

# Overview of Area Development Districts

### Working Group on Area Development Districts

**June 18, 2019** 



### **Today's Discussion**

- Creation and structure of this Working Group
- Kentucky statutes and administrative regulations
- Relationship between the Area Development Districts (ADDs) and the Department for Local Government (DLG)
- Financial Disclosure Reports for Special Purpose Governmental Entities (SPGEs)
- Joint Funding Administration Program
- Next steps for future meetings



### **Creation of this Working Group**

- May 28, 2019, memorandum from the President and the Speaker
- The purpose is to study the operations and funding related to Area Development Districts (ADDs)
- Information is to be collected and analyzed by non-partisan staff and members of the General Assembly



### **Working Group**

#### Members

- Sen. Chris McDaniel
- Rep. Suzanne Miles
- Sen. Dennis Parrett
- Sen. Brandon Smith
- Rep. Jim DuPlessis
- Rep. Susan Westrom

#### Non-partisan staff

- Jennifer Hays
- Mark Mitchell
- Chase O'Dell
- Other A&R Staff

### ANTICK!

# Information to be analyzed by Members and non-partisan staff

- 1. Statutes and administrative regulations
- 2. Amounts transferred to each ADD for 5 years
- 3. Funds held in reserve
- 4. Long term debt incurred by each ADD
- 5. Spending through Joint Funding Administration (JFA)
- 6. Staffing patterns



### **Findings**

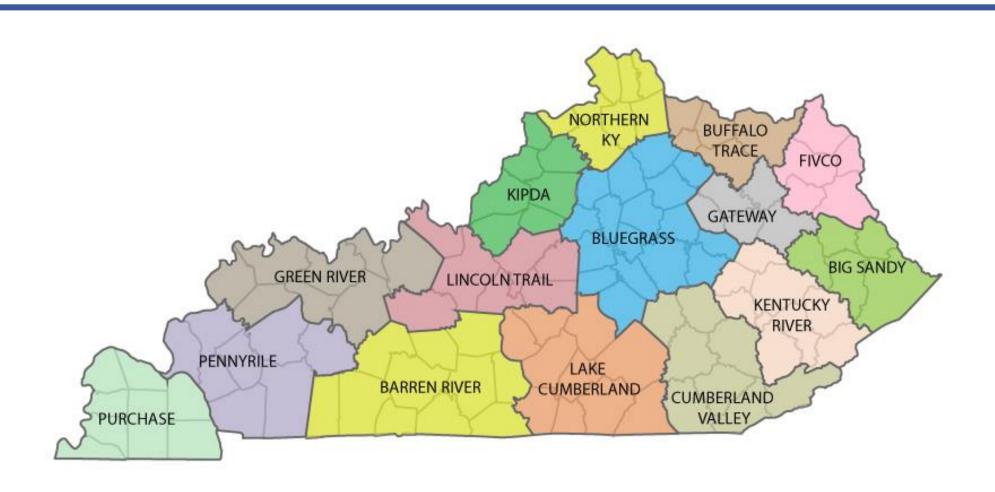
The Working Group is directed to present its findings to the Legislative Research Commission no later than November 29, 2019, for referral to the appropriate committee for further action.



Questions about the Working Group?



### Fifteen Area Development Districts



### ANTICK!

# ADDS are statutorily created KRS 147A.050 to 147A.140

- KRS 147A.050:
  - Names each ADD; and
  - Assigns the counties within each district.
- KRS 147A.060 requires that each ADD be governed a board of directors.
- 109 KAR 5:010 promulgated by the Department of Local Government establishes the membership of each of the boards.



### **Boards of Directors - Membership**

- County Judge/Executive of each county within the district
- The Mayor of each 1<sup>st</sup>, 2<sup>nd</sup>, or 3<sup>rd</sup> class city within the district
- The mayor of any incorporated city below the 3<sup>rd</sup> class
- Elected officials may also select a citizen Board member



#### **Board of Directors - Tenure**

- Elected officials serve during the tenure of their public office.
- Citizens members serve a term not to exceed 3 years, but may be eligible for additional terms as provided by that Board.
  - Termination occurs at:
    - Resignation;
    - Change of residence outside the district; or
    - Upon failure to attend 3 successive meetings.



#### **Boards of Directors - Officers**

#### Each Board annually selects a:

- Chairman;
- Vice Chairman;
- Secretary;
- Treasurer; and
  - The offices of Secretary and Treasurer may be combined.
- Any other officers that the Board deems necessary.
  - 1st and 2nd Vice Chair.

# **Executive Director for Each ADD KRS 147A.070**



- Each Board of Directors may
  - Appoint an Executive Director and Deputy Executive Director; and
  - Fix the salary for each position.
- •On or after June 29, 2017, an open position must be advertised in a manner allowing sufficient time for applicants to apply.

# Powers and Duties of Each Board KRS 147A.080



- Sue and be sued
- Adopt bylaws
- Make contracts
- Provide basic research and planning services
- Accept, receive, and administer loans, grants, and other funds or gifts
- Expend those funds
- Acquire, hold, or dispose of real and personal property
- Charge fees, rents, or other charges for services
- Enter into interlocal or interstate agreements
- Deemed a public agency

#### **Duties of Board of Directors KRS 147A.090**



- Establish advisory committees
- Develop plans for district-wide activities related to:
  - Goals and objectives for the ADD
  - Water and sewer
  - Land use
  - Open space and recreation, including recreational trails
- Prepare annual reports, including the reports required for an SPGE (KRS 65A.010 to 65A.090)
- Copies of the 4 years of reports have been provided



# Finance to Allocate Funds KRS 147A.100

Requires the Finance and Administration Cabinet to allocate funds to each district for the purpose of carrying out the district's responsibilities and for matching federal and local funds.





- As a public body, no ADD is required to pay taxes or assessments upon:
  - Any project;
  - Any property acquired or used by it; or
  - The income or proceeds from any project.

#### **Annual Reports KRS 147A.115**



- Beginning December 31, 2017, each ADD is required to submit a detailed report to the LRC if state or federal funds are received during the year.
- Copies of the 2017 and 2018 reports from each ADD are contained in your folders.

#### **Other Requirements** KRS 147A.116



- Must comply with:
  - Open meetings and open records provisions;
  - State and federal procurement provisions; and
  - Code of ethics for SPGEs;
- Must adopt:

  - Conflicts of interest policies;
    Compensation policies; and
    Policies to receive, analyze, investigate, and resolve concerns within the ADD.

# Regional Planning Council KRS 147A.125



- Each ADD is required to establish a regional planning council
  - Purpose-to act in an advisory capacity on planning matters throughout the district
  - Includes 1 representative from each planning unit in the ADD
  - May review comprehensive plans of planning units for regional impact
  - May offer training in the area of planning and zoning

# When a Regional Planning Council is not Required

- 50% or more of the population of the ADD resides in cities or counties which participate in:
  - A regional planning authority;
  - Council of governments; or
  - Other agency which is authorized to perform regional planning functions

#### Other Powers KRS 147A.140



- Each ADD may prepare a solid waste management plan emphasizing regional alternatives for reductions, collection, transportation, and disposal for a local government.
- The ADD does not have authority to implement the area plan.



### **Other Statutory References**

- Transportation
- Housing, Building, & Construction
- Workforce Development
- Homeland Security
- Broadband deployment
- Water management
- Agritourism

- Health and Family Services
  - Long-term care services
  - Domestic violence shelter
  - Regional rape crisis center
  - Colon cancer education
  - Elder services
- Mississippi River Parkway – Purchase ADD



Questions about the organizational structure of ADDs?



# Department for Local Government KRS 147A.002

#### Department for Local Government (DLG)

- Office of Financial Management and Administration
- Office of Federal Grants
- Office of State Grants
- Office of Legal Services
- Office of Field Services



# Relationships between DLG and Other Authorities

- Kentucky Infrastructure Authority
  - Attached to DLG for administrative purposes
  - DLG provides office space needed by KIA (KRS 147A.003)
- The statutory words are different for Area Development Districts

#### DLG and ADDs KRS 147A.004



#### DLG shall:

 Administer distribution of state and federal planning funds to ADDs;

- Require by administrative regulation financial and operational reports, audits, and other controls as are necessary to assure compliance with state and federal laws relating to funds received; and
- Promulgate administrative regulations as will assure statewide coordination of the planning and assistance operations of the ADDs.

#### DLG Programs KRS 147A.021



- DLG provides technical assistance and information for the:
  - Joint Funding Administration Program;
  - Economic Development Administration Program;
  - Appalachian Regional Development Program;
     and
  - Area Development Fund Program.



# **DLG and ADDs KRS 147A.021(3)(k)**

• DLG shall provide technical assistance and information related to the Memoranda of Agreements with ADDS to provide management assistance to local governments.



### Area Development Fund 109 KAR 9:010 – Capital Projects

- Each Board is required to give priority to a proposed project which has funds allocated in addition to area development funds, considering the need and long-term benefits in selection of a project.
- Joint capital projects for 2 or more ADDS are allowed.





## Area Development Fund continued

#### The administrative regulation provides:

- The forms that must be submitted;
- The documentation that must be provided;
- The documents that must be maintained;
- A 2-year completion timeline;
- Forfeiture of funds at the end of a biennium; and
- A requirement to complete the project prior to being eligible for future projects.



Questions about the relationship between DLG and ADDs?



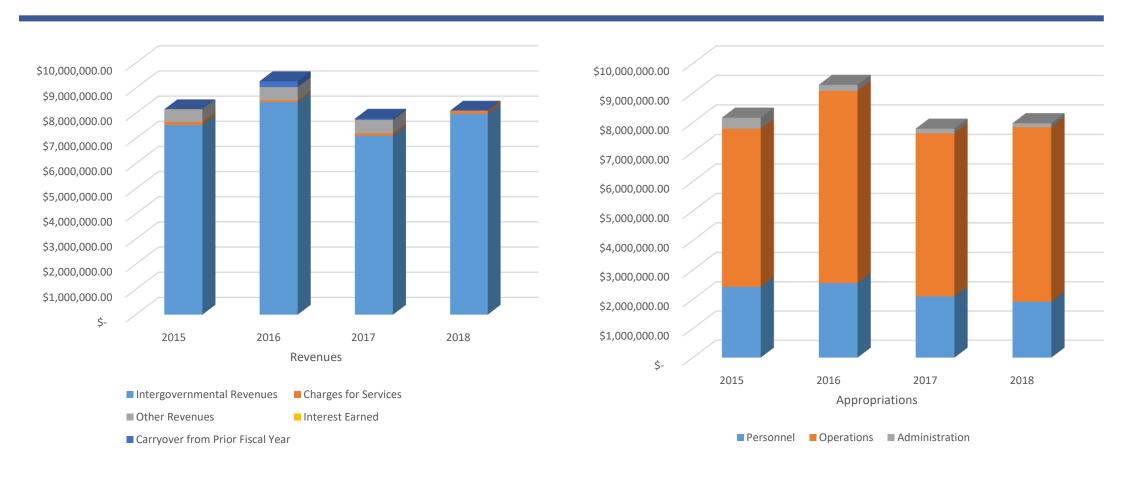
#### **Financial Disclosure Reports**

https://kydlgweb.ky.gov/entities/16 SpgeHome.cfm

- Required to be filed by every special purpose governmental entity (SPGE)
- ADDs are a special purpose governmental entity
- These reports are not balance sheets
- They report revenues in and out cash flow
- The form is designed to fit all SPGEs

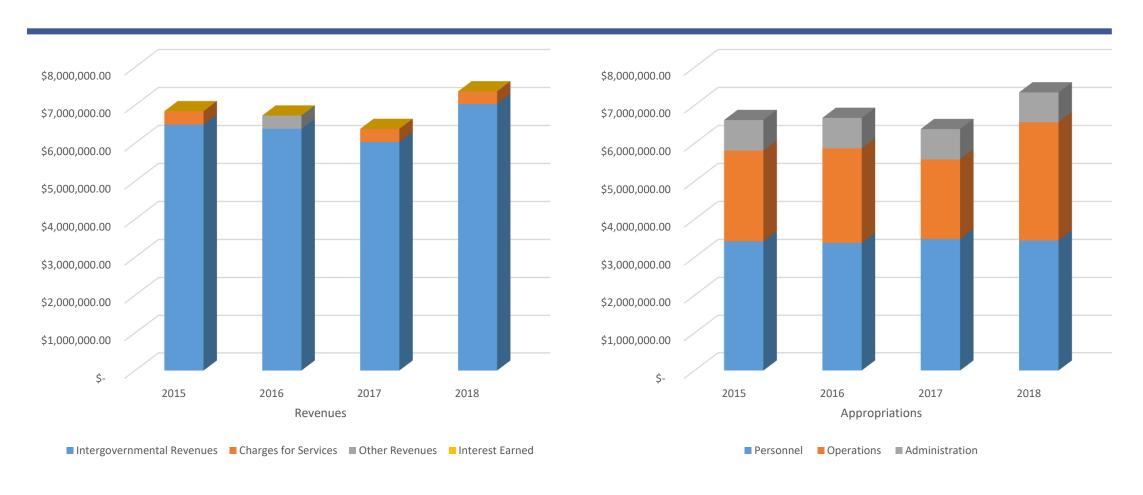


#### **Barren River ADD**



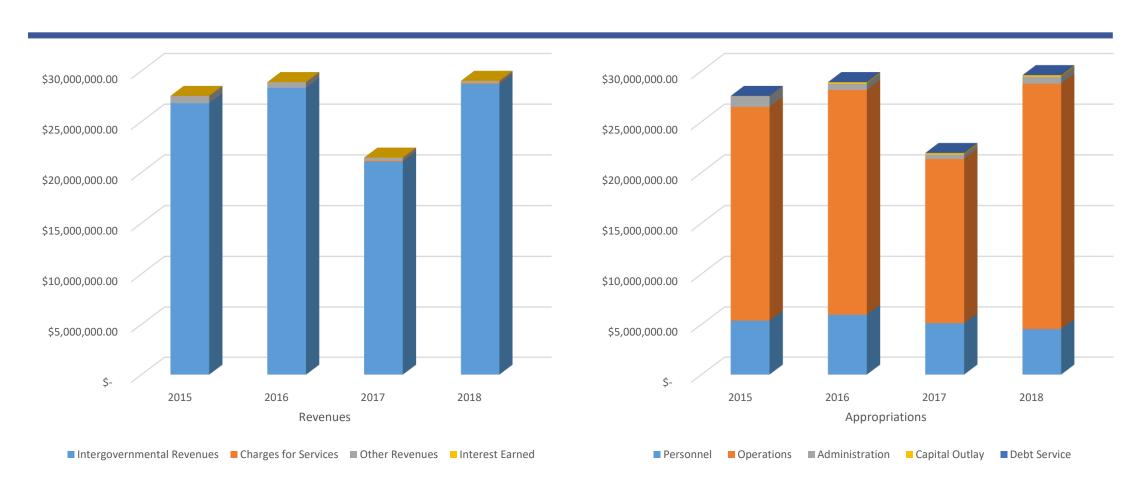


### **Big Sandy ADD**



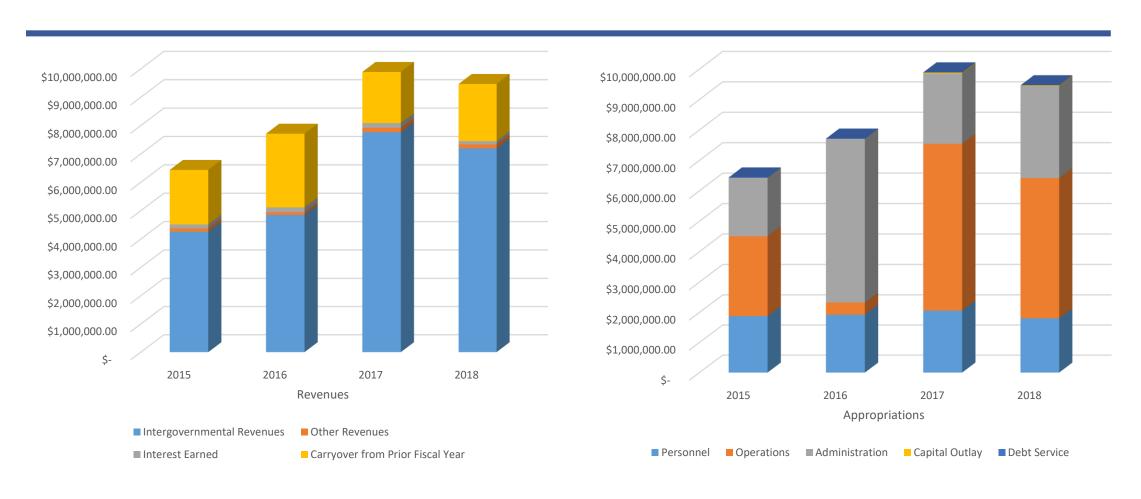


### **Bluegrass ADD**





### **Buffalo Trace ADD**



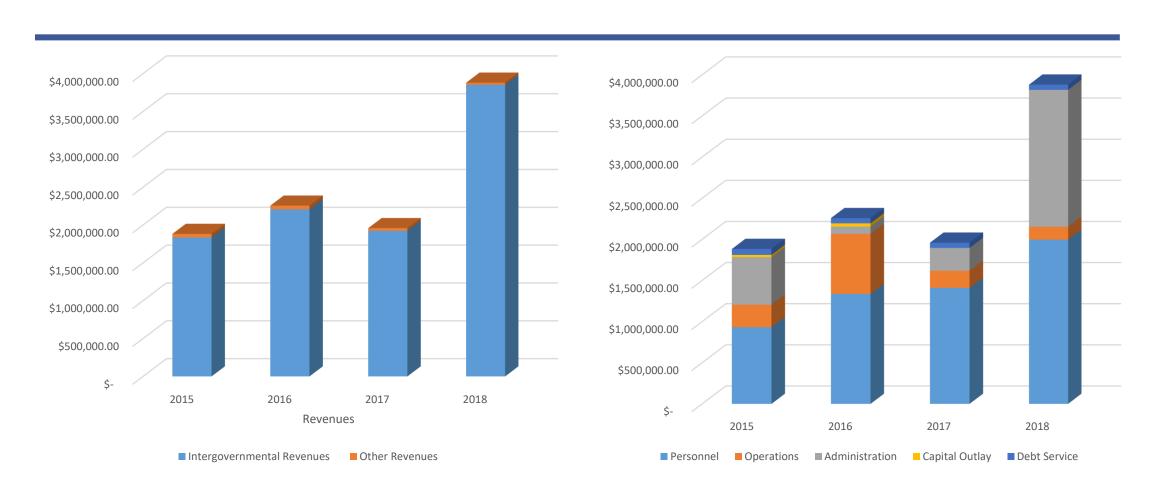


### **Cumberland Valley ADD**





#### **FIVCO ADD**



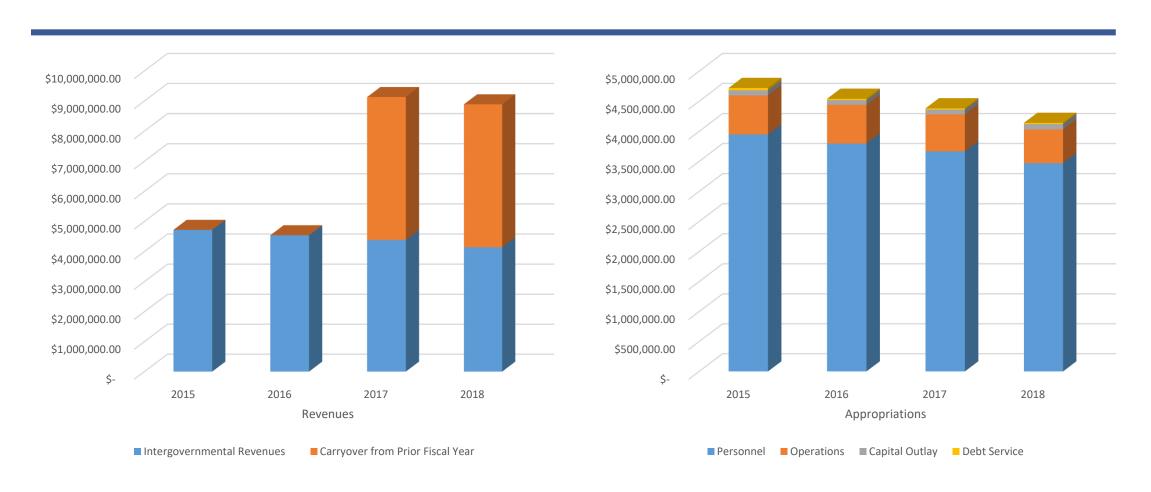


# **Gateway ADD**



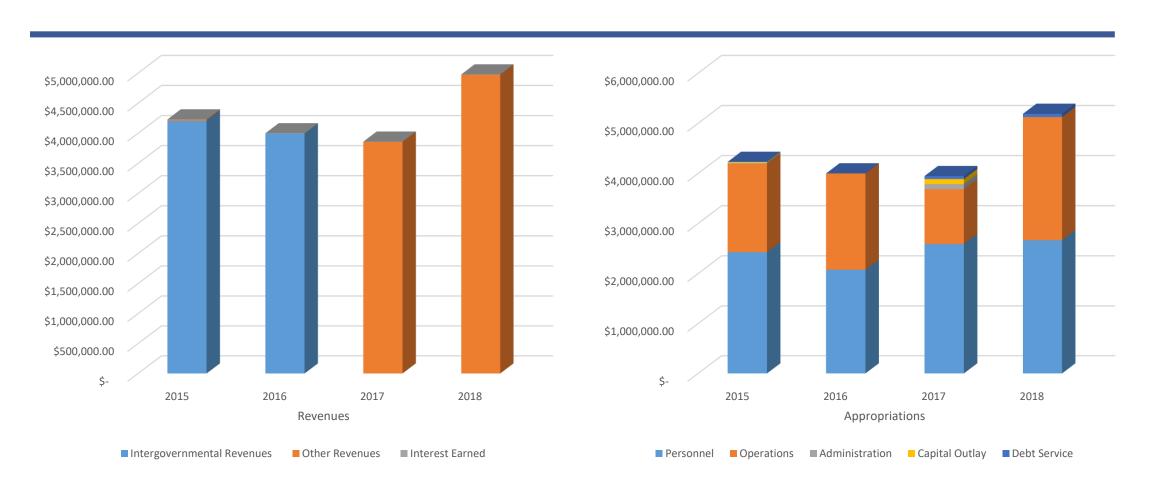


### **Green River ADD**



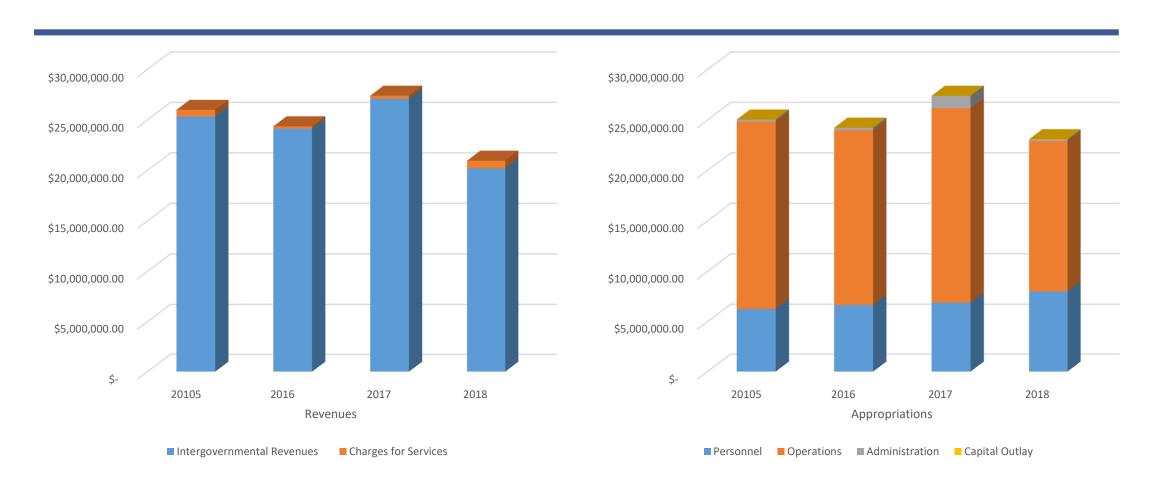


## **Kentucky River ADD**



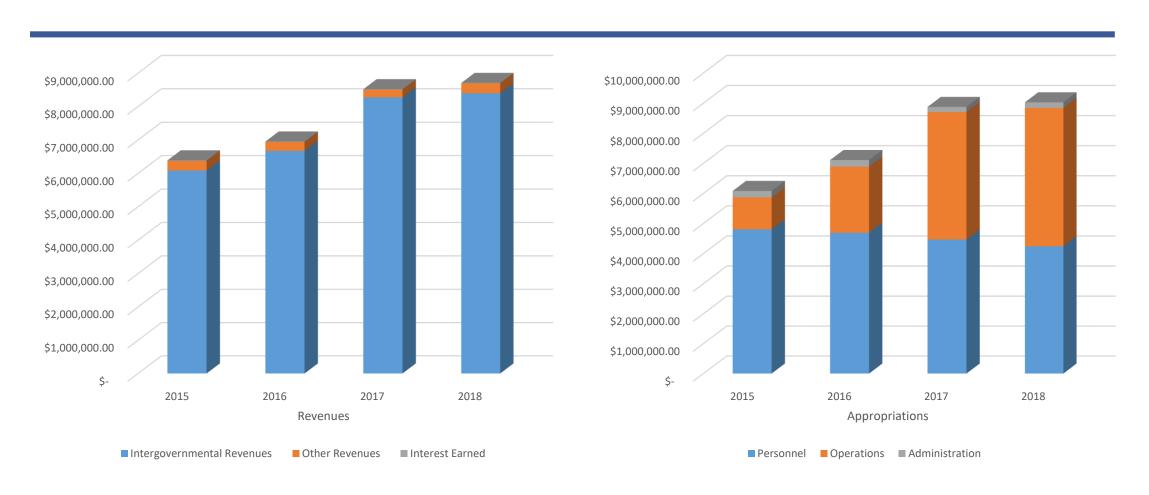


#### KIPDA ADD



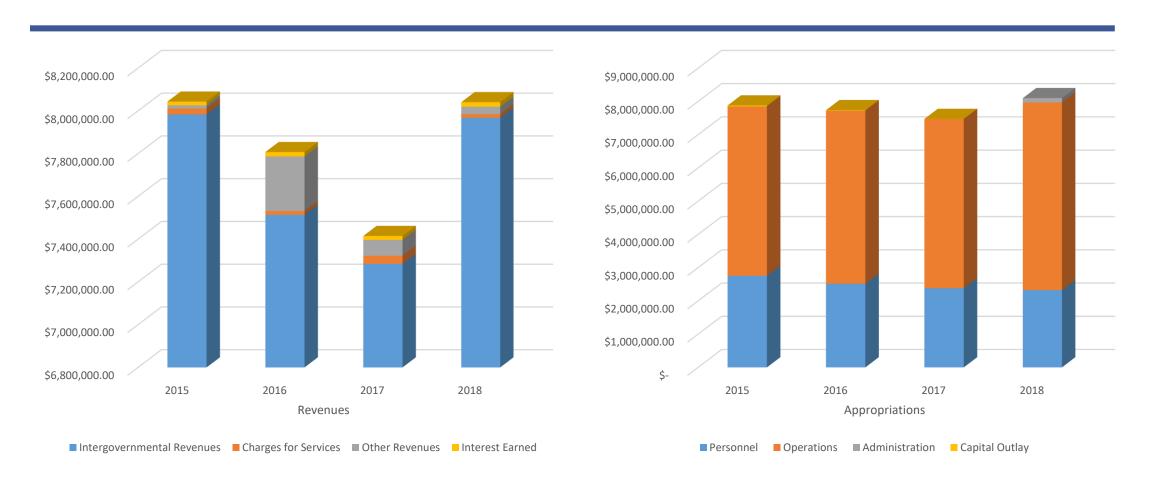


### **Lake Cumberland ADD**



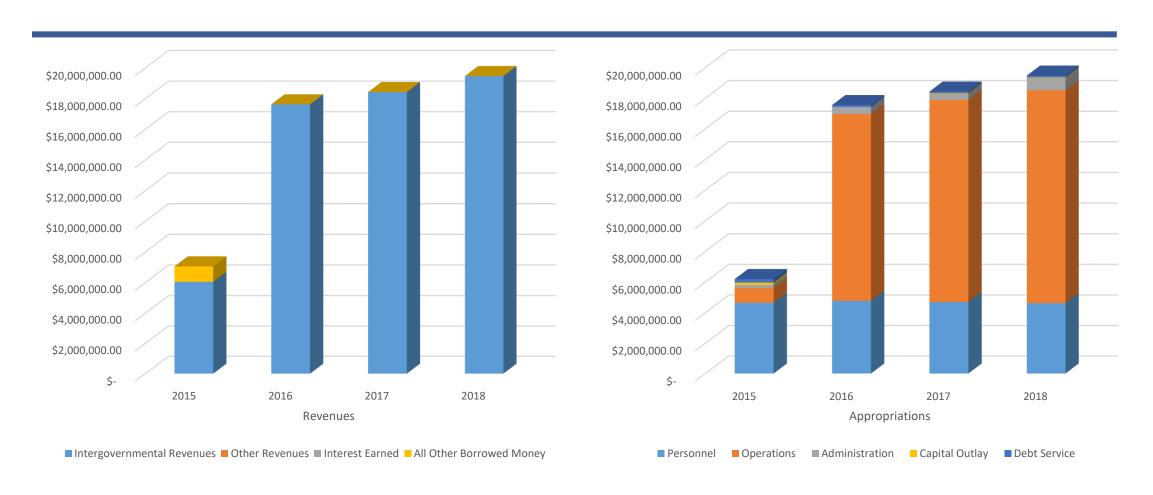


### **Lincoln Trail ADD**





## Northern Kentucky ADD



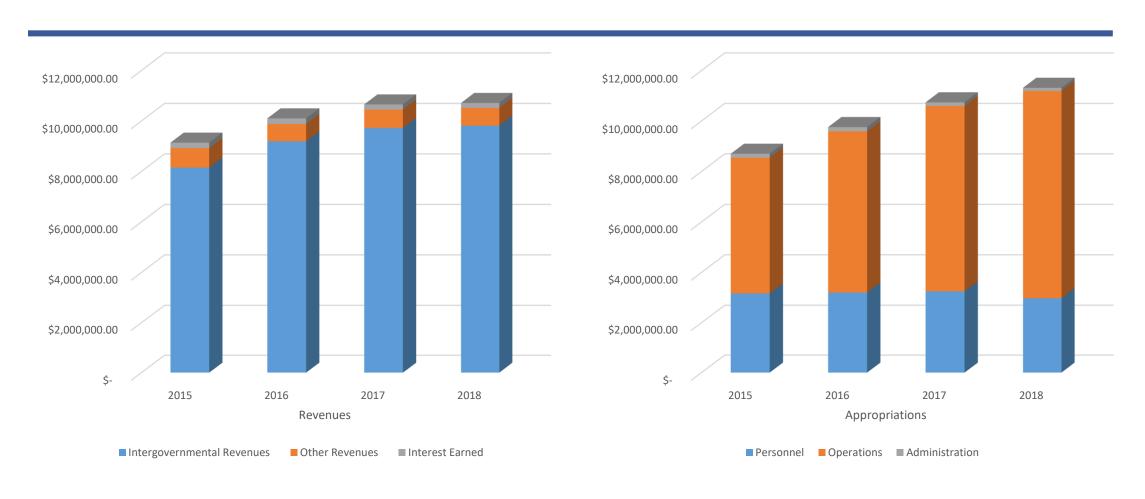


# Pennyrile ADD





### **Purchase ADD**





## Recap of 4-Year Averages

|                           | Revenues          |             |          |          |              |          |           | Appropriations |                |         |         |  |  |
|---------------------------|-------------------|-------------|----------|----------|--------------|----------|-----------|----------------|----------------|---------|---------|--|--|
|                           | Intergovernmental | Charges for | Other    | Interest | Carryover    | Borrowed |           |                |                | Capital | Debt    |  |  |
| Area Development District | Revenues          | Services    | Revenues | Earned   | for Prior FY | Money    | Personnel | Operations     | Administration | Outlay  | Service |  |  |
| 1 Barren River ADD        | 93%               | 1%          | 5%       | 0%       | 1%           |          | 27%       | 70%            | 3%             |         |         |  |  |
| 2 Big Sandy ADD           | 95%               | 4%          | 1%       | 0%       |              |          | 51%       | 37%            | 12%            |         |         |  |  |
| 3 Bluegrass ADD           | 98%               | 0%          | 2%       | 0%       |              |          | 19%       | 78%            | 3%             | 0%      | 0%      |  |  |
| 4 Buffalo Trace ADD       | 72%               |             | 2%       | 2%       | 25%          |          | 23%       | 39%            | 38%            | 0%      | 0%      |  |  |
| 5 Cumberland Valley ADD   | 31%               | 12%         | 56%      | 0%       |              |          | 29%       | 68%            | 1%             |         | 1%      |  |  |
| 6 FIVCO ADD               | 98%               |             | 2%       |          |              |          | 57%       | 14%            | 26%            | 1%      | 3%      |  |  |
| 7 Gateway ADD             | 100%              | 0%          | 0%       | 0%       |              |          | 43%       | 50%            | 4%             | 2%      | 1%      |  |  |
| 8 Green River ADD         | 65%               |             |          |          | 35%          |          | 84%       | 14%            |                | 2%      | 1%      |  |  |
| 9 Kentucky River ADD      | 48%               |             | 52%      | 0%       |              |          | 56%       | 42%            | 1%             | 1%      | 1%      |  |  |
| 10 KIPDA ADD              | 98%               | 2%          |          |          |              |          | 28%       | 70%            | 2%             | 0%      |         |  |  |
| 11 Lake Cumberland ADD    | 96%               |             | 4%       | 0%       |              |          | 59%       | 39%            | 3%             |         |         |  |  |
| 12 Lincoln Trail ADD      | 97%               | 0%          | 1%       | 1%       |              |          | 32%       | 67%            | 0%             | 0%      |         |  |  |
| 13 Northern Kentucky ADD  | 98%               |             | 0%       | 0%       |              | 2%       | 30%       | 65%            | 3%             | 0%      | 1%      |  |  |
| 14 Pennyrile ADD          | 95%               | 4%          | 0%       | 0%       |              |          | 31%       | 67%            | 1%             |         |         |  |  |
| 15 Purchase ADD           | 91%               |             | 7%       | 2%       |              |          | 31%       | 67%            | 1%             |         |         |  |  |



Questions about the Financial Disclosure Reports?

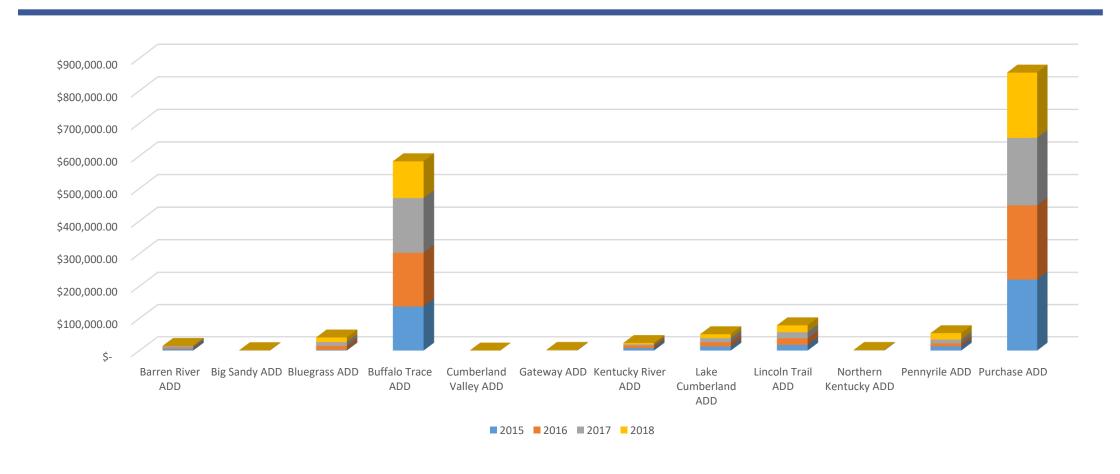




|    | Indication of Reserves - Interest Earned |    | 2015       |    | 2016       |    | 2017       |    | 2018       |  |
|----|--|----|------------|----|------------|----|------------|----|------------|--|
| 1  | Barren River ADD                         | \$ | 5,157.79   | \$ | 4,536.13   | \$ | 4,701.61   | \$ | -          |  |
| 2  | Big Sandy ADD                            | \$ | 356.00     | \$ | 437.00     | \$ | -          | \$ | 408.00     |  |
| 3  | Bluegrass ADD                            | \$ | 1,814.00   | \$ | 12,460.00  | \$ | 11,887.00  | \$ | 14,640.00  |  |
| 4  | Buffalo Trace ADD                        | \$ | 136,549.96 | \$ | 166,058.00 | \$ | 167,796.00 | \$ | 113,023.00 |  |
| 5  | Cumberland Valley ADD                    | \$ | -          | \$ | -          | \$ | -          | \$ | 144.00     |  |
| 6  | Gateway ADD                              | \$ | -          | \$ | -          | \$ | 1,107.00   | \$ | 1,107.00   |  |
| 7  | Kentucky River ADD                       | \$ | 7,716.00   | \$ | 7,683.00   | \$ | 3,854.00   | \$ | 4,175.29   |  |
| 8  | Lake Cumberland ADD                      | \$ | 12,524.00  | \$ | 13,192.00  | \$ | 12,566.00  | \$ | 12,444.00  |  |
| 9  | Lincoln Trail ADD                        | \$ | 17,472.93  | \$ | 20,738.01  | \$ | 18,614.60  | \$ | 21,665.54  |  |
| 10 | Northern Kentucky ADD                    | \$ | -          | \$ | -          | \$ | 1,211.00   | \$ | 821.59     |  |
| 11 | Pennyrile ADD                            | \$ | 12,831.96  | \$ | 9,483.47   | \$ | 11,726.35  | \$ | 19,903.69  |  |
| 12 | Purchase ADD                             | \$ | 220,417.00 | \$ | 227,922.00 | \$ | 207,151.00 | \$ | 200,181.00 |  |

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# Indication of Reserves Interest Earned



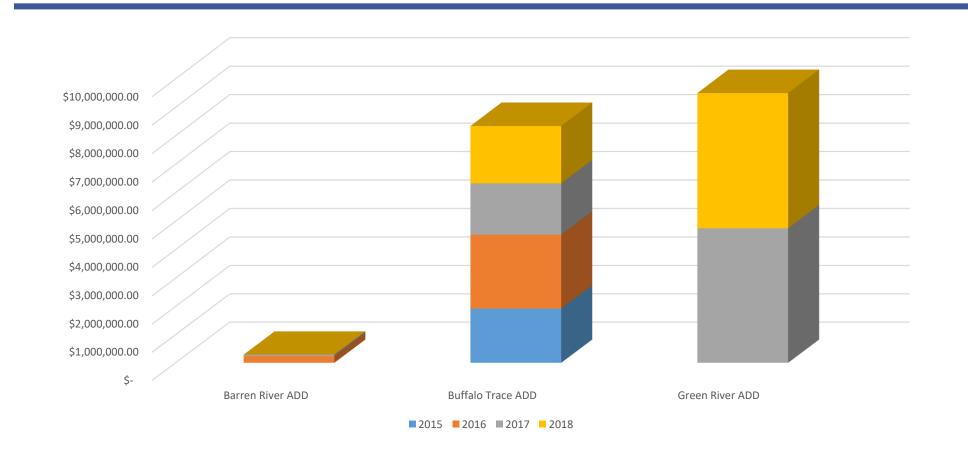


### Indication of Reserves #2 Carryover from Prior Fiscal Year

| Indication of Reserves - Carryover | 2015            | 2016            | 2017            | 2018            |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|
| 1 Barren River ADD                 | \$ -            | \$ 236,452.18   | \$ 52,202.41    | -               |
| 2 Buffalo Trace ADD                | \$ 1,923,705.43 | \$ 2,600,010.00 | \$ 1,803,480.00 | \$ 2,015,923.00 |
| 3 Green River ADD                  | \$ -            | -               | \$ 4,749,603.25 | \$ 4,749,603.25 |

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# Indication of Reserves #2 Carryover from Prior Fiscal Year



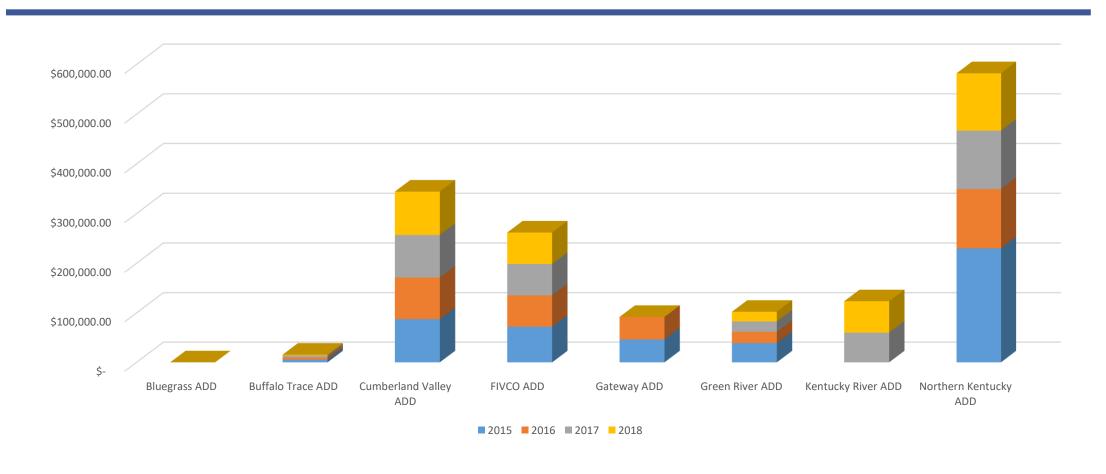
# **Indication of Debt Debt Service**



|   | Indication of Debt - Debt Service | r  | 2015       | 7  | 2016       | •  | 2017       | •  | 2018       |
|---|-----------------------------------|----|------------|----|------------|----|------------|----|------------|
| 1 | Bluegrass ADD                     | \$ | 59.00      | \$ | -          | \$ | -          | \$ | -          |
| 2 | Buffalo Trace ADD                 | \$ | 5,241.42   | \$ | 4,518.00   | \$ | 4,294.00   | \$ | 1,385.00   |
| 3 | Cumberland Valley ADD             | \$ | 87,300.00  | \$ | 84,000.00  | \$ | 85,700.00  | \$ | 87,250.00  |
| 4 | FIVCO ADD                         | \$ | 72,000.00  | \$ | 63,295.00  | \$ | 63,295.00  | \$ | 63,295.00  |
| 5 | Gateway ADD                       | \$ | 46,246.50  | \$ | 45,591.00  | \$ | -          | \$ | -          |
| 6 | Green River ADD                   | \$ | 38,805.00  | \$ | 22,961.00  | \$ | 20,869.84  | \$ | 19,606.00  |
| 7 | Kentucky River ADD                | \$ | -          | \$ | -          | \$ | 60,000.00  | \$ | 63,600.00  |
| 8 | Northern Kentucky ADD             | \$ | 230,094.00 | \$ | 119,327.00 | \$ | 117,445.00 | \$ | 115,340.44 |

# THE PARCET CO.

# **Indication of Debt Debt Service**





Questions related to these indicators?

# Joint Funding Administration (JFA) Program



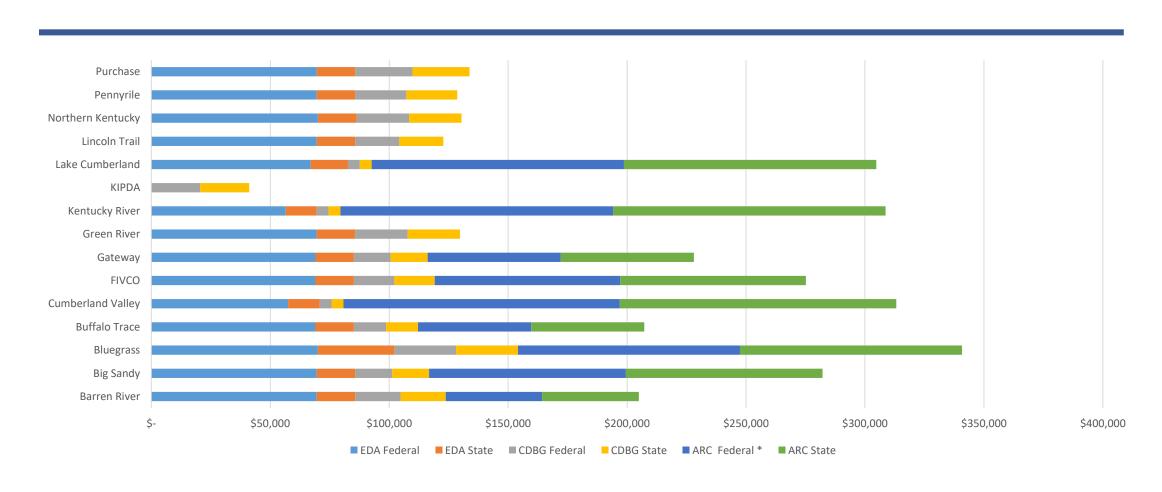
- EDA Economic Development Administration 20% match
- CDBG Community Development Block Grant Dollar for dollar match
- ARC Appalachian Regional Commission Dollar for dollar match
- Federal funds, matching state funds, and other state funds are combined and distributed to the ADDs through this program



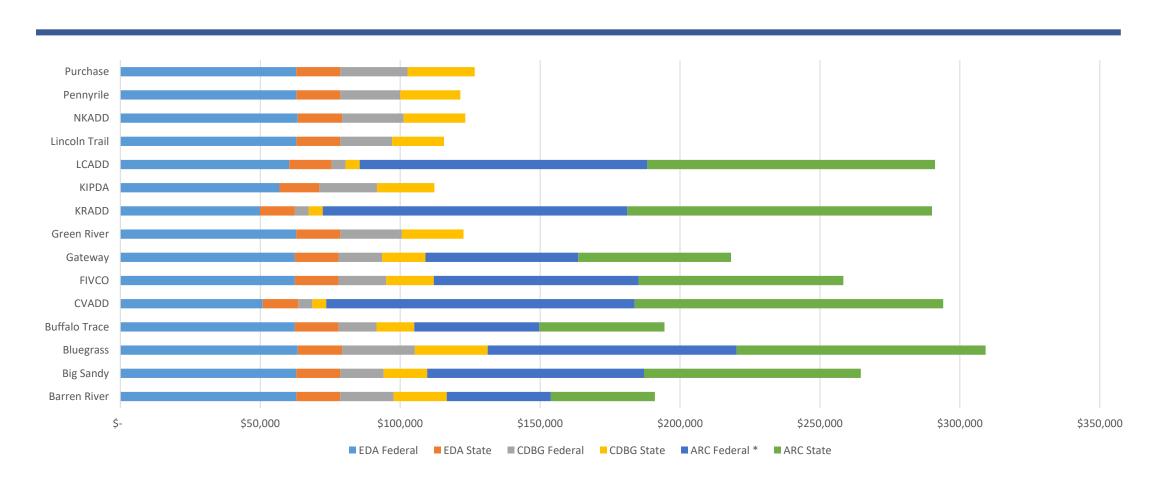
# Joint Funding Administration

| Area Development District | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          |
|---------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Barren River              | \$ 216,942.21 | \$ 213,712.00 | \$ 217,440.00 | \$ 210,726.39 | \$ 222,102.78 | \$ 233,828.49 |
| Big Sandy                 | \$ 199,699.11 | \$ 194,606.00 | \$ 198,335.00 | \$ 194,065.02 | \$ 253,587.91 | \$ 243,313.09 |
| Bluegrass                 | \$ 311,347.00 | \$ 306,377.00 | \$ 309,478.00 | \$ 301,629.71 | \$ 341,537.39 | \$ 304,949.82 |
| Buffalo Trace             | \$ 176,783.59 | \$ 174,112.00 | \$ 178,446.00 | \$ 173,306.22 | \$ 190,435.77 | \$ 216,337.33 |
| Cumberland Valley         | \$ 199,590.39 | \$ 193,723.00 | \$ 212,484.00 | \$ 208,140.58 | \$ 289,623.10 | \$ 289,990.89 |
| FIVCO                     | \$ 205,807.71 | \$ 201,131.00 | \$ 205,485.00 | \$ 200,811.42 | \$ 233,154.53 | \$ 245,774.64 |
| Gateway                   | \$ 172,336.06 | \$ 171,125.00 | \$ 175,480.00 | \$ 171,033.40 | \$ 205,681.69 | \$ 213,313.74 |
| Green River               | \$ 219,689.16 | \$ 219,834.00 | \$ 223,562.00 | \$ 215,014.46 | \$ 184,326.44 | \$ 217,097.79 |
| Kentucky River            | \$ 195,075.63 | \$ 189,437.00 | \$ 209,451.00 | \$ 205,171.80 | \$ 275,199.67 | \$ 291,623.34 |
| KIPDA                     | \$ 313,543.09 | \$ 329,422.00 | \$ 340,666.00 | \$ 326,720.08 | \$ 193,916.16 | \$ 208,436.78 |
| Lake Cumberland           | \$ 205,037.27 | \$ 201,897.00 | \$ 208,757.00 | \$ 204,125.67 | \$ 266,921.25 | \$ 277,242.94 |
| Lincoln Trail             | \$ 210,943.66 | \$ 211,089.00 | \$ 214,817.00 | \$ 206,347.98 | \$ 164,412.93 | \$ 176,722.72 |
| Northern Kentucky         | \$ 261,050.48 | \$ 261,190.00 | \$ 264,298.00 | \$ 253,917.34 | \$ 189,784.60 | \$ 199,830.53 |
| Pennyrile                 | \$ 215,073.66 | \$ 215,219.00 | \$ 218,947.00 | \$ 210,555.83 | \$ 210,963.33 | \$ 200,470.93 |
| Purchase                  | \$ 206,681.44 | \$ 206,826.00 | \$ 210,554.00 | \$ 202,771.82 | \$ 164,652.45 | \$ 172,366.99 |

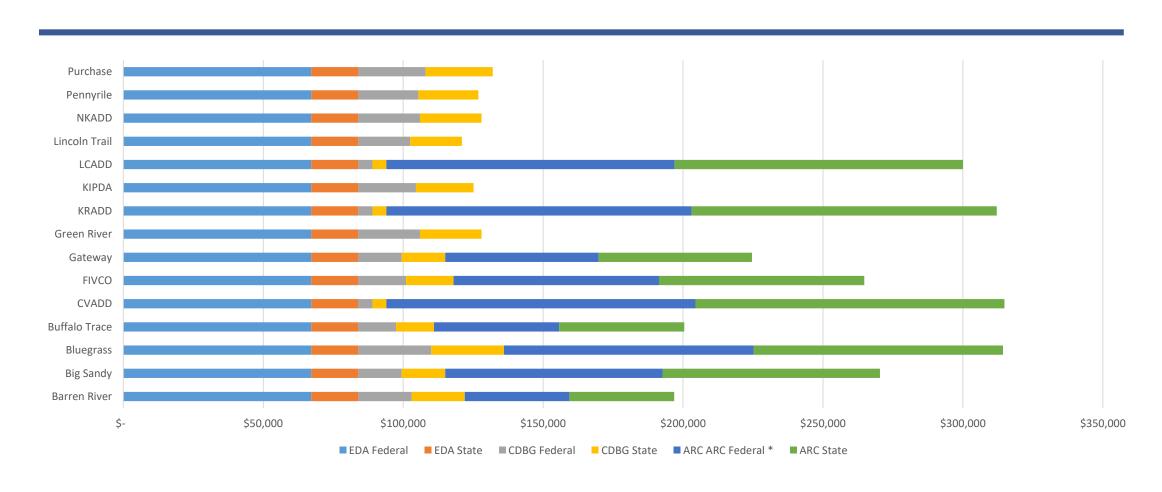




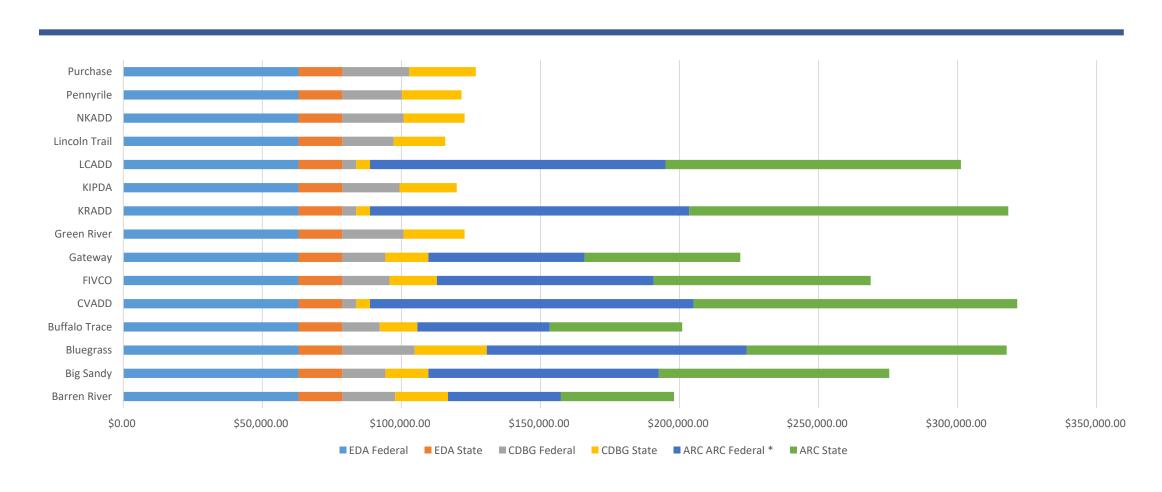




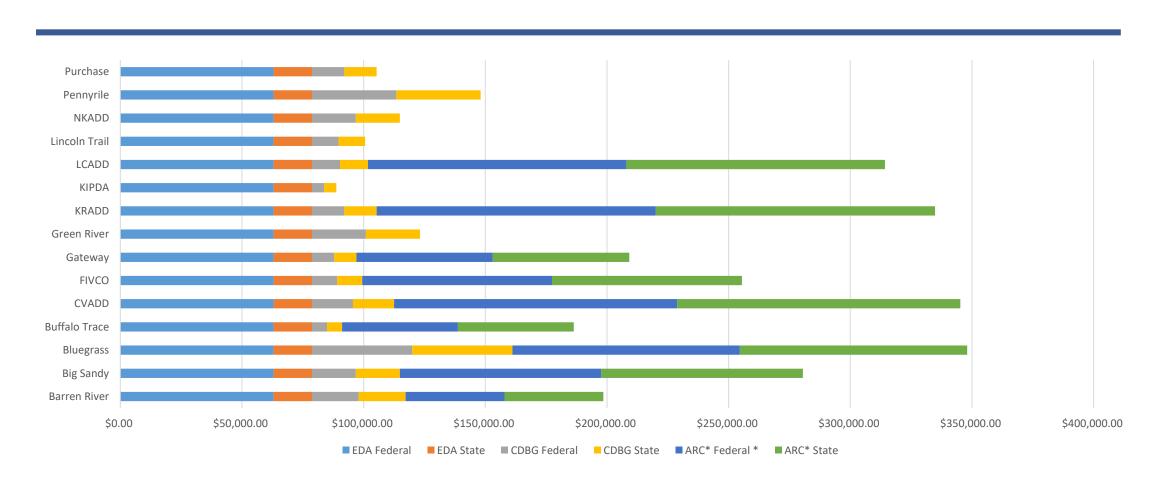




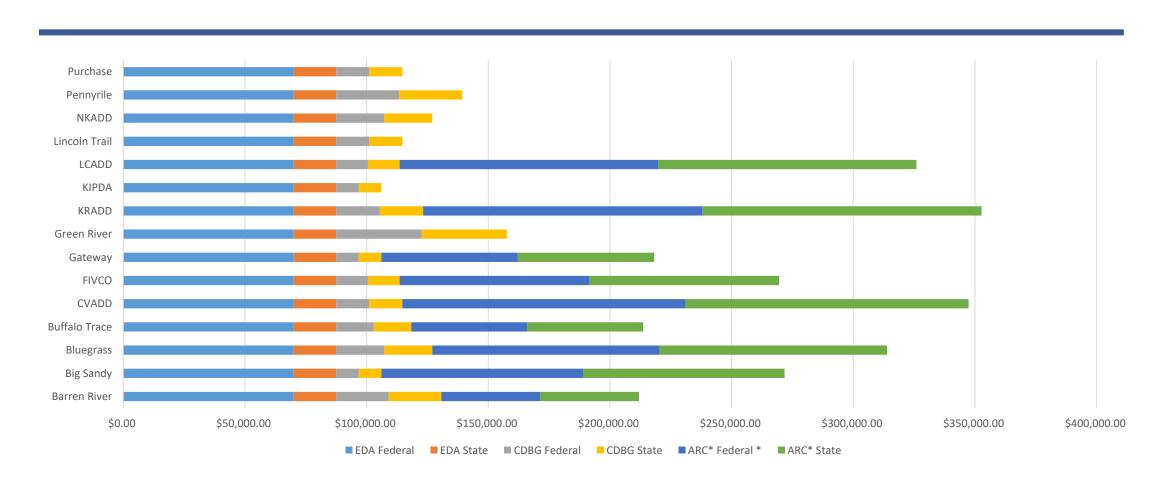






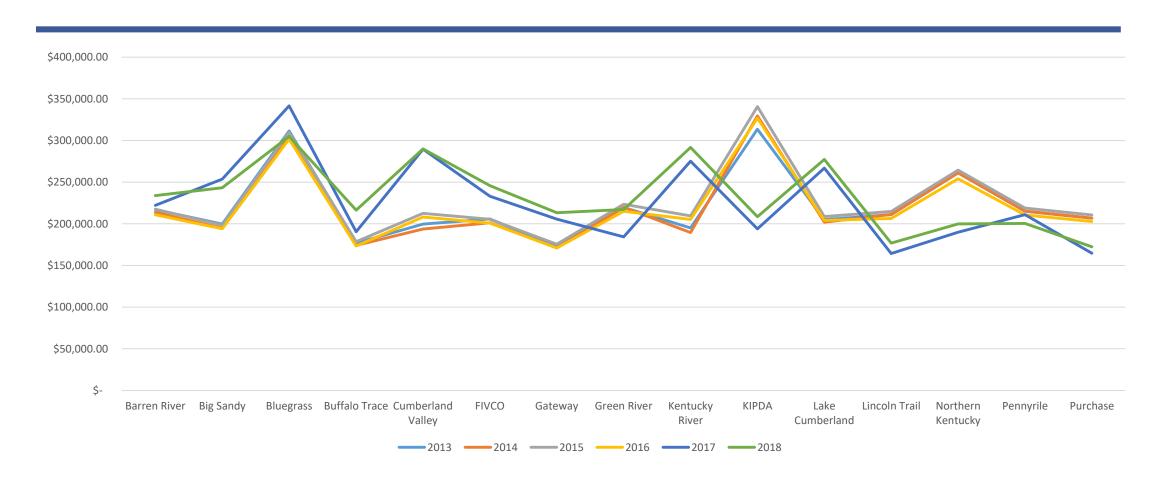






### Joint Funding Administration Program







### **JFA Program Executive Branch Budget Bill**

#### 2018 HB 200 provided:

- \$1,984,000 in each fiscal year to the program in support of the ADDs;
- A formula:
  - 70% equally among all ADDs;

  - 20% based on share of population; and
    10% based on share of incorporated cities and counties; and
- Upon unanimous written direction of all ADDs, reduce allocations to maximize federal awards.



#### **SUMMARY**



1. Statutes and administrative regulations



2. Amounts transferred to each ADD for 5 years



3. Funds held in reserve



4. Long term debt incurred by each ADD



5. Spending through Joint Funding Administration (JFA)



6. Staffing patterns