

BUDGET REVIEW SUBCOMMITTEE ON HEALTH AND FAMILY SERVICES

July 17, 2024

Mark D. Birdwhistell
Senior Vice President for Health and Public Policy



Revision to our strategy

ADVANCING KENTUCKY

1. ADVANCED SUBSPECIALTY CARE



~~Community Hospital in
Hamburg~~

Focus on **expanding Chandler** footprint to ensure capacity to **accept more** requested transfers that we are currently unable to accept

For our partners

Increase UK HealthCare's ability to take the transfers that would otherwise have to leave the state

2. TAKING CARE OF OUR PEOPLE AND OUR PARTNERS



Support complex cancer and ambulatory needs of our patients and our partners – **new cancer and advanced ambulatory building under construction**

For our partners

Prioritize UK HealthCare's role as serving as a backstop to support our partners for services outside of Lexington

3. DISTINCTION AS AN ACADEMIC HEALTH SYSTEM



Increase the healthcare workforce for Kentucky across all University of Kentucky health-related colleges – **new health education building under construction**

For our partners

Prioritize training the workforce for Kentucky. The University of Kentucky's goal is that when our students return/remain close to home they are workforce ready.



1. Advanced subspecialty care for Kentucky and beyond.



Distinction as an academic health system for Kentucky

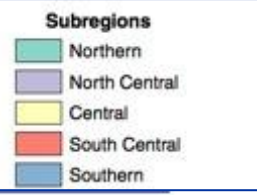


- UK HealthCare's goal is that **no Kentuckian has to leave the state for advanced subspecialty care.**
- Serve a significant number of **patients with complex needs transferred from other hospitals.**
- **Including 229 transplants in FY24**

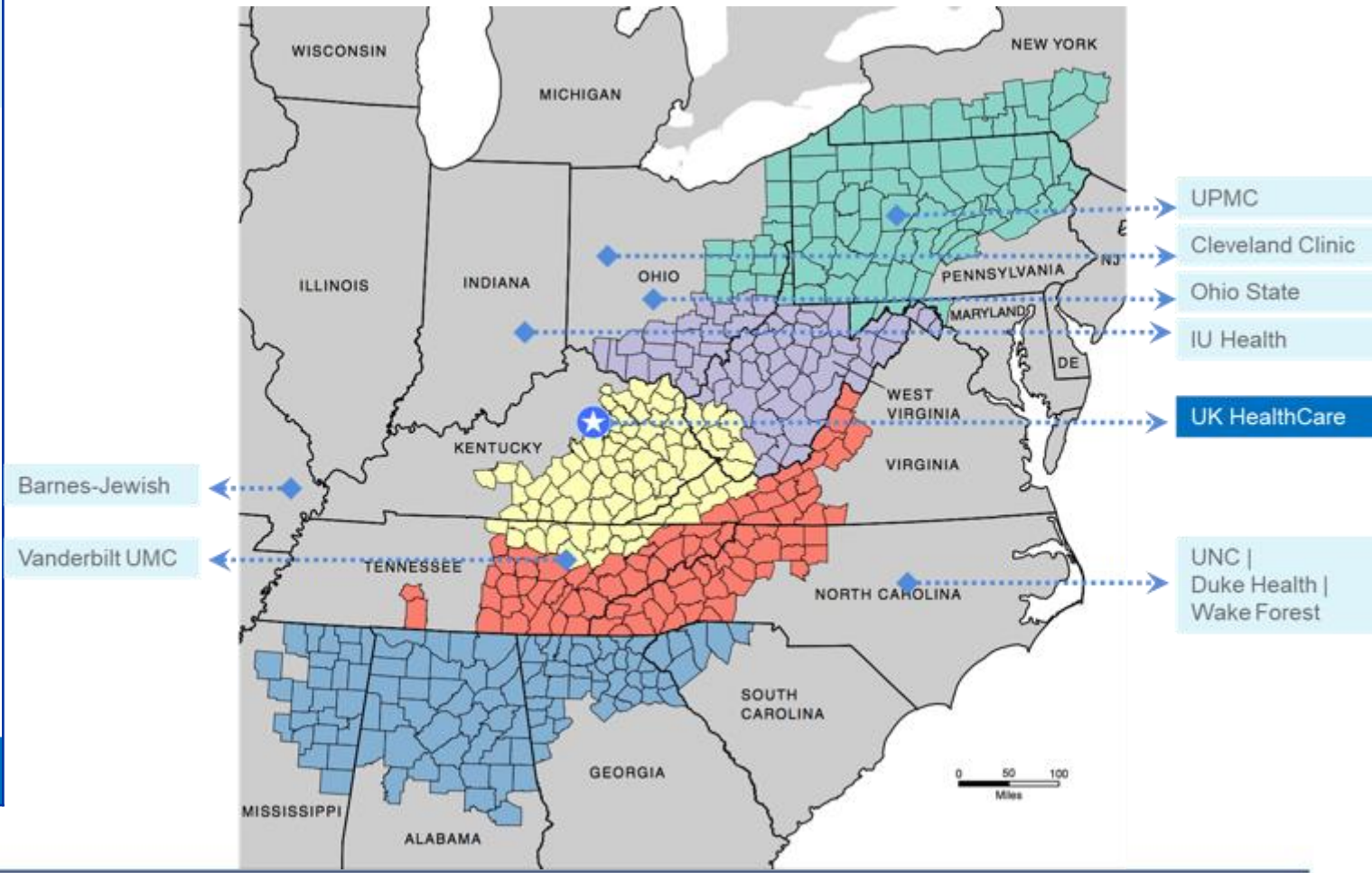


UK HealthCare peer academic medical centers (AMC)

– CY2023 update



AMC	Average case mix index
Barnes-Jewish	2.46
Cleveland Clinic	2.95
Duke Health	2.68
IU Health	2.37
Ohio State	2.24
UNC	2.16
UPMC	2.52
Vanderbilt UMC	2.50
Wake Forest	2.16
UK HealthCare	2.48



Advanced subspecialty care for Kentucky and beyond



Due to capacity constraints we turned away approximately 10,000 patients in the past two years



Chandler expansion preliminary concept design



Making **access** to care easier for Kentuckians



Locations with significant challenges to infrastructure updates.

- UK Good Samaritan – target **closing in 2029**
- Albert B. Chandler – Pavilion H
- Markey Cancer Center – patients must currently visit up to six different facilities to receive care.



Construction to replace and update facilities.

- Chandler expansion will **relocate current beds** at UK Good Samaritan.
- Advanced Cancer and Ambulatory Center will co-locate cancer services and relieve un-due stress by **centralizing cancer services**.



Current footprint includes **six different sites** for Markey Cancer Center patients.





2. Taking care of our people and our partners.



<https://visiteasternkentucky.org/>

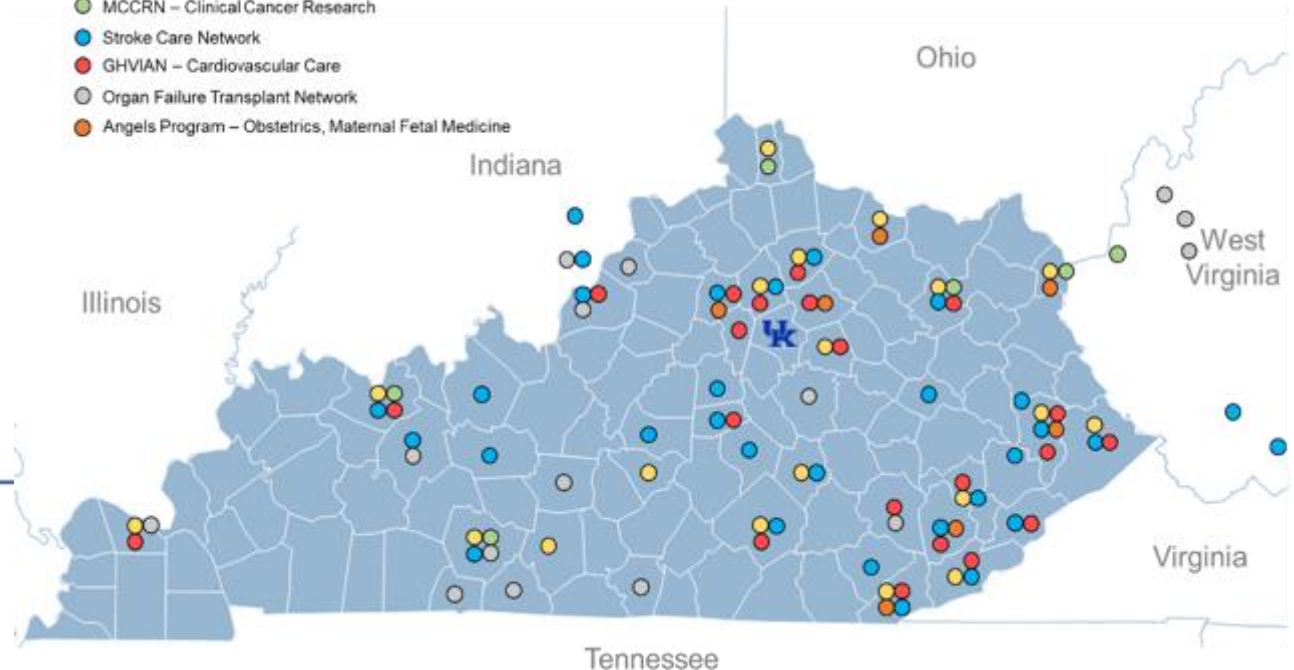


Partnering externally to help patients remain local



- Pediatric Cardiology – Pikeville Medical Center, ARH, Lake Cumberland
- Pediatric Endocrinology – Pikeville Medical Center
- Ovarian Cancer Screening – Hazard ARH, Ephraim McDowell, Pulaski and Hardin county Health Departments
- NICU – Pikeville Medical Center, Baptist Corbin, and Frankfort Regional
- Gynecology Oncology – ARH, Kentucky River, and Medical Center at Bowling Green
- Ophthalmology - Baptist Corbin and Frankfort Regional
- Orthopedics – Medical Center Bowling Green
- Pulmonology – Rockcastle
- Dentistry – Benton

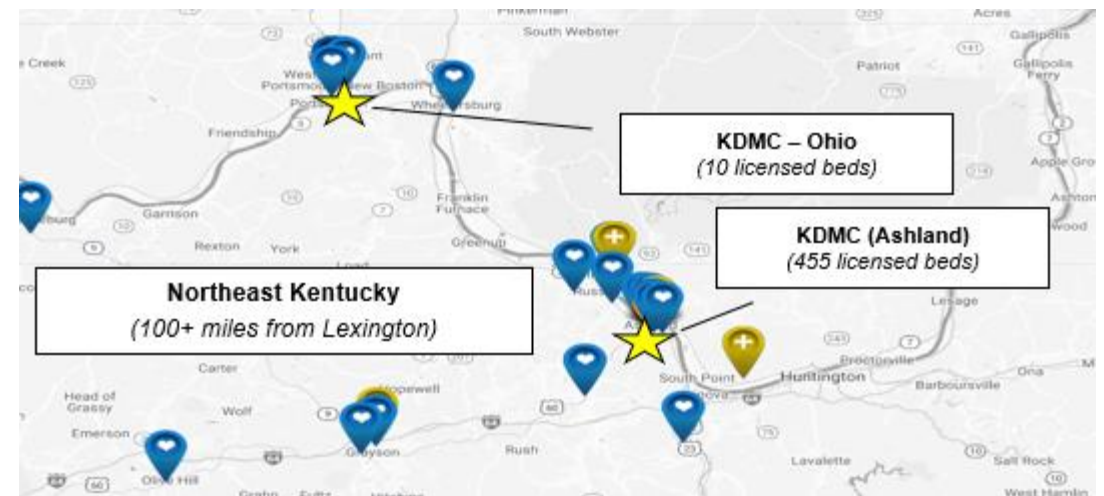
- MCCAN – Clinical Cancer Care
- MCCRN – Clinical Cancer Research
- Stroke Care Network
- GHVIAN – Cardiovascular Care
- Organ Failure Transplant Network
- Angels Program – Obstetrics, Maternal Fetal Medicine



King's Daughters Medical Center Partnership



- King's Daughter's Medical Center indicated a long-term partner destination with either UK HealthCare **or other organization**.
- The closure of Our Lady of Bellefonte Hospital at the beginning of COVID-19 created a potential **loss of access in the region**.
- Ensured **469 jobs** from Our Lady of Bellefonte remained in existence following their closure.



St. Claire HealthCare Partnership



- St. Claire HealthCare initiated an extensive **nationwide selection process** and chose UK HealthCare.
- The partnership is an extension of a **strong 60-year relationship** between the two institutions.
- Rural Physician Leadership Program
 - Designed to train future **physicians and health care leaders in rural settings**.
 - Clinical experience located at St. Claire HealthCare and other health care providers in eastern Kentucky.



Proudly Recognizes the Following Affiliations with UK HealthCare

Electrophysiology

Gill Heart & Vascular
Institute

Kentucky Neuroscience
Institute Stroke Program

Kentucky TeleCare

Markey Cancer Center

Markey Cancer Center
Research

Morehead Women's HealthCare

Neurosurgery

Otolaryngology

Pathology

Pediatric Cardiology

Pediatric Pulmonary

Radiation Oncology

University of Kentucky
College of Medicine



UK HealthCare serving as a backstop for our partners and the tiniest Kentuckians



- An eastern Kentucky partner requested urgent help with neonatal pediatrician staffing to prevent a temporary closure of their neonatal intensive care unit (NICU) - would require neonates to be moved to another hospital.
- UK HealthCare physicians volunteered and adjusted schedules to help meet this urgent need.

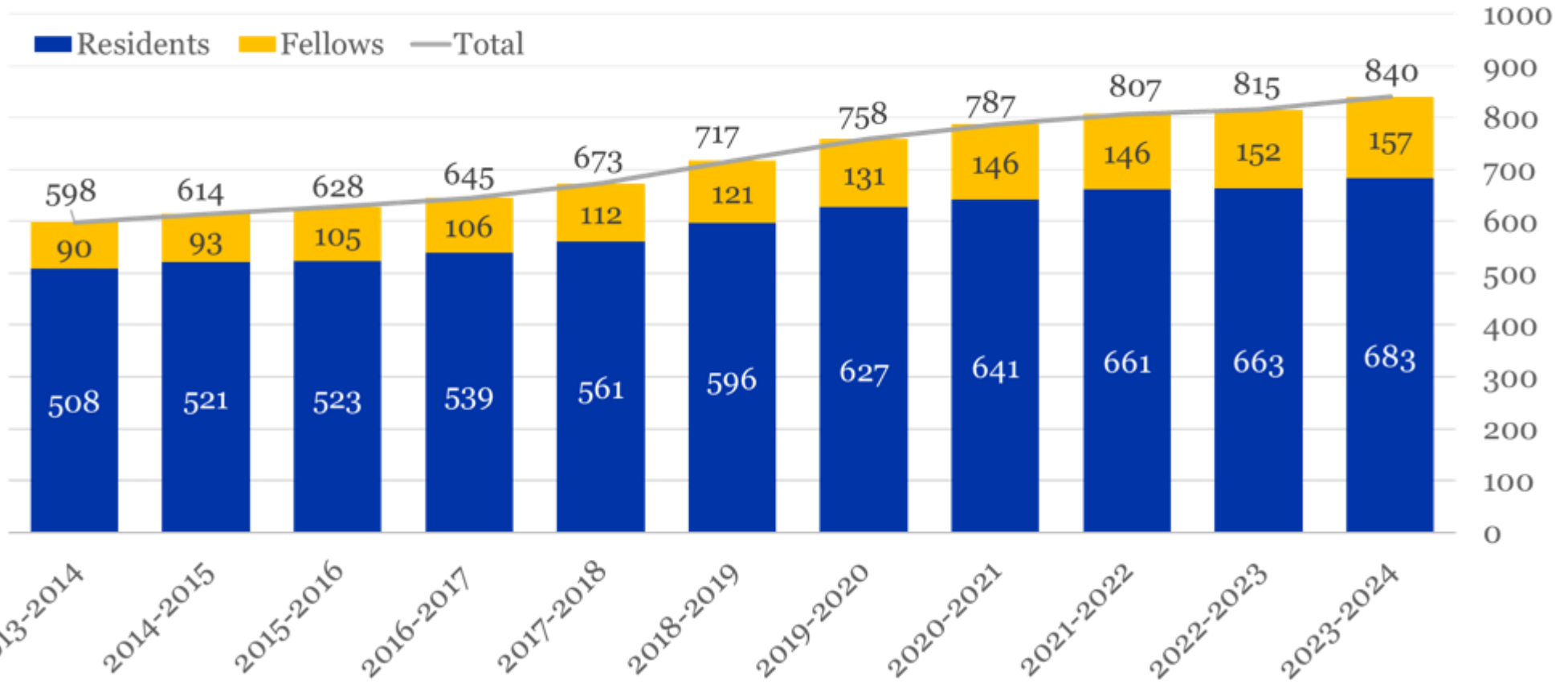




3. Distinction as an academic health system.



Graduate medical education



*Data as of 8/14/2023



QUESTIONS

