

CAPITAL PLANNING ADVISORY BOARD

2026 - 2032

Capital Planning System Reports

BRANCH:

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Morehead State University

MISSION AND PROGRAMS

Morehead State University was established as a private school in 1887 and became state assisted in 1922. The University seeks to fulfill the following mission:

As a community of lifelong learners, we will:
Educate students for success in a global environment;
Engage in scholarship;
Promote diversity of people and ideas;
Foster innovation, collaboration, and creative thinking; and
Serve our communities to improve the quality of life.

The University's vision is to become the best public regional university in the South. We strive to exemplify the following core values in all that we do:

PEOPLE come first and are treated with dignity and respect;
LIFELONG LEARNING, SCHOLARSHIP, and SERVICE;
DIVERSITY and INCLUSION of people and thought; and
EXCELLENCE, HONESTY, INTEGRITY, and TRUST.

The University offers 146 undergraduate degree programs in four colleges: Caudill College of Arts, Humanities and Social Sciences; Smith College of Business and Technology; Volgenau College of Education; and College of Science. There are 55 graduate degree programs plus the Education Specialist Program in four specialty areas. A doctoral degree in education began in the fall of 2010 and two Bachelor of Science engineering programs, Systems Integration Engineering, and Space Systems Engineering have recently been developed and are now available to MoSU students. A new Master of Science degree in Space Systems Engineering is also now offered at MoSU. MoSU is one of 5 institutions in the U.S. with a bachelor's degree in space science.

The University is located in the foothills of the Daniel Boone National Forest in Rowan County. The 600-acre main campus is located within the city limits of Morehead and includes 55 major academic structures and 16 residence structures. The University's real estate holdings include the 320-acre Agricultural Complex, 251-acre golf course, and a 183-acre orchard. The instructional plant includes 135 classrooms and 150 laboratories. Housing facilities include space for approximately 2,900 students in a variety of living styles.

Classes are also offered at regional campuses in Ashland, Mt. Sterling, Prestonsburg, and the University Center of the Mountains in Hazard, Kentucky. Additionally, the University offers a number of distance learning courses throughout the region via the internet and ITV.

FUNDING SUMMARY

Fund Source	2026-2028 Biennium	2028-2030 Biennium	2030-2032 Biennium	Total
General Fund	303,884,000	62,181,000	66,806,000	432,871,000
Agency Bonds	139,960,000	1,027,000	330,000	141,317,000
Total	443,844,000	63,208,000	67,136,000	574,188,000

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PLAN OVERVIEW

Morehead State University (MoSU) engages in comprehensive capital planning process guided by the following University planning documents:

SOAR: Morehead State University Strategic Plan 2018-2028
Campus Master Plan (updated 2025)
Comprehensive Housing Master Plan (updated 2019)
Athletic Facilities Master Plan (updated 2019)
Campus Technology Plan (updated 2025)

In 2025 MoSU utilized in-house professionals to update the University's Campus Master Plan. The Campus Master Plan integrates recommendations from the Housing Master Plan and Athletic Master Plan. The Campus Technology Plan was completed in January 2013 with assistance from an external consultant specializing in Technology Planning and updated in 2025.

All MoSU capital planning processes focus on ensuring that students have safe, effective, efficient and comfortable living and learning environments, and that faculty and staff teach and work in effective and safe environments. The five highest priority capital projects included in the plan area:

1. Construct New Applied Science Building
2. Construct New Agriculture Sciences Building
3. Construct New Space Science and Emerging Tech
4. Renovate Allie Young Hall
5. Construct New Health Sciences Classroom Building

MoSU faces numerous challenges related to the ongoing capital renewal needs of an aging campus in an economic climate of decreasing state support for both operating and capital expenditures for public universities. However, with careful planning, prioritization, and creative approaches, MoSU continues to make significant capital renewal investments including building infrastructure improvements, mechanical upgrades and addressing life safety issues. MoSU's facilities have been maintained in a manner that has enabled many building and infrastructure systems to be used well beyond expected lifetimes. More than 70% of the University's buildings are greater than 30 years old.

The projects and priorities in this plan are designed to continue investment in the current facilities through renovations and expansion to meet new academic program and student support needs. Many of the capital initiatives proposed for 2026-2032 period, which were included in previous plans have been significantly mended since the last plan submission based on updated cost estimates for construction and renovations, updated plans for academic and student support program needs, growing enrollments, best practice standards and student preferences.

The five priority projects for the 2026-2032 Capital Plan reflect our increasing demand for replacement of old applied sciences facilities and to replace old and outdated infrastructure and buildings.

MOREHEAD STATE UNIVERSITY
Proposed Projects Involving the General Fund (cash or bonds)
(amounts in **bold** are the total budget)

2026-2028 Biennium

(Projects listed by agency priority; descriptions are from the agency submission)

- 1 Construct New Applied Science Building 79,400,000**

Construction of a new applied sciences building for Morehead State University's technology, technology management, and applied sciences degree needs in the College of Science. The new 82,000 square foot (55,000 net) adds needed classroom and laboratory spaces to serve the current programs and accommodate future growth. (C-O)

CPAB Staff Notes

 - *New Project - The University plans to construct a new applied sciences building to replace outdated facilities and support programs such as applied sciences, construction management, and computer technology. The project requires a programming, feasibility, and cost study, with anticipated demolition of existing west campus structures and development of modern classrooms and labs equipped with advanced multimedia technology.*
- 2 Construct New Agriculture Sciences Building 30,665,000**

Construction of a new agriculture sciences building for Morehead State University's agriculture sciences degree. The new 32,500 square foot (21,000 net) adds needed classroom and laboratory spaces to serve the current programs and accommodate future growth. (C-O)

CPAB Staff Notes

 - *New Project - The University requests a new state-of-the-art agriculture sciences space. Reed Hall was constructed in 1973 and is exhibiting signs of major infrastructure problems.*
- 3 Construct New Space Science and Emerging Tech 24,000,000**

Construction of a new Space Sciences and Emerging Technologies building for all of Morehead State University's growing space science program needs. The new 21,500 square feet adds needed laboratory and performance spaces to serve the current programs and accommodate future growth. (C-O)

CPAB Staff Notes

 - *New Project - The University requests a modern classroom facility, as the last one was built in 1969, to support its expanding Space Science and Emerging Technologies programs. A detailed programming, feasibility, and cost study is necessary to evaluate space requirements and determine a suitable location for the proposed building.*
- 4 Renovate Allie Young Hall 15,000,000**

This project involves the renovation of existing student services building. The age and condition of Allie Young Hall creates a need for significant renovation to extend the useful life of the facility. The existing structure is outdated. (C-PI)

CPAB Staff Notes

 - *This project was included in the past five capital plans.*

- 5 Construct New Health Sciences Classroom Building 20,000,000**
- Construction of a new health sciences classroom building for all of Morehead State University's growing health sciences program's needs. The new 20,000 square feet adds needed laboratory and classroom spaces to serve the current program and accommodate future growth. (C-O)
- CPAB Staff Notes
- *New Project - The University requests a modern health sciences classroom building to support its expanding academic programs and student needs. A programming, feasibility, and cost study must be conducted to evaluate space requirements, location options, and necessary demolitions.*
- 6 Capital Renewal and Maintenance Pool-E&G 9,264,000**
- Minor capital renewal and maintenance projects emerge from year-to-year and are completed as funds are available. (C-PI)
- CPAB Staff Notes
- *This project was included in the past five capital plans.*
 - *The University notes that the cost of the project has increased due to inflation.*
- 7 Replace Electrical Switchgear B 7,860,000**
- This project will replace the University's aging switchgear and primary distribution system that serves the eastern portion of the main campus. The project will relocate supply lines to an underground service and relocate switch out of Wetherby Gymnasium which is scheduled to be demolished per the Campus Master Plan. (C-PI)
- CPAB Staff Notes
- *This project was included in the past five capital plans.*
 - *The University notes that the cost of the project has increased due to inflation.*
- 8 Upgrade Campus Fire & Security Systems 5,040,000**
- This project includes replacement/upgrades to the current fire alarm systems with addressable and upgradable systems that are ADA compliant and support voice-evacuation and remote accessibility. All fire control panels need to be relocated to easily accessible areas. The project also includes the addition and expansion of audio and IP emergency alert systems. In addition, this project includes replacement and expansion of the campus video surveillance and electronic door access systems based on recommendations from the Security Assessment Report. (C-PI)
- CPAB Staff Notes
- *This project was included in the past five capital plans.*
 - *The University notes that the cost of the project has increased due to inflation.*
- 9 Repair Camden-Carroll Library 14,016,000**
- In early 2016, the stonework on the Camden-Carroll library began to fracture and shed small pieces. During assessment of the damage, it was discovered that the deterioration extended through a large portion of the masonry. The entire front facade of the library is at risk of falling if not replaced in the near future. A temporary entrance was constructed for the safety of library patrons until it can be repaired. Assessment also revealed that critical renovations inside of the facility are required. (C-PI)
- CPAB Staff Notes
- *This project was included in the past five capital plans.*
 - *The University notes that the cost of the project has increased due to inflation.*

10 Enhance Network/Infrastructure Resources 2,000,000

This project is centered on maintaining and upgrading the campus fiber infrastructure to ensure reliable, high-speed connectivity across all facilities. It involves replacing aging fiber optic cables with higher-capacity, future-ready alternatives to support growing bandwidth demands and emerging technologies. The project will also include upgrading network distribution points, such as switches and patch panels, to maximize the efficiency and performance of the fiber network. Improved redundancy and failover capabilities will be implemented to enhance network reliability and minimize downtime. Additionally, the initiative will focus on optimizing the fiber layout to reduce latency and ensure seamless connectivity between buildings and data centers. By modernizing the campus fiber infrastructure, the project aims to provide a robust foundation for advanced academic, administrative, and research activities while future-proofing the network to meet evolving technological needs. (IT)

CPAB Staff Notes

- *This project was included in the past five capital plans.*

11 Upgrade Tech Specific Fire Suppression System 1,000,000

This project focuses on upgrading and refreshing the technology-specific fire suppression systems in the aging data center to enhance safety, compliance, and operational continuity. The initiative involves replacing outdated fire suppression equipment with advanced, data center-appropriate systems, such as clean agent or inert gas-based suppression technologies, which are effective at extinguishing fires while minimizing damage to sensitive IT equipment. The project will also ensure the new systems are compliant with current fire safety regulations and standards. By implementing these upgrades, the project aims to protect critical infrastructure, reduce downtime risk, and provide a safer environment for the data centers. (IT)

CPAB Staff Notes

- *New Project - The University has invested millions in technology systems, and this requested project aims to utilize those assets while ensuring compliance with current code and fire safety regulations.*

12 Renovate Academic Athletic Center 20,892,000

This project will renovate offices, arena spaces and common areas. Project will also include a new fire alarm and fire suppression as well as repairs to exterior surfaces, HVAC/mechanical components and patch/paint throughout the facility. (C-PI)

CPAB Staff Notes

- *This project was included in the past five capital plans.*
- *The University notes that the cost of the project has increased due to inflation.*

13 Capital Renewal and Maintenance Pool-Univ. Farm 2,352,000

This project will address several small capital needs at the Derrickson Agricultural Complex (DAC). (C-PI)

CPAB Staff Notes

- *This project was included in the past five capital plans.*
- *The University notes that the cost of the project has increased due to inflation.*

- 14 Comply with ADA - E&G 5,755,000**
- Compliance with Title II of the Americans with Disabilities Act (ADA) will require changes to architectural barriers, elevators, fire alarm systems, signage, telecommunications and other areas primarily in the university's instructional facilities. (C-PI)
- CPAB Staff Notes
- *This project was included in the past five capital plans.*
 - *The University notes that the cost of the project has increased due to inflation.*
- 15 Renovate Button Auditorium 26,800,000**
- Effective institutional management necessitates the proposed renovation of Button Auditorium in order to extend the useful life of the facility. Numerous campus and community groups frequently use this instructional facility for various purposes. Button Auditorium is 47,589 square feet, including the Military Science Department, a 1,000-seat auditorium, and an 8,900 square foot drill room. This renovation would also include an addition for an ADA entrance. (C-O)
- CPAB Staff Notes
- *This project was included in the past five capital plans.*
 - *The University notes that the cost of the project has increased due to inflation.*
- 16 Upgrade Document Imaging Technology 1,000,000**
- The project is focused on maintaining and enhancing the organization's document imaging systems to improve efficiency, accuracy, and accessibility. This involves upgrading existing hardware, such as scanners and servers, to ensure faster processing speeds and higher resolution capabilities, as well as updating imaging software to incorporate the latest features, including advanced OCR (optical character recognition) and AI-powered indexing. The project will also address system integration, enabling seamless connectivity with document management platforms and other enterprise systems. Additionally, the initiative includes streamlining workflows for document capture, storage, and retrieval to enhance user productivity and support compliance with regulatory standards. These efforts aim to modernize the document imaging infrastructure, reduce manual errors, and improve overall operational efficiency. (IT)
- CPAB Staff Notes
- *New Project - This requested project will modernize the University's document imaging systems by upgrading hardware and software to improve speed, accuracy, and accessibility. It also focuses on integrating systems, streamlining workflows, and enhancing compliance to boost productivity and reduce manual errors.*

17	Upgrade IT Safety & Security Infrastructure Pool	2,000,000
	<p>This project focuses on upgrading and modernizing the safety and security infrastructure, including cameras, door locks, and emergency communication systems, to enhance the protection of facilities and personnel. It involves replacing outdated surveillance cameras with high-definition, smart-enabled models that provide better coverage, advanced analytics, and remote monitoring capabilities. Door locks will be upgraded to modern electronic access control systems, such as keyless entry or biometric locks, to improve security and streamline access management. The emergency communication systems will also be refreshed with state-of-the-art solutions, including mass notification systems and two-way communication devices, to ensure timely and effective responses during emergencies. The project will prioritize integration across these systems to enable centralized monitoring and control while ensuring compliance with safety regulations. These enhancements aim to create a safer, more secure environment, reduce vulnerabilities, and improve emergency preparedness and response. (IT)</p> <p><u>CPAB Staff Notes</u></p> <ul style="list-style-type: none"> • <i>New Project - This requested project upgrades the safety and security infrastructure by modernizing surveillance cameras, door locks, and emergency communication systems to enhance facility and personnel protection. It emphasizes system integration for centralized monitoring, aiming to improve emergency response, reduce vulnerabilities, and ensure regulatory compliance.</i> 	
18	Renovate Jayne Stadium	5,000,000
	<p>This project will renovate Jayne Stadium, home to MSU's football team since 1966 and MSU soccer since 2002. The project would renovate the existing spaces in the facility. The renovated home side stadium facility would provide better seating, an updated President's Box, an updated Press Box, new concessions and restrooms. This project relates to goals outlined in the Campus Master Plan and Jayne Stadium Feasibility Study. (C-PI)</p> <p><u>CPAB Staff Notes</u></p> <ul style="list-style-type: none"> • <i>This project was included in the past five capital plans.</i> 	
19	Acquire Land Related to Master Plan	4,000,000
	<p>This project includes purchasing properties strategic to the University's mission pursuant to the University's Campus Master Plan. Acquisitions will provide additional land for campus development and expansion to include parking, administrative offices and potential classroom sites. (C-O)</p> <p><u>CPAB Staff Notes</u></p> <ul style="list-style-type: none"> • <i>This project was included in the past five capital plans.</i> 	
20	Campus Drainage & Sewer Project	27,840,000
	<p>The project includes the renovation/installation of the total storm drainage & sewer system on the main campus. The development of the campus has resulted in overloading the current storm drainage & sewer system and results in regular damage to our facilities due to flooding. There is also a significant amount of inflow & infiltration in the old sanitary system during intense rains. This project would renovate/install a storm drainage system capable of eliminating the inflow & infiltration and alleviating the persistent flooding on campus. (C-PI)</p> <p><u>CPAB Staff Notes</u></p> <ul style="list-style-type: none"> • <i>This project was included in the past five capital plans.</i> • <i>The University notes that the campus has several major facilities that flood due to poor storm drainage. The University has had numerous insurance claims for damages.</i> 	
2026-2028 Biennium Total:		303,884,000

MOREHEAD STATE UNIVERSITY
Proposed Projects Involving the General Fund (cash or bonds)
(amounts in **bold** are the total budget)

2028-2030 Biennium

Acquire Land Related to Master Plan	4,000,000
Capital Renewal and Maintenance Pool-E&G	1,752,000
Comply with ADA - E&G	4,957,000
Enhance Network/Infrastructure Resources	1,000,000
Renovate Ginger Hall Classroom Building	48,472,000
Upgrade IT Safety & Security Infrastructure Pool	2,000,000
2028-2030 Biennium Total:	62,181,000

2030-2032 Biennium

Acquire Land Related to Master Plan	4,000,000
Capital Renewal and Maintenance Pool-E&G	2,916,000
Comply with ADA - E&G	4,428,000
Enhance Network/Infrastructure Resources	500,000
Expand Life Safety: E&G Facilities	1,438,000
Renovate Reed Hall	51,524,000
Upgrade IT Safety & Security Infrastructure Pool	2,000,000
2030-2032 Biennium Total:	66,806,000

MOREHEAD STATE UNIVERSITY
Proposed Projects Involving Other Fund Sources
(amounts in **bold** are the total budget)

2026-2028 Biennium

(Projects listed by agency priority; descriptions are from the agency submission)

Capital Renewal and Maintenance Pool-Aux **12,600,000 AB**

Minor auxiliary capital renewal and maintenance projects emerge from year-to-year and are completed as funds are available. (C-PI)

Comply with ADA - Auxiliary **1,000,000 AB**

Compliance with Title II of the Americans with Disabilities Act (ADA) will require changes to architectural barriers, elevators, fire alarm systems, signage, telecommunications and other areas primarily in the university's auxiliary facilities. (C-PI)

Construct New Residence Hall #3 **56,940,000 AB**

This project will provide for the design and construction of a new 345 bed, 116,110 square feet residence hall for Morehead State University. It is anticipated that the facility will include a mix of double occupancy rooms and suites with bathrooms and shared kitchen facilities. The new residence hall will also include generous commons areas for student learning interaction and recreation.

This new facility will replace the obsolete and deteriorating Mays Hall. Mays Hall was constructed in 1937 and renovations of it would be very expensive. Furthermore, even after renovation the traditional-style residence hall would not feasibly meet current student expectations for residential options. (C-O)

Construct New Residence Hall #4 **44,900,000 AB**

This project will provide for the design and construction of a new 250 bed, square feet residence hall for Morehead State University. It is anticipated that the facility will include a mix of double occupancy rooms and suites with bathrooms and shared kitchen facilities. The new residence hall will also include generous commons areas for student learning interaction and recreation.

This new facility will replace the obsolete and deteriorating Fields Hall. Fields Hall was constructed in 1927 and renovations of it would be very expensive. Furthermore, even after renovation the traditional-style residence hall would not feasibly meet current student expectations for residential options. (C-O)

Reno.& Replace Exterior Precast Panels-Nunn Hall **4,320,000 AB**

This project is to renovate the building and replace existing exterior precast panels on Nunn Hall. The existing precast panels are original to the building that was constructed in 1969. The structural integrity of the panels has deteriorated. The panels serve as a safety barrier for the exterior hallways in the building. New panels will enclose the building and assist with enhancing building climate control. Project will also ensure upgrade of associated mechanical and electrical to improve HVAC, and patch/paint and replace doors. (C-O)

Renovate Fields Residence Hall **10,100,000 AB**

The project involves the renovation of existing residential facilities. The age and deteriorating condition of Morehead State University residence halls creates a need for significant renovation in order to enhance the living-learning environments for current and future Morehead State University students. (C-PI)

Renovate Grote-Thompson Residence Hall**10,100,000 AB**

The project involves the renovation of existing residential facilities. The age and deteriorating condition of Morehead State University residence halls creates a need for significant renovation in order to enhance the living-learning environments for current and future Morehead State University students. (C-PI)

2026-2028 Biennium Total:

139,960,000**2028-2030 Biennium**

Comply with ADA - Auxiliary

1,027,000 AB**2028-2030 Biennium Total:**

1,027,000**2030-2032 Biennium**

Comply with ADA - Auxiliary

330,000 AB**2030-2032 Biennium Total:**

330,000