CAPITAL PLANNING ADVISORY BOARD

2024-2030 Agency Capital Plan

Staff Analysis and Comments

INSTITUTION:

University of Kentucky - Hospital

Projects submitted in the University of Kentucky (UK) Hospital plan are financed from restricted funds (hospital revenues) or agency bonds (debt service supported by hospital revenues).

The vision of UK HealthCare is to achieve national recognition as a top 20 public academic health center providing optimal multidisciplinary health care and developing advanced medical therapeutics for the people of Kentucky and surrounding regions. UK HealthCare strives to:

- provide a broad range of advanced subspecialty care so that Kentuckians need not travel outside Kentucky for medical care,
- · become a clinical destination serving Kentucky and beyond for select highly specialized services,
- support rural health care, collaborating closely with community providers to enable residents to receive appropriate health care in their local communities,
- mature collaborative relationships into a well-integrated health delivery system that can respond to a changing health care environment and provide high-quality, cost-efficient health care, and
- · support the research and teaching missions of the university.

AGENCY MISSION AND PROGRAMS

The plan submitted by the University of Kentucky - UK Hospital addresses the needs of longstanding segments of the enterprise and initiatives now developing or underway. The Capital Plan will provide for improvements to UK Chandler Hospital, the Gill Heart Institute, the Markey Cancer Center Complex, UK Good Samaritan, Kentucky Clinic, and other sites. The Capital Plan will also make possible new avenues of healing and growth such as expansion of the Chandler campus, a new cancer and advanced ambulatory center, new healthcare facilities in the Hamburg region of Lexington, and a partnership with King's Daughters in Ashland.

The UK HealthCare enterprise positions the university among an elite group - it is one of only eight universities in the United States that combines schools of Agriculture, Engineering, Medicine, and Pharmacy on a single campus and includes a hospital enterprise.

UK HealthCare is committed to the pillars of academic health care - research, education, and clinical care. Dedicated to the health of the citizens of Kentucky, it provides the most advanced patient care possible and serves as a source of information. UK HealthCare aims to strengthen health care at local levels by partnering with community hospitals and physicians, and by offering cutting-edge services on par with the nation's best providers, it supports the university's education and research needs.

PROPOSED PROJECTS – Financial Summary

| Funding by Source | <u>2024-2026</u> | <u>2026-2028</u> | <u>2028-2030</u> | <u>Total</u> |
|----------------------|------------------|------------------|------------------|----------------|
| Restricted Funds | 5,961,000,000 | 6,811,000,000 | 6,811,000,000 | 19,583,000,000 |
| Other LTF | 900,000,000 | 900,000,000 | 900,000,000 | 2,700,000,000 |
| Total | 6,861,000,000 | 7,711,000,000 | 7,711,000,000 | 22,283,000,000 |
| | | | | |
| Construction - Other | 16 | 17 | 13 | 46 |
| Construction - PIP | 37 | 38 | 42 | 117 |
| Equipment | 0 | 1 | 1 | 2 |
| IT | <u>4</u> | _4 | <u>4</u> | <u>12</u> |
| Total | 57 | 60 | 60 | 177 |

LTF - Long Term Funding; PIP - Protect Investment in Plant

2024-2030 CAPITAL PLAN PLAN OVERVIEW FORM SYP-P1

Branch:Executive BranchCabinet/Function:Cabinet for Postsecondary EducationAgency/Institution:University of Kentucky - Hospital

Through treatment, research and a statewide presence, UK HealthCare fulfills a vital role in the Commonwealth.

It is a network of thousands of caregivers and facilities spread throughout the Commonwealth that provide Kentuckians with the care they need now and the promise of a future in which high level healthcare reaches all Kentuckians.

In 2022, a typical month at UK HealthCare (UKHC) saw more than 1,210 inpatient surgeries, 1,657 outpatient surgeries, 38,849 radiology procedures, 9,210 emergency department visits, and 97,436 ambulatory clinic visits. Yearly outpatient visits at UKHC total nearly 2 million appointments, having increased by 95 percent since 2004. Demand exceeds capacity for UKHC's advanced subspecialty services.

The upward trajectory of patient care tells us one thing: The time is now to prepare for a future in which more Kentuckians in more areas of the state will turn to us for care. UKHC must provide the standard of service expected by our patients, referring partners and affiliates.

Figures from the U.S. Census Bureau estimate that 24.8 percent of Kentucky's population will be age 60 and older by 2030, up more than 32 percent from 2012. Our overall population is expected to grow from 4.5 million today to 5.3 million in 2050. Adding to this are stubborn realities: Kentucky suffers some of the nation's worse rates of cancer, heart disease, diabetes, and other debilitating conditions.

The leading aspect of the UKHC 2024-30 Capital Plan will be the expansion of our Chandler campus and its supporting infrastructure to add approximately 700 patient beds, and a state-of-the-art cancer and advanced ambulatory care facility. Additionally, UKHC will begin development of healthcare facilities at its new Hamburg campus to better serve current and future patients across the Commonwealth.

Our Plan also supports our continued work to maintain and improve our current facilities and infrastructure and expand our partnerships across the Commonwealth to serve more Kentuckians, in more ways, and closer to home. The University of Kentucky combines transdisciplinary research, education, service, and care to address the needs of Kentuckians. Our service, care, and research are focused on Kentucky needs. No Kentuckian should have to leave the Commonwealth for advanced care.

UNIVERSITY OF KENTUCKY – HOSPITAL Proposed Projects Involving Restricted Funds and Other Funds

(Projects listed in alphabetical order)

<u>2024-2026</u>

| | 4= 000 000 | |
|---|-------------|-----------|
| Acquire Data Center Hardware - UKHC | 15,000,000 | RF |
| Acquire Telemedicine/Virtual ICU | 10,000,000 | RF |
| Acquire/Improve Medical/Adm Facility 1 UKHC | 300,000,000 | RF |
| Acquire/Improve Medical/Adm Facility 2 UKHC | 400,000,000 | RF |
| Acquire/Improve Medical/Adm Facility 4 UKHC | 500,000,000 | RF |
| Acquire/Improve Service Core Systems - KDMC | 100,000,000 | RF |
| Acquire/Improve Service Core Systems - UKHC | 25,000,000 | RF |
| Acquire/Partnership Medical System 1 | 350,000,000 | RF |
| Acquire/Partnership Medical System 2 | 350,000,000 | RF |
| Construct Building Systems - Hamburg | 50,000,000 | RF |
| Construct Medical Facility - KDMC | 60,000,000 | RF |
| Construct Parking/Transportation Sys - Hamburg | 200,000,000 | OT-LTF |
| Construct Service Core Systems - Hamburg | 75,000,000 | RF |
| Construct Site/Civil Infrastructure - Hamburg | 50,000,000 | RF |
| Construct UKHC Medical Transport Facility | 20,000,000 | RF |
| Construct Utilities Infrastructure - Hamburg | 400,000,000 | RF/OT-LTF |
| Construct/Improve Ambulatory Care - UKHC | 50,000,000 | RF |
| Construct/Improve Hospice Facility | 25,000,000 | RF |
| Construct/Improve KDMC Med Transport Facility | 20,000,000 | RF |
| Construct/Improve Medical/Admin Facility 2 | 300,000,000 | RF |
| Construct/Improve Medical/Admin Facility 4 | 400,000,000 | RF |
| Construct/Improve Medical/Admin Facility 5 | 500,000,000 | RF |
| Construct/Improve Medical/Admin Facility 6 | 200,000,000 | RF |
| Construct/Improve Utilities Infrastructure UKHC | 400,000,000 | RF/OT-LTF |
| Implement Energy Performance Contracting | 1,000,000 | RF |
| Implement Land Use Plan - UKHC | 200,000,000 | RF |
| Implement Patient Communication System - UKHC | 25,000,000 | RF |
| Improve Administrative/Medical Facility - KDMC | 10,000,000 | RF |
| Improve Building Systems - KDMC | 100,000,000 | RF |
| Improve Building Systems - UKHC | 50,000,000 | RF |
| Improve Clinical/Ambulatory Services Facilities | 50,000,000 | RF |
| Improve KDMC Medical Pavilion | 20,000,000 | RF |
| Improve Markey Cancer Center Facilities | 40,000,000 | RF |
| Improve Medical Facility 1 - KDMC | 100,000,000 | RF |
| Improve Medical Facility 10 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 2 | 25,000,000 | RF |
| Improve Medical Facility 2 - KDMC | 30,000,000 | RF |
| Improve Medical Facility 3 | 25,000,000 | RF |
| Improve Medical Facility 3 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 4 | 25,000,000 | RF |
| Improve Medical Facility 4 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 5 | 25,000,000 | RF |
| Improve Medical Facility 5 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 6 | 25,000,000 | RF |
| Improve Medical Facility 6 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 7 - KDMC | 30,000,000 | RF |
| Improve Medical Facility 8 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 9 - KDMC | 20,000,000 | RF |
| Improve Parking/Transportation Systems - KDMC | 100,000,000 | RF |
| Improve Parking/Transportation Systems - UKHC | 200,000,000 | OT-LTF |
| Improve Farking/ Harisportation Systems Okric | 100,000,000 | RF |
| improve one/ civil illinuotructure - RDIVIC | 100,000,000 | |

Proposed Projects Involving Restricted Funds and Other Funds – cont'd

(Projects listed in alphabetical order)

| Improve Site/Civil Infrastructure - UKHC | 50,000,000 | RF |
|---|-------------|-----------|
| Improve UK Good Samaritan Hospital Facilities | 30,000,000 | RF |
| Improve UKHC Facilities - UK Chander Hospital | 150,000,000 | RF |
| Improve UKHC IT Systems | 300,000,000 | RF |
| Improve Utilities Infrastructure - KDMC | 200,000,000 | RF/OT-LTF |
| Renovate/Improve Nursing Units - UKHC | 10,000,000 | RF |

2026-2028

| Acquire Data Center Hardware - UKHC | 15,000,000 | RF |
|--|-------------|-----------|
| Acquire Furnishings/Equipment | 50,000,000 | RF |
| Acquire Telemedicine/Virtual ICU | 10,000,000 | RF |
| Acquire/Improve Medical/Adm Facility 1 UKHC | 300,000,000 | RF |
| Acquire/Improve Medical/Adm Facility 2 UKHC | 400,000,000 | RF |
| Acquire/Improve Medical/Adm Facility 4 UKHC | 500,000,000 | RF |
| Acquire/Improve Service Core Systems - KDMC | 100,000,000 | RF |
| Acquire/Improve Service Core Systems - UKHC | 25,000,000 | RF |
| Acquire/Partnership Medical System 1 | 350,000,000 | RF |
| Acquire/Partnership Medical System 2 | 350,000,000 | RF |
| Construct Medical Facility - KDMC | 60,000,000 | RF |
| Construct UKHC Medical Transport Facility | 20,000,000 | RF |
| Construct/Improve Ambulatory Care - UKHC | 50,000,000 | RF |
| Construct/Improve Building Systems - Hamburg | 50,000,000 | RF |
| Construct/Improve Cancer/Ambulatory Facility 2 | 600,000,000 | RF |
| Construct/Improve Hospice Facility | 25,000,000 | RF |
| Construct/Improve KDMC Med Transport Facility | 20,000,000 | RF |
| Construct/Improve Medical/Admin Facility 2 | 300,000,000 | RF |
| Construct/Improve Medical/Admin Facility 4 | 400,000,000 | RF |
| Construct/Improve Medical/Admin Facility 5 | 500,000,000 | RF |
| Construct/Improve Medical/Admin Facility 6 | 200,000,000 | RF |
| Construct/Improve Parking/Transp Sys - Hamburg | 200,000,000 | OT-LTF |
| Construct/Improve Service Core Systems - Hamburg | 75,000,000 | RF |
| Construct/Improve Site/Civil Infras- Hamburg | 50,000,000 | RF |
| Construct/Improve Utilities Infras - Hamburg | 400,000,000 | RF/OT-LTF |
| Construct/Improve Utilities Infrastructure UKHC | 400,000,000 | RF/OT-LTF |
| Implement Energy Performance Contracting | 1,000,000 | RF |
| Implement Land Use Plan - UKHC | 200,000,000 | RF |
| Implement Patient Communication System - UKHC | 25,000,000 | RF |
| Improve Administrative/Medical Facility - KDMC | 10,000,000 | RF |
| Improve Building Systems - KDMC | 100,000,000 | RF |
| Improve Building Systems - UKHC | 50,000,000 | RF |
| Improve Clinical/Ambulatory Services Facilities | 50,000,000 | RF |
| Improve KDMC Medical Pavilion | 20,000,000 | RF |
| Improve Markey Cancer Center Facilities | 40,000,000 | RF |
| Improve Markey Cancer Center Facilities | 40,000,000 | RF |
| Improve Medical Facility 10 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 2 | 25,000,000 | RF |
| Improve Medical Facility 2 - KDMC | 30,000,000 | RF |
| Improve Medical Facility 3 | 25,000,000 | RF |
| Improve Medical Facility 3 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 4 | 25,000,000 | RF |
| Improve Medical Facility 4 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 5 | 25,000,000 | RF |
| Improve Medical Facility 5 - KDMC | 20,000,000 | RF |
| improve medical racinty 3 - Kolvic | ۷۵,000,000 | IXI |

Proposed Projects Involving Restricted Funds and Other Funds – cont'd

(Projects listed in alphabetical order)

| Improve Medical Facility 6 25,000,000 R | RF |
|--|-----------|
| Improve Medical Facility 6 - KDMC 20,000,000 R | RF |
| Improve Medical Facility 7 - KDMC 30,000,000 R | RF |
| Improve Medical Facility 8 - KDMC 20,000,000 R | RF |
| Improve Medical Facility 9 - KDMC 20,000,000 R | RF |
| Improve Parking/Transportation Systems - KDMC 100,000,000 R | RF |
| Improve Parking/Transportation Systems - UKHC 200,000,000 O | OT-LTF |
| Improve Site/Civil Infrastructure - KDMC 100,000,000 R | RF |
| Improve Site/Civil Infrastructure - UKHC 50,000,000 R | RF |
| Improve State Street Medical Facilities 50,000,000 R | RF |
| Improve UK Good Samaritan Hospital Facilities 30,000,000 R | RF |
| Improve UKHC Facilities - UK Chandler Hospital 300,000,000 R | RF |
| Improve UKHC IT Systems 300,000,000 R | RF |
| Improve Utilities Infrastructure - KDMC 200,000,000 R | RF/OT-LTF |
| Renovate/Improve Nursing Units - UKHC 10,000,000 R | RF |

2028-2030

| Acquire Data Center Hardware - UKHC | 15,000,000 | RF |
|--|-------------|-----------|
| Acquire Furnishings/Equipment | 50,000,000 | RF |
| Acquire Telemedicine/Virtual ICU | 10,000,000 | RF |
| Acquire/Improve Medical/Adm Facility 1 UKHC | 300,000,000 | RF |
| Acquire/Improve Medical/Adm Facility 2 UKHC | 400,000,000 | RF |
| Acquire/Improve Medical/Adm Facility 4 UKHC | 500,000,000 | RF |
| Acquire/Improve Service Core Systems - KDMC | 100,000,000 | RF |
| Acquire/Improve Service Core Systems - UKHC | 25,000,000 | RF |
| Acquire/Partnership Medical System 1 | 350,000,000 | RF |
| Acquire/Partnership Medical System 2 | 350,000,000 | RF |
| Construct Medical Facility - KDMC | 60,000,000 | RF |
| Construct UKHC Medical Transport Facility | 20,000,000 | RF |
| Construct/Improve Ambulatory Care - UKHC | 50,000,000 | RF |
| Construct/Improve Building Systems - Hamburg | 50,000,000 | RF |
| Construct/Improve Cancer/Ambulatory Facility 2 | 600,000,000 | RF |
| Construct/Improve Hospice Facility | 25,000,000 | RF |
| Construct/Improve KDMC Med Transport Facility | 20,000,000 | RF |
| Construct/Improve Medical/Admin Facility 2 | 300,000,000 | RF |
| Construct/Improve Medical/Admin Facility 4 | 400,000,000 | RF |
| Construct/Improve Medical/Admin Facility 5 | 500,000,000 | RF |
| Construct/Improve Medical/Admin Facility 6 | 200,000,000 | RF |
| Construct/Improve Parking/Transp Sys - Hamburg | 200,000,000 | OT-LTF |
| Construct/Improve Service Core Systems - Hamburg | 75,000,000 | RF |
| Construct/Improve Site/Civil Infras - Hamburg | 50,000,000 | RF |
| Construct/Improve Utilities Infras - Hamburg | 400,000,000 | RF/OT-LTF |
| Construct/Improve Utilities Infrastructure UKHC | 400,000,000 | RF/OT-LTF |
| Implement Energy Performance Contracting | 1,000,000 | RF |
| Implement Land Use Plan - UKHC | 200,000,000 | RF |
| Implement Patient Communication System - UKHC | 25,000,000 | RF |
| Improve Administrative/Medical Facility - KDMC | 10,000,000 | RF |
| Improve Building Systems - KDMC | 100,000,000 | RF |
| Improve Building Systems - UKHC | 50,000,000 | RF |
| Improve Clinical/Ambulatory Services Facilities | 50,000,000 | RF |
| Improve KDMC Medical Pavilion | 20,000,000 | RF |
| Improve Markey Cancer Center Facilities | 40,000,000 | RF |
| Improve Medical Facility 1 - KDMC | 100,000,000 | RF |
| • | | |

Proposed Projects Involving Restricted Funds and Other Funds – cont'd

(Projects listed in alphabetical order)

| Improve Medical Facility 10 - KDMC | 20,000,000 | RF |
|--|-------------|-----------|
| Improve Medical Facility 2 | 25,000,000 | RF |
| Improve Medical Facility 2 - KDMC | 30,000,000 | RF |
| Improve Medical Facility 3 | 25,000,000 | RF |
| Improve Medical Facility 3 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 4 | 25,000,000 | RF |
| Improve Medical Facility 4 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 5 | 25,000,000 | RF |
| Improve Medical Facility 5 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 6 | 25,000,000 | RF |
| Improve Medical Facility 6 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 7 - KDMC | 30,000,000 | RF |
| Improve Medical Facility 8 - KDMC | 20,000,000 | RF |
| Improve Medical Facility 9 - KDMC | 20,000,000 | RF |
| Improve Parking/Transportation Systems - KDMC | 100,000,000 | RF |
| Improve Parking/Transportation Systems - UKHC | 200,000,000 | OT-LTF |
| Improve Site/Civil Infrastructure - KDMC | 100,000,000 | RF |
| Improve Site/Civil Infrastructure - UKHC | 50,000,000 | RF |
| Improve State Street Medical Facilities | 50,000,000 | RF |
| Improve UK Good Samaritan Hospital Facilities | 30,000,000 | RF |
| Improve UKHC Facilities - UK Chandler Hospital | 300,000,000 | RF |
| Improve UKHC IT Systems | 300,000,000 | RF |
| Improve Utilities Infrastructure - KDMC | 200,000,000 | RF/OT-LTF |
| Renovate/Improve Nursing Units - UKHC | 10,000,000 | RF |
| , | | |