning, and leadership development opportunities for young people across rural America

01

ENGAGE THE NEXT GENERATION

Direct interaction at national youth and educator convenings, including Ignite

02

SCALE EDUCATION

Credible, science-based digital learning experiences, including Clover Animal U

03

TELL THE PARTNERSHIP STORY

Shared visibility during key national moments and tentpole initiatives

Education is agricultural infrastructure

And a strong agricultural economy helps build stronger hometowns



\$2.44M+

Kentucky Community Investment

\$1M

Mayfield Tornado Relief

\$1M

Louisville YMCA

\$309K

Mayfield Farmers Market

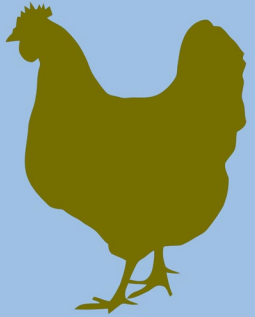
**Farmers market • Homes • Wi-Fi • Schools
Sports fields • Books • Health**

(JBS) pilgrims

HOMETOWN
- STRONG -

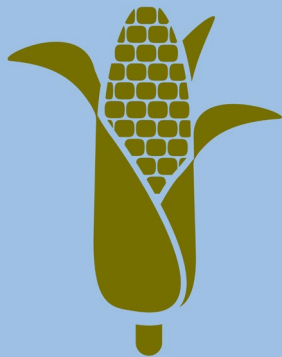
Five **Kentucky** numbers I want you to remember

They tell the story better than 50 charts ever could



\$50M

to Poultry Growers
Per Year



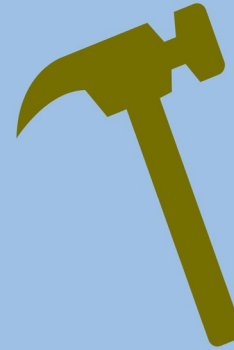
\$95.9M

to Corn
Farmers Since 2024



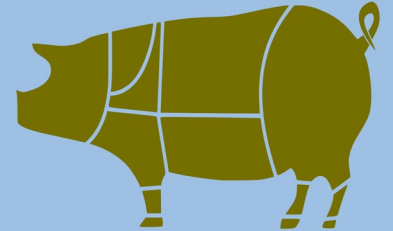
\$287M

to 220 Vendors
since 2022



\$169M+

CAPEX
Over Five years



\$450M

Livestock Payments
Tied to Louisville

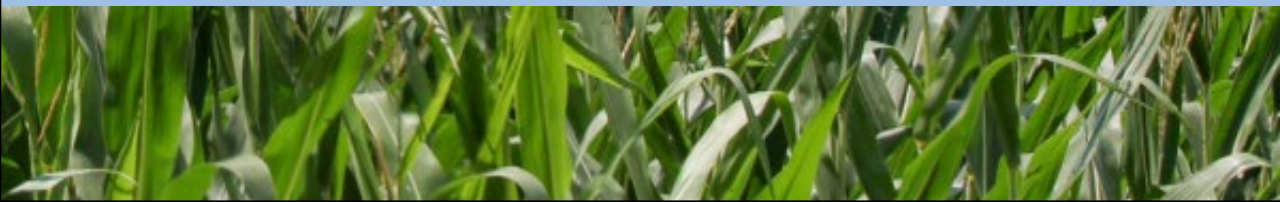
One company's dollar becomes somebody else's revenue



Agriculture does not end at the farm gate

It becomes a paycheck. A construction project.
An electrician's invoice. A recycled pallet.
A truck route. A restaurant delivery. A college
degree. A stronger community.

INVEST IN WHERE AGRICULTURE HAPPENS — AND THE BENEFIT TRAVELS



That is the rural–urban connection